

IT Project Portfolio Report

LFC Meeting Date: December 2, 2014

General Project Information					Schedule Dates				Project Amounts									Project Health							
Agency	Title	Overall Health	Current Phase	Sponsor	HB10 Funding Year(s)	Actual Start Date	Original Delivery Date	Revised Delivery Date	% of Work Completed	Total Estimated Cost		Appropriated Budget Amounts					Expended		Supplemental	Post-imp	Scope	Schedule	Budget	Risk	IV&V
										Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other: note source in comment area	Total	Total	%							
AGR	Agricultural Licensing System		INT	Greg Ames		4/29/2012	11/1/2013		0	\$1,095,000	\$1,095,000	\$0	\$580,000	\$0	\$0	\$580,000	\$0		✓						N/A
						Agency Comments: See Supplemental Report for details of project and blank data fields.																			
CPP	Campaign Finance Electronic Filing System		RTC	Jonathan Motl	2013	7/1/2013	1/14/2014	5/23/2014	100	\$530,000	\$466,838	\$530,000	\$0	\$0	\$0	\$530,000	\$466,838	100	✓						
						Agency Comments: We launched the reporting, search, public view and upload piece of the system on 5/23/14 and are done with all minor tweeks and we have requested a bill for the 2015 session to make electronic filing mandatory for all candidates																			
DEQ	Remediation Information Management System (RIMS)		PLN	Jenny Chambers	2013	1/23/2012	6/30/2016		12	\$1,800,000	\$4,270,000	\$700,000	\$1,880,000	\$40,000	\$1,650,000	\$4,270,000	\$525,000	12							
						Agency Comments: 11/2014 – DEQ and its contractors are actively working on the RIMS project. The project status is being tracked on several levels including Windsor (Design, Development, and Implementation (DDI) contractor, POD (Independent Verification and Verification contractor), and DEQ’s Project Manager (PM). All status indicators show green with the following exceptions: Windsor · Schedule – Yellow; two of the three developers working for the DDI contractor were not available. The two developers will be available mid to late November. To make up for the lost availability of developers, additional developer time on the project is now planned for late December and January. Status should change to Green for the next reporting cycle. POD · Overall – Green; may change to Yellow due to the schedule. PM · Budget – Yellow, cost of the Commercial Off-The-Shelf software was 28% higher than planned (\$173K vs. \$135K). Because this is only 0.7% difference for the total project cost, the status in this report is Green. RFP14-2281P was issued on 1/20/2014, closed on 3/12/2014, and was awarded to Windsor Solutions, Inc. on 5/01/2014. The contract was executed on June 16, 2014 and the project kickoff was July 29, 2014. This is a rerelease of RFP13-2276P and is for DEQ’s Remediation Information Management System (RIMS). The project has an estimated 2 ½ years completion date after the contract is executed. DEQ has recognized additional opportunities with the RIMS project and is adding additional functionality for our Underground Storage Tank (UST) section at \$520,000 and Petroleum Tank Release Compensation Board (PETRO) at \$300,000. Both funding resources are State Special. DEQ is tracking the Total Cost of Ownership (TCO) for RIMS. TCO includes DEQ staff time working on the project, which is absorbed by programs and estimated at \$1,650,000.																			
DLI	Workers Compensation Application Network (WCAN)		DEV	Diana Ferriter		10/3/2011	3/2/2015	6/30/2015	95	\$3,000,000	\$3,000,000	\$0	\$3,027,955	\$0	\$0	\$3,027,955	\$2,555,457	85						N/A	
						Agency Comments: 39-71-225 (MCA) Workers' compensation database system. (1) The department shall develop a workers' compensation database system to generate management information about Montana's workers' compensation system. The database system must be used to collect and compile information from insurers, employers, health care providers, claimants, claims examiners, rehabilitation providers, and the legal profession. % complete has remained the same from last period due to an increase in the number of issues encountered by testers. % complete is based on the total number of issues and those completed. 05/15/2014: This system is 78% completed and is anticipated to be fully completed by August 2014. 06/30/2014: This system is 95% completed and is anticipated to go into production on 09/29/2014. 11/13/2014: This system is in production but will continue to have enhancements for the next 10 months.																			
DLI	STAARS Phase 2		DEV	Brenda Nordlund	2011, 2013	2/25/2014	2/28/2017		20	\$3,535,083	\$3,535,083	\$0	\$3,535,083	\$0	\$0	\$3,535,083	\$622,944	18						N/A	
						Agency Comments: 11/13/2014: The amount expended includes personal services, operating expenses and payments to the vendor. The system went live on February 24, 2014 and is in the warranty phase. Payments of \$1,335,000 for the end of the warranty period are to be paid to the vendor in May 2015. Additional costs related to the original project scope include \$275,000 for enhancements in the system during the warranty period and \$1,400,000 for a planned upgrade of the system in SFY2017 for ease of implementation as designed in the initial project scope. The total cost of the project is estimated to come in under budget at an estimated cost of \$12,000,000. Enhancement payments for this timeframe is \$100,000.																			

