

IT Project Portfolio Report

LFC Meeting Date: March 13-14, 2014

General Project Information					Schedule Dates				Project Amounts										Project Health							
Agency	Title	Current Phase	Sponsor	HB10 Funding Year(s)	Actual Start Date	Original Delivery Date	Revised Delivery Date	% of Work Completed	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other: note source in comment area	Total	Total	%	Supplemental	Post-imp	Scope	Schedule	Budget	Risk	Overall	Indep. Verif.	
AGR	Agricultural Licensing System	DEV	Greg Ames		4/29/2012	11/1/2013	6/30/2014	65	\$580,000	\$580,000	\$0	\$580,000	\$0	\$0	\$580,000	\$201,250	35									
					Agency Comments																					
CPP	Campaign Finance Electronic Filing System	DEV	Jonathan Motl	2013	7/1/2013	1/14/2014	5/23/2014	50	\$502,000	\$433,800	\$502,000	\$0	\$0	\$0	\$502,000	\$133,440	27									
					Agency Comments				We launched and went live with the Registration portion of the online system 1/13/14 on schedule. We are on track to launch the reporting, search, public view and upload piece on 5/23/14. We have finished all requirements gathering and are in the development phase for the reporting piece of the system. We will be testing the reporting piece in April. We did push the date back by a week so that we did not have to depend on current systems vendor to transfer pending data and will allow the first report to go through existing system and disable it the day after to avoid any pending data issues.																	
DEQ	Remediation Information Management System (RIMS)	PLN	Jenny Chambers	2013	1/23/2012			5	\$1,800,000	\$2,620,000	\$700,000	\$1,060,000	\$40,000	\$820,000	\$2,620,000		0									
					Agency Comments				RFP14-2281P was issued on 1/20/2014 and will close on 3/12/2014. This is a rerelease of RFP13-2276P and is for DEQ's Remediation Information Management System DEQ has recognized additional opportunities with the RIMS project and is adding additional functionality for our Underground Storage Tank (UST) section at \$520,000 and Because the RIMS project does not have a mandatory completion date, the Project Health remains green and will be adjusted as needed after the execution of a contract.																	
DLI	STAARS Design, Development and Implementation	IMP	Roy Mulvaney	2009, 2011	2/11/2013	2/24/2014		88	\$12,500,000	\$12,500,000		\$9,500,000	\$3,000,000		\$12,500,000	\$6,070,363	49									
					Agency Comments				Expended thru 2/5/14. Includes personal services, operating expenses, and three payments to vendor totaling \$4,895,000. Two more payments are scheduled, one when 2/20/14: State Special Revenue appropriated amount was adjusted down from \$16,735,567. That reflected the original amount appropriated in HB 10, and included an expected bond issue. The actual project cost was significantly less than that and the bond was not necessary.																	
DLI	Workers Compensation Application Network (WCAN)	DEV	Diana Ferriter		10/3/2011	3/2/2015		80	\$3,000,000	\$3,027,955		\$3,027,955			\$3,027,955	\$1,994,416	66									
					Agency Comments				39-71-225 (MCA) Workers' compensation database system. (1) The department shall develop a workers' compensation database system to generate management % complete has remained the same from last period due to an increase in the number of issues encountered by testers. % complete is based on the total number of issues and those completed.																	
