#### Massachusetts Health Care Reform The Role of the State's Health Connector



#### *Rosemarie Day Deputy Director Commonwealth Health Insurance Connector Authority*

Presentation to the Montana Legislature's Children, Families, Health & Human Services Interim Committee

Monday, June 28, 2010





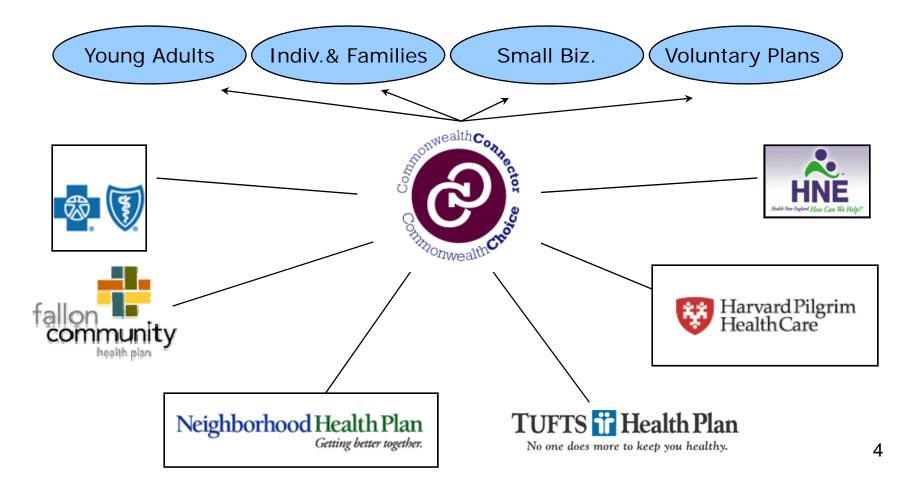
## Agenda

- I. Role of the MA Health Connector
- II. Results So Far
- III. Establishing the MA Health Connector
- IV. Lessons Learned

- 1. Establish and administer **Commonwealth Care**, subsidized coverage for low-income, uninsured adults.
- 2. Establish and administer **Commonwealth Choice**, a commercial insurance "exchange":
  - Standardized benefit plans and
  - More affordable coverage options (complements smallgroup/non-group market merger)
- 3. Make **policy decisions** as authorized by Health Care Reform Law:
  - Definition of Minimum Creditable Coverage (MCC)
  - Schedule of Affordability
- 4. Conduct **outreach and advertising** efforts to inform public of new opportunities and responsibilities.

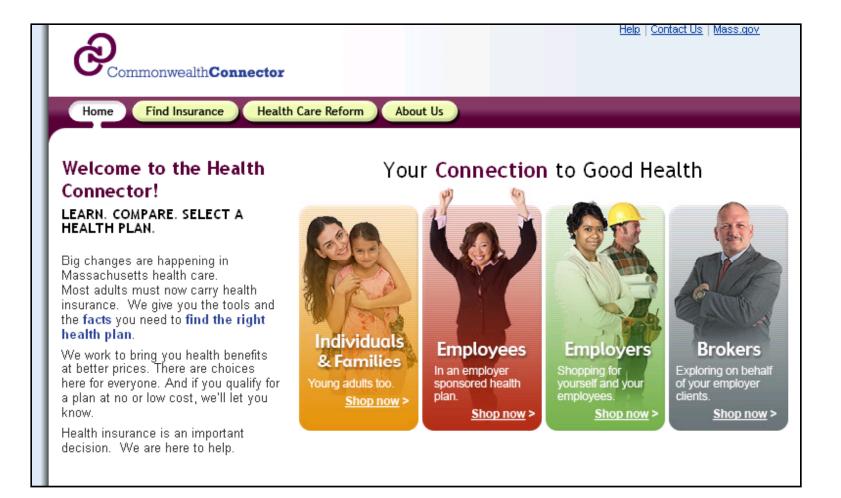
#### Increased access to private coverage

The Connector serves as an "exchange" that brings the market together through its Commonwealth Choice program.