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DOA	Computerized Maintenance Management System - CMMS	●	INT	Stephen Baiamonte	2014	6/24/2014	1/5/2015	6/30/2015	5	\$350,000	\$123,000	\$0	\$0	\$0	\$350,000	\$350,000	\$4,310	4								
<p>06/30/2014 (September reporting cycle): The amount expended includes personal services, operating expenses and payments to the vendor. The system went live on February 24, 2014 and is in the warranty phase. Payments of \$1,335,000 for the end of the warranty period are to be paid to the vendor in May 2015. Additional costs related to the original project scope include \$275,000 for enhancements in the system during the warranty period and \$1,400,000 for a planned upgrade of the system in SFY2017 for ease of implementation as designed in the initial project scope. The total cost of the project is estimated to come in under budget at an estimated cost of \$12,000,000.</p>																										
<p>Agency Comments: The project begins as a pilot with a sole source approval of a work order system for 8 months. After the bureau is stable in the first part of 2015, FMB will be doing an RFP for a final production system depending on budget limitations. The pilot will be implemented by 1/1/2015.</p>																										
DOA	Data Protection Initiative	●	DEV	Ron Baldwin	2014-2015	10/15/2013	6/30/2015		55	\$2,000,000	\$2,244,540	\$2,000,000	\$0	\$0	\$244,540	\$2,244,540	\$407,993	18								
<p>Agency Comments: The Data Protection Initiative has three parts: Access Control and Verification, Multi-factor Authentication, and Enterprise Risk Assessment. This is an update to the status of each of these areas of this initiative.</p> <p>Access Control and Verification: The State Information Technology Services Division (SITSD) will be moving the new Access Control and Verification tool into production as a pilot for its staff in December. The Office of Public Instruction will then become part of the pilot in January, 2015. SITSD anticipates moving other agencies into production beginning in April, 2015.</p> <p>Multi-factor Authentication: The system has been implemented for SITSD and Department of Revenue. The Department of Administration will implement the multi-factor authentication system in December. Department of Justice and Department of Health and Human Services are doing some testing and anticipate implementation in the Spring, 2015. Approval has been completed for full production and the system is now labeled as being a production system.</p> <p>Enterprise Risk Assessment: The Enterprise Risk Assessment has been completed. The reports were delivered to the state on October 15, 2014. They were then presented to each participating department on November 5, 2014. An overview of the results are being presented to various groups including the Information Technology Board in December. Mitigation plans are underway from both an enterprise and agency perspective. Participating agencies were Department of Administration, Department of Health and Human Services, Department of Revenue, Department of Labor, and Department of Justice.</p>																										
DOA	Statewide Recruitment & Selection System	●	DEV	Anjenette Schafer		6/1/2013	6/30/2014	12/31/2014	84	\$950,000	\$950,000	\$107,332	\$22,275	\$145,393	\$675,000	\$950,000	\$646,200	68								
<p>Agency Comments: Project was formerly identified as "Human Resource Database and Tracking System". This project is poised to transition from the Development phase to the Implementation phase, which is being led by DOA. The project title has been changed to reflect the exact scope (Statewide) of this project and the project sponsor, manager and schedule have been updated to reflect the expected implementation phase, including changing the REVISED END DATE to 12/31/2014 .</p> <p>9/10/14: Estimate larger due to including internal costs.</p>																										
DOA	ECM Phase 2 - RFP	●	HLD	Ron Baldwin		3/31/2014	1/5/2015	3/10/2015	50	\$220,000	\$125,440	\$0	\$0	\$0	\$220,000	\$220,000	\$52,070	42								
<p>Agency Comments: 5/15/14: Appropriated amount based on best estimate of a very diverse project membership, crossing many agencies, and using a blended rate estimate of \$40/hr.</p> <p>8/26/14: The Estimated Cost dropped substantially due to a far better understanding of who is going to be involved in the project and how much of their time it is going to take. On track. On budget. End Date revised due to anticipated Enterprise Risk Assessment before contract signing.</p> <p>11/19/14: Project placed on hold.</p>																										
DOA	eProcurement	●	INT	Sheila Hogan		9/22/2014	12/31/2019		1	\$1,280,000	\$2,544,166	\$62,248	\$100,000	\$0	\$2,381,918	\$2,544,166	\$4,480	0								
<p>Agency Comments: The increase in the estimate is due to the inclusion of financial integration resulting in an additional phase to the project thus increasing the cost.</p>																										
DOA	SITSD: Public Safety Communications System	●	DEV		2007; 2009; 2013	8/1/2004	7/1/2016	7/1/2016	70	\$150,000,000	\$121,000,000	\$12,500,000	\$0	\$51,400,000	\$5,500,000	\$69,400,000	\$66,667,000	55								
<p>Agency Comments: Since the last report the total project funding that is available for expansion of the system(s), which includes remaining 2007 State Appropriations is approximately \$313,000. The current balance for the 2013 State appropriation for system(s) maintenance is approximately \$1,702,000. All of the remaining project funding is currently committed to projects and/or obligated to vendors/contractors for outstanding projects. We will continue to report the budget and risk in YELLOW due to the risk of not being able to secure funding to fully complete the system(s) to provide coverage to the entire state. It should be realized that what has been completed is functional and is operating today, the system is just not built out to all locations across the state.</p>																										