DOA	Computerized Maintenance Management System - CMMS	HLD	Sheila Hogan		3/1/2013	1/5/2015		0	\$350,000	\$350,000	\$0	\$0	\$0	\$350,000	\$350,000	\$0	0									
					Agency Comments																					
DOA	Statewide Recruitment & Selection System	DEV	Sheila Hogan		6/1/2013	6/30/2014		30	\$550,000	\$550,000	\$107,332	\$22,275	\$145,393	\$275,000	\$550,000	\$44,825	8									
					Agency Comments				Project was formerly identified as "Human Resource Database and Tracking System". This project is poised to transition from the Development phase to the Implementation phase, which is being led by DOA. The project name has been changed to reflect the exact scope of this project and the project sponsor, manager and schedule have been updated to reflect the expected implementation phase.																	
DOA	SABHRS: MBARS Upgrade	DEV	Cheryl Grey		7/1/2011	12/31/2015		45	\$1,174,300	\$1,222,500				\$1,222,500	\$1,222,500	\$873,114	71									
					Agency Comments				Funding provided through SABHRS Finance and Budget Bureau proprietary/internal service fund. Working with contractor on data conversion, gap analysis, development, configuration, and testing.																	
DOJ	MHP In-Car Video System	IMP	Tom Butler		6/27/2012	7/1/2016	6/30/2015	30	\$1,900,000	\$1,868,209	\$0	\$1,868,209	\$0	\$0	\$1,868,209	\$934,890	50									
					Agency Comments																					
DOJ	MERLIN Phase 3 Drivers	PLN	Brenda Nordlund		3/31/2012	6/30/2012	6/30/2016	16	\$5,100,000	\$5,500,000	\$0	\$5,100,000	\$401,314	\$0	\$5,501,314	\$429,408	8									
					Agency Comments				MERLIN (Montana Enhanced Registration and Licensing Information Network) Phase 1 and Phase 2 are in production (Accounting, Motor Vehicle Services, and Dealer Phase 3 is divided into four parts (1. Accounting and Unified Customer; 2. Electronic Payment Services; 3. Customer Service Portal; 4. Driver Services). <ul style="list-style-type: none"> Part 1 unified customer business process design and requirements are complete and testing will begin in March; accounting design and requirements are nearing Part 2 is in the planning stage with the State electronic payment solution provider. Part 4 project planning is underway. This project plan will incorporate the remaining stages of Parts 1 and 2, and is being developed with 3M Company assistance. Part 3 project initiation will begin as resources become available from the Parts 1, 2, and 4 efforts. 																	
DOJ	Enterprise Content Management (ECM) MVD Imaging System	IMP	Brenda Nordlund		9/30/2012	6/30/2013	6/30/2014	40	\$325,000	\$325,000				\$325,000	\$325,000	\$221,973	68									
					Agency Comments				The ECM MVD Imaging Solution is a five phase project focused on developing: 1) Driver Document Management System workflow-based replacement of the obsolete Appropriated Budget Amounts: E-Commerce funds will be committed to the implementation of the MVD Imaging Solution project. Item 1 has been in place for some time, but the conversion of the images from the old IntelliVUE system is scheduled to be completed by April 2014, Item 4 is in the planning phase and Item 5 is in test now.																	