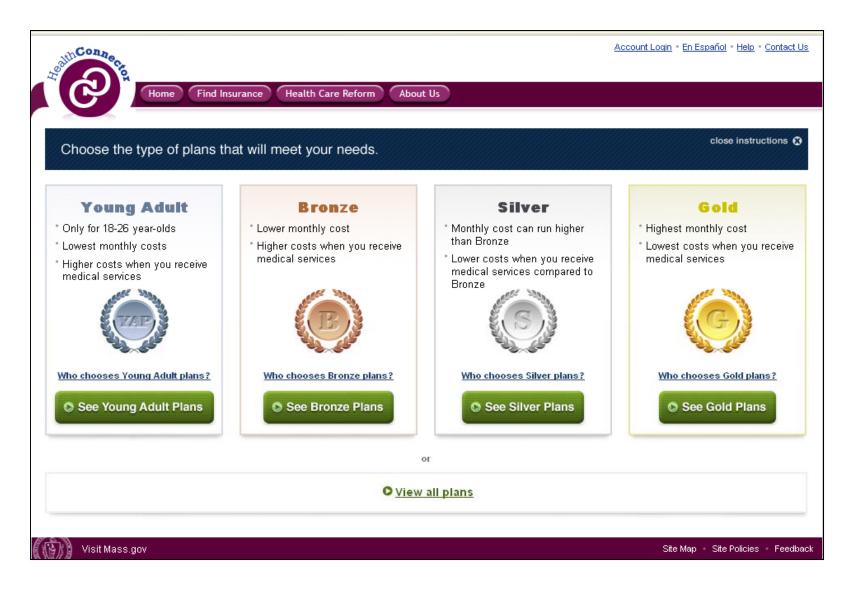




#### Established a state-of-the-art website









## **Did Lots of Outreach**

- "I got it" advertising campaign
- Strategic partnerships
- Grassroots efforts
- Postcards from the Department of Revenue





... And got the ultimate corporate partnership in Massachusetts



# PRESS RELEASE

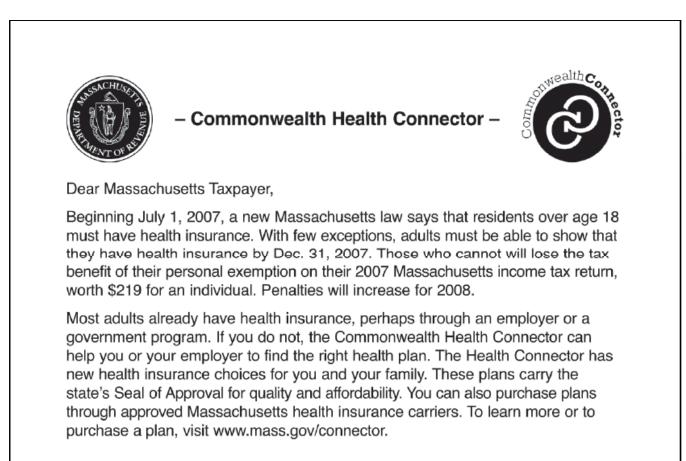
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# Connector teams up with Red Sox to build enrollment in new health insurance plans

Other corporate/civic partnerships announced as part of public education campaign

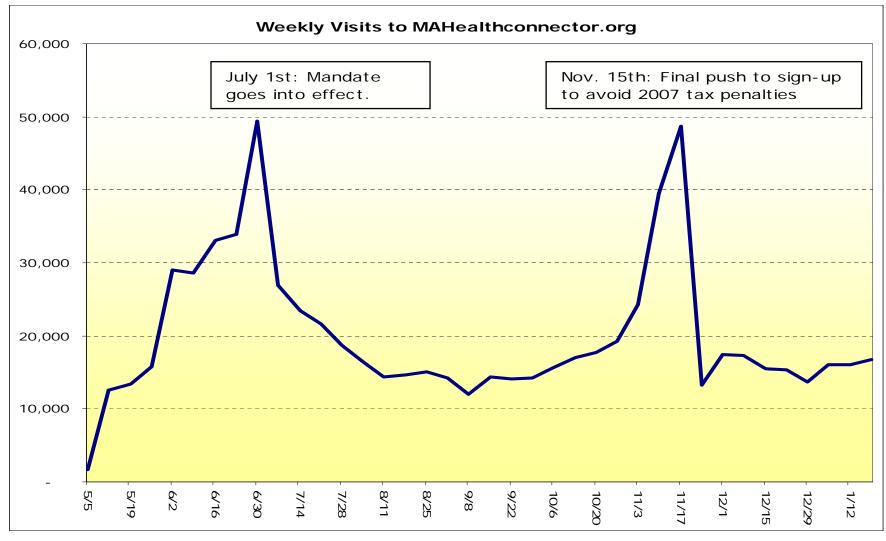


# Every tax filer received a postcard from the Department of Revenue...





## **People responded:**

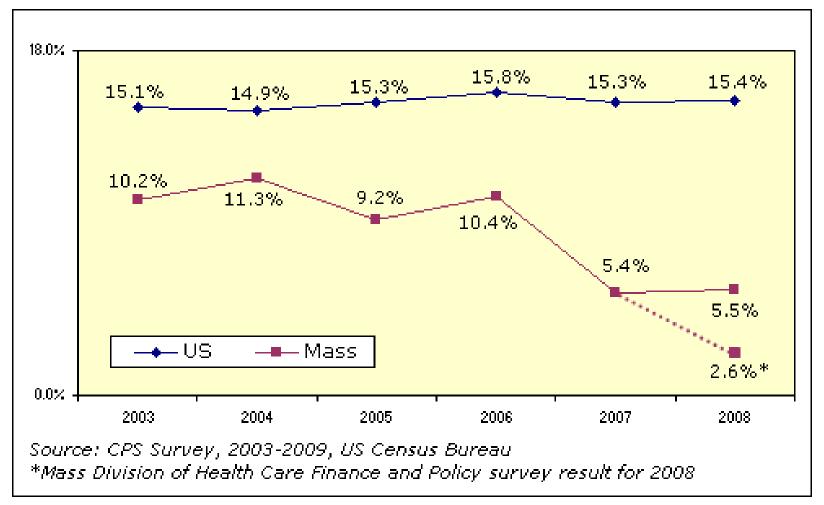




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### Lowest rate of uninsurance in the U.S.