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DOA	SABHRS: MBARS Upgrade	●	DEV	Cheryl Grey		7/1/2011	12/31/2015		60	\$1,174,300	\$1,820,973	\$0	\$0	\$0	\$1,820,973	\$1,820,973	\$1,554,434	85	●	N/A				
<p>Agency Comments: As this project and the subsequent 2007 appropriations have been ongoing for many years and as a system was not originally setup to record internal costs from the project's initiation, it is not possible to estimate the internal costs that have been incurred. Moving forward SITSD will estimate the internal costs incurred for the remaining project activities.</p>																								
DOC	Rebuild VisitMT.com	●	DEV	Jeri Duran		3/1/2014	2/17/2015	2/17/2015	70	\$1,406,225	\$1,406,225	\$0	\$1,406,225	\$0	\$0	\$1,406,225	\$1,376,225	98	●	N/A				
<p>Agency Comments: Funding provided through SABHRS Finance and Budget Bureau proprietary/internal service fund. MBARS data has been converted to IBARS, the General Budgeting module went live on September 8th. Working with contractor on gap analysis, development and testing of additional modules.</p>																								
DOJ	MHP In-Car Video System	●	IMP	Tom Butler		6/27/2012	7/1/2016	6/30/2015	75	\$1,900,000	\$2,472,298	\$0	\$2,472,298	\$0	\$0	\$2,472,298	\$1,443,860	58	●	N/A				
<p>Agency Comments: Added Staff time required to install new cameras and train staff. Reduced costs for SQL licenses and network</p>																								
DOJ	Montana Enhanced Registration & Licensing Info. Network (MERLIN) Driver Modernization	●	PLN	Sarah Garcia		3/31/2012	6/30/2016	6/30/2019	15	\$14,186,963	\$14,186,963	\$1,079,104	\$1,946,096	\$0	\$5,657,890	\$8,683,090	\$3,824,529	27	●	N/A				
<p>Agency Comments: 9/11/14: The total expended in the previous report included projections through the end of the fiscal year. This report shows the actual through the end of the fiscal year. No additional expenditures have occurred in FY15.</p> <p>MERLIN (Montana Enhanced Registration and Licensing Information Network) Vehicle is in production (Accounting, Motor Vehicle Services, and Dealer Services). The third and final phase is the development and deployment of MERLIN integrated driver licensing and records management applications. Phase 3 MERLIN Driver Modernization is divided into four parts (1. Accounting and Unified Customer; 2. Electronic Payment Services; 3. Customer Service Portal; 4. Driver Services).</p> <ul style="list-style-type: none"> Part 1 unified customer business process design and requirements are complete and testing will begin in March; accounting design and requirements are nearing completion. Part 2 is in the planning stage with the State electronic payment solution provider. Part 4 project planning is underway. This project plan will incorporate the remaining stages of Parts 1 and 2, and is being developed with 3M Company assistance. Revised end date reflects updated Part 4 project plan to complete use case analysis, implement electronic payments, and complete the development work. Part 3 project initiation will begin as resources become available from the Parts 1, 2, and 4 efforts. <p>12/14: During the current Business Design phase, DOJ has had to contract for business analysts with specialized skills and experience in our complex business to facilitate, validate and document design sessions. The follow on Development and Implementation phases will rely primarily on state staff significantly reducing the project's per hour rate per person. The resulting project plan front loads the high cost activities resulting in the disparity noted.</p>																								
DOJ	Enterprise Content Management (ECM) MVD Imaging System	●	RTC	Sarah Garcia		9/30/2012	6/30/2013	11/17/2014	100	\$400,000	\$400,000	\$0	\$0	\$0	\$400,000	\$400,000	\$387,888	97	<input checked="" type="checkbox"/>	●	●	●	●	N/A
<p>Agency Comments: The ECM MVD Imaging Solution is a five phase project focused on developing: 1) Driver Document Management System workflow-based replacement of the obsolete IntellivUE system; 2) Court Actions document scanning and interface workflow with Montana Office of the Court Administrator via Sharepoint; 3) Commercial Driver's License and Medical Certification document imaging workflow; 4) TRB Auto Dealership Licensing Renewal; and 5) provide for the extension of the ECM capability to support other MVD and DOJ Division imaging business needs as funding allows.</p> <p>Appropriated Budget Amounts: E-Commerce funds will be committed to the implementation of the MVD Imaging Solution project.</p> <p>Project Update: All phases are in production.</p>																								
DPHHS	MACWIS Planning	●	RTC	Sarah Corbally		10/1/2013	12/31/2014		100	\$350,000	\$697,062	\$348,531	\$0	\$348,531	\$0	\$697,062	\$483,128	69	<input checked="" type="checkbox"/>	●	●	●	●	N/A