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DOJ	Montana Insurance Verification System (MTIVS)	IMP	Brenda Nordlund		6/29/2011	6/30/2016		80	\$270,000	\$270,000	\$0	\$270,000		\$0	\$270,000	\$232,000	86			●	●	●	●	●	●	
					Agency Comments				<ul style="list-style-type: none"> June 2011 - Contract award to MV Solutions to develop MTIVS. December 2011 - Insurance data, functionality, and infrastructure needed to provide accurate responses verified. May 2012 - MTIVS implemented for law enforcement use via web portal. August 2012 - Insurance verification capabilities extended to local courts. August 2012 - MTIVS implemented for MVD and County Treasurer Offices. February 2014 – MTIVS fully integrated with MERLIN. MVD working to (1) provide a process to identify vehicles under commercial policies and (2) customer portal for citizen access to MTIVS information.																	
DPHHS	MACWIS Planning	PLN	Sarah Corbally		10/1/2013	12/31/2014		20	\$350,000	\$697,062	\$348,531		\$348,531		\$697,062	\$23,847	3			●	●	●	●	●	●	
					Agency Comments				Original project estimate was created during the 2013 legislative session. Current project estimate is revised based on conversation with federal partner, ACF, and requirements that this planning effort also include a revised feasibility study and alternative analysis and to show total cost of ownership including agency support. Per conversation with federal partner this project is eligible for enhanced SACWIS federal participation at 50%. Project kick off was completed, RFI development and Feasibility research is underway, requirements validation meetings are being scheduled. Increase in estimate is due to additional agency subject matter expert time on this project and RFI development.																	
DPHHS	Medicaid Modernization and MAGI Implementation	CLS	Mary Dalton		6/20/2013	10/1/2013	1/1/2014	100	\$621,027	\$621,027	\$642,096		\$5,638,931		\$6,281,027	\$6,049,747	96	✓		●	●	●	●	●	●	
					Agency Comments				Development under this project is federally required modernization of the Medicaid Eligibility for Modified Adjusted Gross Income (MAGI) which must be implemented by October 1, 2013 and January 1, 2014 for presumptive eligibility categories.																	
DPHHS	Medicaid Eligibility & Enhancement and CHIMES MA/HMK EA Integration	DEV	Robert Runkel		6/20/2013	12/31/2015		15	\$26,882,679	\$26,882,679	\$2,760,075		\$24,122,605		\$26,882,680	\$4,517,517	17			●	●	●	●	●	●	
					Agency Comments				This project includes development and implementation of the agency Service First Initiative, including online application, phone cloud, and full integration of CHIMES MA/HMK into the enterprise architecture.																	
DPHHS	Budget Report Management System	DEV	Scott Sim		6/1/2012	12/31/2013		55	\$501,180	\$501,180	\$217,430	\$22,769	\$260,981	\$0	\$501,180	\$301,180	60			●	●	●	●	●	●	
					Agency Comments				This is a multi phase project. Phase I of the project is estimated to be \$301,180; Phase II of the project for additional functionality is estimated to be \$200,000. Phase 1 is ongoing and currently in the Pilot phase. Once Phase I is completed Phase II will begin.																	
DPHHS	Healthcare Facility Licensing Database	DEV	Roy Kemp		6/1/2012	12/31/2013	3/31/2014	90	\$535,136	\$535,136	\$426,084	\$4,545	\$104,507	\$0	\$535,136	\$419,400	78			●	●	●	●	●	●	
					Agency Comments				Health Facility Licensing Solution Versa Online (HFLS VO) is set to go live March 2014, leaving the CAPS Bi-Directional Interface as the last item from the original scope and cost of the project. We are on End to End UAT now for HFLS VO.																	
DPHHS	Medicaid Management Information System (MMIS)	DEV	Jeff Buska	2009	4/2/2012	3/2/2015		27	\$70,000,000	\$78,426,777	\$10,046,470	\$0	\$68,380,307	\$0	\$78,426,777	\$10,398,839	13	✓		●	●	●	●	●	●	
					Agency Comments				MMIS includes \$69.9m from Long Range IT, including transfers, and \$8.4m from HB2 appropriations. Projected costs for ICD-10 project appropriated in HB4 during the 2007 legislative session are included in the reporting of the MMIS project.																	
DPHHS	Vocational Rehabilitation and Blind (VRB) Case Management System	DEV	Robert Runkel		1/1/2013	12/31/2013	8/18/2014	85	\$1,475,500	\$1,475,500	\$314,282	\$0	\$1,161,218	\$0	\$1,475,500	\$819,254	56	✓		●	●	●	●	●	●	
					Agency Comments				Implementation schedule has been updated to be August 18, 2014. The final functionality pieces are being completed and moved in for End to End UAT. Technical challenges and changes due to changes in federal regulations have caused delays. A Full conversion and the VR MACS to AWACS Interface Components (3) have not been successfully developed/tested as of yet, which limits the ability to do full end to end testing, including valid conversion data and report testing. This project is listed as overall health risk of yellow due to the time frame for implementation and work yet to be completed.																	
DPHHS	Statewide Automated Child Welfare Information System (SACWIS) Safety Assessments and Centralized Intake - SAMS	DEV	Sarah Corbally	2007	8/1/2012	2/28/2014	8/31/2014	85	\$1,495,000	\$1,973,466	\$1,082,426	\$0	\$891,040	\$0	\$1,973,466	\$1,305,133	66			●	●	●	●	●	●	
					Agency Comments				HB2 cost estimate is for interfaces and integration of MSAMS into the existing CAPS. This work will be completed under existing LOE within the CAPS M&O contract using																	
JUD	Montana Courts Electronic Filing System	DEV	Beth McLaughlin		3/7/2013	6/30/2017			\$1,717,367	\$1,822,206	\$1,535,000	\$0	\$287,206	\$0	\$1,822,206	\$607,420	33			●	●	●	●	●	●	
					Agency Comments				On our first report we did not include dollars received from a Court Assessment Program Grant because we were not certain we would get the funding. Since then the																	