# Agenda

- I. Role of the Health Connector
- II. Results So Far

## **III.** Establishing the MA Health Connector

IV. Lessons Learned



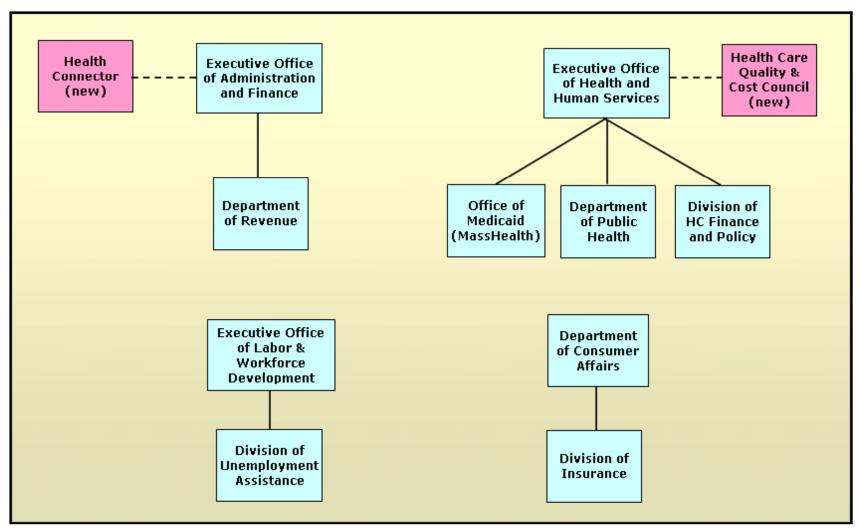
**III. Establishing the MA Health Connector** 

### The Health Connector – The Organization

- Health Connector was established by the law as an independent public authority overseen by a board of ten directors.
- Designed to be an insurance exchange offering:
  - Standardized benefit plans and
  - More affordable coverage options (complements small-group/non-group market merger)
- Many key policy decisions left to Connector Board



## **Multiple State Agencies Involved**





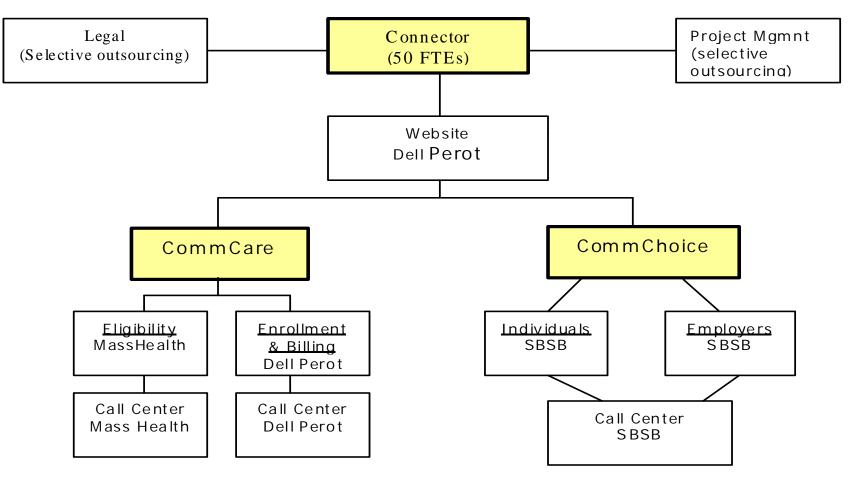
**III. Establishing the MA Health Connector** 

#### The Health Connector – The Organization

#### Rapid ramp-up:

- Executive Director was hired in June 2006.
- First Board meeting was held on June 7, 2006.
- Core staff was hired during the summer and fall of 2006.
- Organization was free from some state agency constraints (e.g. hiring, procurement).

#### The Health Connector – Strategic Outsourcing



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## Connector's Health Care Reform Implementation

Overall, implementation was helped by:

- Tight deadlines
- Continued stakeholder support
- Flexibility in the law
- Board of Directors
- Partnerships with existing state agencies
- Sufficient start-up funds

# **Operational Challenges**

- Premium billing for Commonwealth Care (subsidized program)
- Pre-tax deductions for part-time employees
- Transparency in competitive business model

## **Operational Lessons**

- Be a "virtual organization" (buy, don't build)
- Take incremental steps ("walk before run")
- Over-prepare for every Board meeting
- Be a "learning organization"