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<p>Agency Comments: Original project estimate was created during the 2013 legislative session. Project cost estimate was revised based on conversation with federal partner, ACF, and requirements that this planning effort also include a revised feasibility study and alternative analysis and to show total cost of ownership including agency support. Per conversation with federal partner this project is eligible for enhanced SACWIS federal participation at 50%. This project is completed and all invoices paid. The difference between projected and final spent is due to differences in personal services, operating and SME expenses. It was anticipated that more staff would be working on the project but were able to reduce the actual cost due to leveraging alternative resources. Operations was anticipated higher due to the amount of travel and meeting than were actually necessary for completion of the project.</p>																									
DPHHS	Medicaid Eligibility & Enhancement and CHIMES MA/HMK EA Integration	●	DEV	Robert Runkel	2013	6/20/2013	12/31/2015		35	\$26,882,679	\$26,882,680	\$2,760,075	\$0	\$24,122,605	\$0	\$26,882,680	\$14,921,281	56	●	●	●	●	●	●	N/A
<p>Agency Comments: This project includes development and implementation of the agency Service First Initiative, including online application, phone cloud, and full integration of CHIMES MA/HMK into the enterprise architecture. The % of Work Complete is based on the level of effort associated with the project tasks vs. number of tasks completed. LRIT funds were not previously reported due to a flaw in the tracking sheet that did not separate the two out, this has since been corrected to allow for this separation for reporting purposes.</p>																									
DPHHS	Budget Report Management System	●	DEV	Zoe Barnard		6/1/2012	12/31/2014		55	\$1,346,604	\$1,346,604	\$559,823	\$69,111	\$717,670	\$0	\$1,346,604	\$574,898	43	●	●	●	●	●	●	N/A
<p>Agency Comments: 11/19/14: \$175,000 was added for additional Phase I DDI contractor and \$670,424 for SME's (\$617,443) and Indirects (\$52,981). There has been and continues to be a lot of agency support staff time spent on this project that was not previously reported.</p> <p>This is a multi phase project. Phase I of the project is estimated to be \$301,180; Phase II of the project for additional functionality is estimated to be \$200,000. Phase 1 is ongoing and currently in the Pilot phase. Once Phase I is completed Phase II will begin. Project estimate updated to include full cost accounting for indirect costs and other agency support not previously reported.</p>																									
DPHHS	Healthcare Facility Licensing Database	●	DEV	Roy Kemp		6/1/2012	12/31/2013	12/31/2015	42	\$612,286	\$612,286	\$487,502	\$5,204	\$119,579	\$0	\$612,285	\$341,489	56	✓	●	●	●	●	●	N/A
<p>Agency Comments: Implementation schedule was re-baselined. The re-baseline was necessary due to a delay in schedule. End to End testing of HFLS VO (public facing web application) has been put on hold due to department resource limitations and the need for dedicated resources to resolve approved, but time-intensive, workaround in the internal production HFLS system. The % of Work Complete is based on the remaining tasks to be completed for the project compared to the total number of tasks for the project. The Revised delivery date is a best guess estimate, based on the assumption that the HFLS VO component will be able to resume come December 1, 2014, and understanding that there are several unknown regarding the CAPS - HFLS Interface, as requirements have not been fully gathered. Expended amount less than previously reported because there was an error in the query tan that counted expenditures twice. This was corrected for this report. Project estimate updated to include full cost accounting for indirect costs and other agency support not previously reported.</p>																									
DPHHS	MT CANS System (MCS)	●	DEV	Zoe Barnard		2/4/2013	9/30/2014	12/31/2014	95	\$469,600	\$744,945	\$50,000	\$0	\$694,945	\$0	\$744,945	\$573,630	77	●	●	●	●	●	●	N/A
<p>Agency Comments: The MT Child and Adolescent Needs and Strengths (CANS) System (MCS) is a multi-phase project, allowing for the entry, tracking, and reporting of CANS data by providers, related to specific programs within the Children's Mental Health Bureau (CMHB). Phase I of the project was implemented in September 2013; Phase 2 was successfully implemented in April 2014; Phase 3 is targeted to be implemented in September 2014. The original scope of the project include just Phases 1 and 2, and Phases 3.0, 3.1, 3.3, and 3.4 were added to this effort, and the project timeline was re-baselined based on this project change. All but 2 items of 3.3 are completed. The % of Work Complete based on the number of phases and sub-phases (parts of the project). There are 19 total parts, and 17 have been completed. The items remaining have been developed, and have a couple of issues identified in testing that need to be resolved. Funding for this project is primarily federal funds associated with children's mental health and general funds associated with child welfare services. All time contingent federal funds allocated for this project have been expended by the 09/30/2014 deadline. The 2 outstanding items have not been fully paid for, and are associated to a \$50,000 hold back of non-time contingent funds until they are accepted by the department and implemented into production.</p>																									
DPHHS	Medicaid Management Information System (MMIS)	●	DEV	Jeff Buska	2009	4/2/2012	3/2/2015	5/30/2017	12	\$65,500,000	\$84,179,603	\$10,801,824	\$0	\$73,377,780	\$0	\$84,179,604	\$13,206,827	16	✓	●	●	●	●	●	N/A