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LEG	Legislative Session Systems Replacement	PLN	Susan Fox		5/15/2013	12/31/2017		4	\$6,146,000	\$0	\$6,146,000	\$0	\$0	\$0	\$6,146,000	\$0	0									
					Agency Comments	8/1/13 Much of the initial requirements development was completed as part of an earlier project in preparation for the funding request. Those requirements will need to 9/6/13 Project has been on hold while a PM is being hired. 11/14/13. Contract project Manager was hired in mid-September. Development and documentation of charter, schedule, RFP requirements, and several other standard 2/13/2014. Have met with Procurement Bureau and are working with them on the RFP. Right now primarily focusing on detailed requirements for the RFP with users, analysts, and technical staff. Project steering committee has been formed - first official meeting today. Internal project site is in place and many of the core PM documents are drafted and/or complete.																				
MDT	Safety Information Management System	IMP			10/1/2012	6/30/2014	10/31/2014	40	\$1,500,000	\$3,000,000			\$2,250,000	\$750,000	\$3,000,000	\$167,000	6									
					Agency Comments	Project was not funded by Legislative Appropriation. Original costs estimates were focused on a COTS Decision Support Tool for safety management. The new estimate includes a purchased data store needed to support the A Request for Proposal (RFP) was released to the public in September 2013. Vendor selection occurred November 2013. AgileAssets was selected. A nine month implementation phase began January 23, 2014.																				
MDT	electronic Permitting, Audit, REgistration, and Tax System	PRE	Larry Flynn		4/29/2013	6/30/2016		30	\$3,500,000	\$3,500,000	\$0	\$3,500,000	\$0	\$0	\$3,500,000	\$0	0									
					Agency Comments	The original cost estimates are based on vendor discussions and implementation of similar functionality at other states. The RFP issue date was January, 13, 2014, the RFP response date is March 19, 2014 and the estimated date for the Contract Award is June 30, 2014. Once a vendor is secured more detailed cost estimates will be reported.																				
MDT	Maintenance Management System (MMS)	PLN	Jonathon Swartz	FY2014	3/4/2013	7/1/2015		15	\$2,000,000	\$2,000,000					\$0	\$0	0									
					Agency Comments	The MMS project is currently in the early stages of requirements gathering. The overall plan is to utilize the RFP process to procure a COTS (commercial off-the-shelf) This project is funded via HB10. We have not requested HB10 funds distribution as of yet. The current estimated cost does not currently include soft costs; the overall budget, which will include all costs, has not been finalized.																				
MPERA	Line of Business - Hosting	DEV	Barbara Quinn		7/9/2012	9/5/2016		5	\$1,140,000	\$1,140,000				\$1,140,000	\$1,140,000	\$54,661	5									
					Agency Comments	MPERA has contracted with Department of Administration Information Technology Services Division (SITSD) to host the Line of Business development environment at the state data center. Third Party Software and Hardware has been purchased and ongoing costs incurred as part of the hosting with SITSD.																				
MPERA	MPERA: Oversight Project Management & IV & V	DEV	Roxanne Minnehan		3/14/2011	4/1/2015		59	\$435,228	\$435,228	\$0	\$0	\$0	\$435,228	\$435,228	\$230,116	53									
					Agency Comments	The MPERAtiv program unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Work is proceeding as planned, on time and within budget. The departure of MPERA's Executive Director causes uncertainty among MPERA management and staff and could cause departures which would impact the project schedule and project cost. This risk is being closely monitored and a mitigation plan defined and implemented.																				
MPERA	MPERA: Data Cleansing Implementation	DEV	Patty (MPERA) Davis		8/5/2012	9/5/2016		45	\$487,098	\$487,098	\$0	\$0	\$0	\$450,000	\$450,000	\$183,198	41									
					Agency Comments	Project was unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Agency released the RFP on 6/20/2011 and the contract awarded to Ventera, on 8/05/2011. The contract had agreed changes completed on 9/13/2013. MPERA brought on additional resources to assist with data cleansing tasks. The project health for scope, schedule and risk were updated to green as all tasks necessary to bring the project back to healthy status were completed.																				
MPERA	MPERA: Line of Business - Implementation	DEV	Barbara Quinn		7/9/2012	9/5/2016		40	\$7,850,000	\$7,362,891	\$0	\$0	\$0	\$7,850,000	\$7,850,000	\$2,871,603	37									
					Agency Comments	In the last quarter MPERA and Sagitec have completed design and pilot testing for Phase 4A2 and continue with construction and conversion test activities for Phase 4A2. Phase 4A3 design sessions began February 3, 2014. Sagitec, MPERA and Ventera are finalizing data mapping and conversion activities for the Phase 4A3 schedule. In the next report to the LFC we will detail MPERA internal costs for the MPERAtiv projects as a separate project.																				
OPI	K-20 Data Project	PLN	James Gietzen		7/1/2012	6/30/2015		20	\$4,000,000	\$3,977,860	\$0	\$0	\$3,977,860	\$0	\$3,977,860	\$351,078	9									
					Agency Comments	Project is on track and is currently in planning phase with IBM for our Data Transport/Transcript Mangement Solution.																				
OPI	School Staffing	IMP	Madalyn Quinlan		7/1/2010	1/1/2013	6/30/2014	97	\$400,000	\$625,000	\$625,000	\$0	\$0	\$0	\$625,000	\$540,884	87									
					Agency Comments	The change in the end date is due to some limited resources available with both the OPI and the contractor at this time.																				
OPI	Statewide Longitudinal Data System	IMP	Madalyn Quinlan		7/1/2010	6/30/2013	6/30/2014	95	\$5,798,457	\$5,798,457	\$0	\$0	\$5,798,457	\$0	\$5,798,457	\$4,090,873	71									
					Agency Comments	The original deliverables were met on time and under budget. The project end date was extended to accomodate additional scope.																				
OPI	Direct Certification Process Improvement Project	IMP			2/6/2012	12/31/2013	2/28/2014	98	\$959,537	\$959,537	\$0	\$0	\$959,537	\$0	\$959,537	\$827,071	86									
					Agency Comments	Project completed successfully, and is in post implementation																				