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DPHHS	Vocational Rehabilitation and Blind (VRB) Case Management System	●	DEV	Robert Runkel		1/1/2013	12/31/2013	12/31/2014	75	\$1,796,951	\$1,796,951	\$405,081	\$6,350	\$1,385,520	\$0	\$1,796,951	\$1,119,883	62	●	●	●	●	●	●	N/A
<p>Agency Comments: DPHHS rates the overall project health as "Red". Xerox continues to experience challenges executing the design sessions. Xerox is experiencing schedule management issues resulting in missed deliverables. Since July 18, 2014, only 13% of the interim deliverables and deliverables (deliverables) submitted have been approved by DPHHS, 41% of the deliverables are past due, 18% are currently under review by DPHHS, 21% have been returned to Xerox with comments, and 7% have been rejected. Of deliverables scheduled for delivery over the next 90 days, 54% are projected to be late. Xerox has not been paid any money related to the contract payment milestones for the MMIS DDI project. The next payment milestone scheduled for November 16, 2015 is the Benefit Plan Administration Iteration Acceptance Payment Milestone. DPHHS expects the overall project status to remain "Red" until Xerox improves the execution of the design sessions and their ability to complete deliverables per the approved work plan. Public Knowledge, the MMIS DDI Independent Verification and Validation (IV&V) vendor contracted by DPHHS, has reported the Xerox MMIS DDI project performance status as "Red" in the most recent monthly independent status report dated October 23, 2014.</p>																									
DPHHS	Statewide Automated Child Welfare Information System (SACWIS) Safety Assessments and Centralized Intake - SAMS	●	DEV	Sarah Corbally	2007	8/1/2012	2/28/2014	6/30/2015	78	\$1,495,000	\$2,080,866	\$1,184,764	\$0	\$896,102	\$0	\$2,080,866	\$1,596,723	77	●	●	●	●	●	●	N/A
<p>Agency Comments: The Implementation Schedule for this project was re-baselined at the end of July 2014 with a go live date of December 31, 2014. This re-baseline was necessary due to development and testing activities requiring more time and effort, primarily due to technical challenges of the environment(s), a higher rate of testing issues identified then anticipated, and dependencies on other changes from other systems to be completed. The % of Work Completed is based on the remaining tasks compared to the total number of tasks and time necessary to complete them to reach system implementation. Project estimate updated to include full cost accounting for indirect costs and other agency support not previously reports.</p>																									
JUD	Montana Courts Electronic Filing System	●	DEV	Beth McLaughlin		3/7/2013	6/30/2017		25	\$1,717,367	\$2,238,842	\$1,851,176	\$0	\$387,647	\$0	\$2,238,822	\$1,090,743	49	●	●	●	●	●	●	N/A
<p>Agency Comments: 11/13/2014 -- This data now includes Internal State Costs in the Appropriated Totals, as well as Estimated and Expended Amounts. 11/13/2014 -- The Federal Appropriation has increased by \$100,441 from the 2013 Court Assessment Program Grant and has been expended for electronic filing of Abuse and Neglect cases. 9/8/2014 -- This data now includes Internal State Costs in both the Current Estimate and the Total Expended. On our first report we did not include dollars received from a Court Assessment Program Grant because we were not certain we would get the funding. Since then the funding was approved and has been expended. It is possible the federal dollars will increase by approximately \$100,000 each year for the next 5 if the CAP Grant funding continues to be approved for E-Filing.</p>																									
LEG	Legislative Session Systems Replacement	●	PLN	Susan Fox	2013	5/15/2013	12/31/2017		5	\$6,146,000	\$6,146,000	\$6,146,000	\$0	\$0	\$0	\$6,146,000	\$283,500		●	●	●	●	●	●	N/A
<p>Agency Comments: 8/1/13 Much of the initial requirements development was completed as part of an earlier project in preparation for the funding request. Those requirements will need to be revisited and refined, but should still mostly be accurate. 9/6/13 Project has been on hold while a PM is being hired. 11/14/13. Contract project Manager was hired in mid-September. Development and documentation of charter, schedule, RFP requirements, and several other standard PM documents has commenced. Official "kickoff" meeting tentatively scheduled for early Dec. 2013.</p>																									

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MDT	Safety Information Management System	●	IMP			10/1/2012	6/30/2014	11/21/2014	90	\$1,500,000	\$3,000,000	\$0	\$0	\$2,250,000	\$750,000	\$3,000,000	\$1,051,337	35	●						
<p>Agency Comments: 9/11/14: Revised Delivery Date moved out. Reasons:</p> <ol style="list-style-type: none"> 1. Provided an extra three weeks for MDT personnel to better understand the new application and it's capabilities before moving into the Maintenance & Support phase. 2. Key point is that we have access to the AgileAssets Safety expert/developer through the entire warranty period. When we go into the Maintenance & Support phase, our account will be turned over to a Support Team at AgileAssets, which is fine, however we will not have the same access to their expert as he will be assigned to another project. The extra three weeks will be a nice benefit to MDT Safety Personnel. 3. Work through any/all implementation issues. This was a complicated project with the various data interfaces and conversions. MDT wants to ensure the issues currently identified and any future issues are resolved prior to moving into the Maintenance & Support phase. <p>6/30/14: Project was not funded by Legislative Appropriation. Original costs estimates were focused on a COTS Decision Support Tool for safety management. The new estimate includes a purchased data store needed to support the tool and includes MDT staff time for the duration of the project. A Request for Proposal (RFP) was released to the public in September 2013. Vendor selection occurred November 2013. AgileAssets was selected. A nine month implementation phase began January 23, 2014."</p> <p>11/10/14: On target to complete and close project on 11/21/2014.</p>																									
MDT	electronic Permitting, Audit, Registration, and Tax System	●	IMP	Larry Flynn		4/29/2013	6/30/2016	6/30/2016	50	\$3,500,000	\$3,310,000	\$0	\$3,110,000	\$200,000	\$0	\$3,310,000	\$202,000	6	●	N/A					
<p>Agency Comments: November 11, 2014: The vendor is onsite and we are in the implementation phase.</p> <p>September 2, 2014: The contract is being finalized and then we will begin planning for project implementation.</p> <p>May 13, 2014: Because there is no baseline costs for projects of this nature and we have no vendor plan this cost and completion estimates are a rough order of magnitude. The project is still in the RFP stage and, while we have selected a successful vendor, we have not begun contract negotiations. The total expended is based on CARES reports to date. Once contract negotiations are complete and we have a project plan secured with the vendor we will know more detail about the project such as additional configuration and implementation costs, agency h/w and s/w costs, MDT employee time to include implementation, testing and training.</p> <p>February 14, 2014: The original cost estimates are based on vendor discussions and implementation of similar functionality at other states. The RFP issue date was January, 13, 2014, the RFP response date is March 19, 2014 and the estimated date for the Contract Award is June 30, 2014. Once a vendor is secured more detailed cost estimates will be reported.</p>																									
MDT	Maintenance Management System (MMS)	●	PLN	Jonathon Swartz	FY2014 - FY2015	3/4/2013	7/1/2015		22	\$2,000,000	\$2,000,000	\$0	\$2,000,000	\$0	\$0	\$2,000,000	\$140,734	7	●	N/A					
<p>Agency Comments: The project has entered the Execution Phase (Execute Procurement). The RFP responses have been received and evaluation is scheduled to begin November 17th.</p> <p>Spending authority for the project was contained in HB10, however there was no funding appropriated. The project is funded through the MDT `budget. The Current Estimate (including internal costs) will be updated after a successful software vendor is chosen.</p> <p>As of 08/08/2014, \$81,962 has been expended on eliciting and documenting requirements and writing the request for proposal.</p>																									