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SITSD	Data Proteciton Initiative	PLN	Ron Baldwin	2014-2015	10/15/2013	6/30/2015		7	\$2,000,000	\$2,000,000	\$2,000,000	\$0	\$0	\$0	\$2,000,000	\$0	0									
					<p>Agency Comments The Data Protection Initiative has three parts: Access Control and Verification, Multi-factor Authentication, and Enterprise Risk Assessment. This is an update to the status Access Control and Verification</p> <p>A governance group has been formed and is meeting on a monthly basis. This group has adopted the Enterprise Human Resources system as the "gold source" for The technical team meets on a weekly basis. The Federated Identity Management system has been configured within a test environment and many test scenarios are Multi-factor Authentication</p> <p>A business case has been created and a recommendation for a system has been made. The Department of Revenue will be piloting the system because of their need for Enterprise Risk Assessment</p> <p>The project charter has been approved. The team is meeting on a weekly basis with representatives from Health and Human Services, Department of Revenue, Department of Labor, and Department of Justice. A third party will be engaged through a bid process solicitation with our current list of contractors approved to complete state information security work. The solicitation is being released on February 14, 2014.</p>																					
SITSD	Phase 1 (RFI) Electronic Records Management (ERM)/Electronic Content Management (ECM) Project	DEV	Ron Baldwin		7/16/2013	1/1/2014	2/28/2014	80	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0									
					<p>Agency Comments Received RFI responses. In progress of reviewing and analyzing responses and building recommendation document.</p>																					
SITSD	SITSD: Public Safety Communications System	DEV		2007; 2009; 2013	8/1/2004	7/1/2016	7/1/2016	70	\$150,000,000	\$121,000,000	\$12,500,000	\$0	\$51,400,000	\$5,500,000	\$69,400,000	\$62,622,170	90	✓								
					<p>Agency Comments Since the last report the total project funding increased by \$3.0 million due to the approval of an appropriation by the 2013 Legislature for system operations and</p>																					
SOS	Information System Management (SIMS) - Phase 2 & 3	PRE	Linda McCulloch	2013	7/1/2013	12/31/2016		4	\$4,078,385	\$4,078,385	\$4,078,385				\$4,078,385	\$177,000	4									
					<p>Agency Comments Phase 2 and 3 include document back scanning and hosting costs. Document back scanning RFP awarded and work began 11/4/2013. Hosting costs are incurred monthly.</p>																					
SOS	Information System Management (SIMS) - Phase 1	IMP	Linda McCulloch		7/2/2009	2/27/2012	11/12/2014	95	\$1,529,181	\$1,529,181	\$1,529,181	\$0	\$0	\$0	\$1,529,181	\$1,446,169	95									
					<p>Agency Comments Phase 1 went live on 7/1/2013. Final acceptance on 11/13/2013. 12-month warranty period expires 11/12/2014. Final payment is withheld until end of warranty period.</p>																					
STF	Insurance Claim Processing System Upgrade	DEV	Al Parisian		7/1/2013	3/31/2015			\$484,644	\$484,644				\$484,644	\$484,644	\$36,442	8									
					<p>Agency Comments</p>																					
TRS	M-Trust Technical Upgrade	DEV	Shawn Graham		10/10/2013	4/22/2016		8	\$2,550,000	\$2,550,000	\$0		\$0	\$2,550,000	\$2,550,000	\$102,883	4									
					<p>Agency Comments At the time of reporting, TRS is evaluating CEP responses for IV&V services for this project. The estimated cost of these services is included in the Total Estimated Cost</p> <p>The M-Trust Technical Upgrade is being conducted module by module where percent complete is based on accepted invoice deliverables.</p>																					