IT Project Portfolio Report

LFC Meeting Date: December 2, 2014

General Project Information					Schedule Dates				Project Amounts									Project Health							
Agency	Title	Overall Health	Current Phase	Sponsor	HB10 Funding Year(s)	Actual Start Date	Original Delivery Date	Revised Delivery Date	% of Work Completed	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other: note source in comment area	Total	Total	%	Supplemental	Post-imp	Scope	Schedule	Budget	Risk	IV&V
As of 11/12/2014, \$140,734 has been expended on eliciting and documenting requirements, writing the request for proposal and evaluating responses.																									
MPERA	MPERAtiv - Internal Costs		DEV	Barbara Quinn		7/9/2012	9/5/2016		51	\$3,505,610	\$3,505,610	\$0	\$0	\$0	\$3,505,610	\$3,505,610	\$1,771,167	51							
Agency Comments: This project details internal costs estimated and expended by MPERA to support the MPERAtiv program. These costs include personal services, other services, supplies and materials and SITS contracted services for development and eventual production hosting services at the state data center including providing 24/7 support, disaster recovery and hardware and software.																									
MPERA	MPERA: Oversight Project Management & IV & V		CLS	Dore Schwinden		3/14/2011	4/1/2015	9/30/2014	100	\$435,228	\$363,411	\$0	\$0	\$0	\$435,228	\$435,228	\$284,024	78							N/A
Agency Comments: The MPERAtiv program unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Work is proceeding as planned, on time and within budget. The Montana Public Employee Retirement Administration (MPERA) has determined that it was in MPERA's best interest to terminate its Project Manager contract with Provaliant Retirement LLC (Provaliant). The original Contractor Project Manager, Scott Grant, left Provaliant in 2012. Over the succeeding months, Provaliant provided IV & V services through the services of Bob Solheim and most recently, Kirstin Carlson. However, Ms. Carlson's expertise lies with Operations and Mr. Solheim's other responsibilities take precedence over Montana's oversight project manager needs. Therefore, MPERA believes its own Project Manager to be the best individual to address the remaining MPERAtiv oversight project manager duties.																									
MPERA	MPERA: Data Cleansing Implementation		DEV	Patty (MPERA) Davis		8/5/2012	9/5/2016		58	\$487,098	\$487,098	\$0	\$0	\$0	\$487,098	\$487,098	\$254,663	52							
Agency Comments: Project was unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Agency released the RFP on 6/20/2011 and the contract awarded to Ventera, on 8/05/2011. The contract had agreed changes completed on 9/13/2013. The contract had agreed changes completed on 9/13/2013. MPERA and Ventera completed data mapping activities. MPEA and Ventera continue with data cleansing, data mapping addendums and conversion reconciliation tasks as scheduled.																									
MPERA	MPERA: Line of Business - Implementation		DEV	Barbara Quinn		7/9/2012	9/5/2016		55	\$7,850,000	\$7,362,891	\$0	\$0	\$0	\$7,850,000	\$7,850,000	\$3,916,911	53							
Agency Comments: Project was unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Contract was awarded to Sagitec in April, 2012. Project kick off was held on 7/9/2012. Phase 4A3 design is complete. Phase 4A3 construction, testing and conversion activities are proceeding as scheduled. MPERA has begun the development of User Acceptance Test cases. User Acceptance Testing (UAT) starts 1/26/2015.																									
OPI	K-20 Data Project		DEV	James Gietzen		7/1/2012	6/30/2015		50	\$4,000,000	\$4,138,860	\$161,000	\$0	\$3,977,860	\$0	\$4,138,860	\$1,729,930	42							N/A
Agency Comments: We have selected a new transcript vendor, Parchment. We are currently on track for successful implementation in a phased project.																									
OPI	DCA Enhancements		IMP	Christine Emerson		1/20/2014	12/31/2015		15	\$983,912	\$983,912	\$13,000	\$0	\$970,912	\$0	\$983,912	\$122,387	12							
Agency Comments: Project has resumed as of mid-June and is fully staffed.																									
OPI	School Staffing		IMP	Madalyn Quinlan		7/1/2010	1/1/2013	12/31/2014	99	\$400,000	\$660,000	\$660,000	\$0	\$0	\$0	\$660,000	\$636,508	96							N/A
Agency Comments:																									
OPI	Statewide Longitudinal Data System		IMP	Madalyn Quinlan		7/1/2010	6/30/2013	10/31/2014	100	\$5,798,457	\$5,798,457	\$0	\$0	\$5,798,457	\$0	\$5,798,457	\$5,798,457	100							N/A
Agency Comments: The original deliverables were met on time and under budget. The project end date was extended to accommodate additional scope. The project was completely successfully to scope.																									
SOS	Information System Management (SIMS) - Phase 2 & 3		PLN	Linda McCulloch	2013	7/1/2013	12/31/2016		12	\$4,078,385	\$4,078,385	\$4,078,385	\$0	\$0	\$0	\$4,078,385	\$762,240	19							N/A
Agency Comments: Phase 2 and 3 include document back scanning and hosting costs. Document back scanning work completed July, 2014. Hosting costs are incurred monthly.																									
SOS	Information System Management (SIMS) - Phase 1		IMP	Linda McCulloch		7/2/2009	2/27/2012	12/31/2016	95	\$1,529,181	\$1,529,181	\$1,529,181	\$0	\$0	\$0	\$1,529,181	\$1,446,169	95							N/A
Agency Comments: Phase 1 went live on 7/1/2013. Final acceptance on 11/13/2013. 12-month warranty period expires 11/12/2014. Final payment is withheld until end of warranty period. Warranty period extended until completion of entire project on 12/31/2016, so final payment will be made at that time.																									