Current Phase:The project's current phase: INT=Initiation, PLN=Planning, DEV=Development, IMP=Implementation, CLS=Close, HLD=Hold

Project Health Criteria

Scope: Green = features and functionality being built as designed and still within green parameters of schedule, budget and/or risk.
 Yellow = scope changes have been introduced that either (1) the impact is unknown; or, (2) cause the schedule, budget and/or risk to become Yellow.
 Red = scope changes negatively impact the schedule, budget and/or risk into Red.

Schedule: Green = Critical Path milestones are on schedule.
 Yellow = Critical Path milestone has been missed but schedule contingency exists.
 Red = Critical Path milestone has been missed and no schedule contingency exists. Or more than one Critical Path milestone has been missed.

Budget: Green = current budget estimate is within +9% of the original budget estimate.
 Yellow = current budget is exceeding the original by +10-15%
 Red = current budget estimate is exceeding the original by more than 15%.

Risk: Green = all risks have a mitigation strategy.
 Yellow = all risks do not have a mitigation strategy; however, alternatives are being discussed and/or analysis is in progress.
 Red = all risks do not have an approved mitigation strategy and have been outstanding for more the 20 business days.

Overall: Green = no more than one 1 Yellow in the other areas; no Red.
 Yellow = no more than 2 Yellow and no more than 1 Red.
 Red = 2 or more are Yellow and 1 or more are Red for more than 20 business days.