IT Project Portfolio Report

LFC Meeting Date: December 2, 2014

General Project Information					Schedule Dates				Project Amounts									Project Health							
Agency	Title	Overall Health	Current Phase	Sponsor	HB10 Funding Year(s)	Actual Start Date	Original Delivery Date	Revised Delivery Date	% of Work Completed	Total Estimated Cost		Appropriated Budget Amounts					Expended		Supplemental	Post-imp	Scope	Schedule	Budget	Risk	IV&V
										Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other: note source in comment area	Total	Total	%							
STF	Insurance Claim Processing System Upgrade	●	DEV	Al Parisian		7/1/2013	3/31/2015		75	\$1,312,977	\$1,312,977	\$0	\$0	\$0	\$1,312,977	\$1,312,977	\$736,611	56			●	●	●	●	N/A
TRS	M-Trust Technical Upgrade	●	DEV	Shawn Graham		10/10/2013	4/22/2016	6/30/2016	31	\$2,550,000	\$2,718,099	\$0	\$0	\$0	\$2,718,099	\$2,718,099	\$783,174	29			●	●	●	●	

Agency Comments: Internal costs were added in May as requested. Because our projects are funded on an annual basis by our Board of Directors the FY15 external costs were added once it was approved in July, 2014.

Agency Comments: The M-Trust Technical Upgrade is being conducted module by module where percent complete is based on accepted invoice deliverables. The increase in total estimated cost is due to adding internal staffing cost. Overall project schedule has been extended in order to implement project process changes recommended by IV&V.

Current Phase: The project's current phase: INT=Initiation, PLN=Planning, DEV=Development, IMP=Implementation, RTC=Ready to Close, CLS=Close, HLD=Hold

Project Health Criteria

Scope: Green = features and functionality being built as designed and still within green parameters of schedule, budget and/or risk.
 Yellow = scope changes have been introduced that either (1) the impact is unknown; or, (2) cause the schedule, budget and/or risk to become Yellow.
 Red = scope changes negatively impact the schedule, budget and/or risk into Red.

Schedule: Green = Critical Path milestones are on schedule.
 Yellow = Critical Path milestone has been missed but schedule contingency exists.
 Red = Critical Path milestone has been missed and no schedule contingency exists. Or more than one Critical Path milestone has been missed.

Budget: Green = current budget estimate is within +9% of the original budget estimate.
 Yellow = current budget is exceeding the original by +10-15%
 Red = current budget estimate is exceeding the original by more than 15%.

Risk: Green = all risks have a mitigation strategy.
 Yellow = all risks do not have a mitigation strategy; however, alternatives are being discussed and/or analysis is in progress.
 Red = all risks do not have an approved mitigation strategy and have been outstanding for more the 20 business days.

Overall: Green = no more than one 1 Yellow in the other areas; no Red.
 Yellow = no more than 2 Yellow and no more than 1 Red.