

ACTIONS BY OTHER STATES TO CLOSE BUDGET GAPS

A Report Prepared for the
Legislative Finance Committee

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INTRODUCTION

Given the current fiscal condition of the state and the state revenues picture particularly, the Legislative Finance Committee (LFC) requested that Legislative Fiscal Division (LFD) staff research the actions that other states have taken or have proposed to take to close the gap between proposed spending and lagging revenues. As has been the case in the past, Montana's entry into the fray of declining revenues caused by a national recession has lagged behind other states. Many states began to address revenue and budget issues more than a year before Montana began to see state revenues begin their decline. Governor Schweitzer and the 2009 Legislature took a cautious approach in forging the 2011 biennium budget by not providing pay increases for state employees, by being cognizant of the one-time-only stimulus moneys being a structural balance issue for subsequent budgets, and by retaining a sizable fund balance reserve based upon the revenue estimates of the time. With the downturn in revenues that began following the 2009 session, the Governor was required to invoke section 17-7-140, MCA, enacting spending reductions to address revenue shortfalls occurring during FY 2010 and projected through the remainder of the 2011 biennium. The outlook for the 2013 biennium and beyond is expected to be tenuous at best and the LFC asked staff to research and develop a list of options for the next regular legislative session (January 2011) that will help the state to weather a period of slow recovery from what some have described as the worst economic downturn since the Great Depression.

This report is the result of a review of the austerity actions of other states. It incorporates a review of material available concerning all states through summaries of actions prepared by the National Conference of State Legislatures (NCSL), through media reports found on the internet, and through reports prepared by others that describe the actions that states have taken in specific policy areas. While this report summarizes the types of actions taken by the states, detailed lists are attached for your further consideration. Some items are very general and others describe more specific actions. The material reviewed contained lists of proposals and actions taken. Many of the proposals listed may or may not have been acted upon, or may have evolved into a somewhat different proposal. The intent of this report is to provide information that might generate ideas for legislators and staff more specific to circumstances in Montana.

SUMMARY OF ACTIONS OF OTHER STATES

The following sections discuss state action in the context of various groupings. There may be instances of redundancy among items discussed, but again, the purpose here is to generate ideas for consideration in Montana.

ACROSS-THE-BOARD GENERAL FUND REDUCTIONS

In the information collected, there is report of 30 states that have proposed or enacted across-the-board budget reductions. These reductions appear to range from as low as 1 percent to as large as 12 percent. One state in a discussion of reductions to K-12 and higher education funding suggests that before they are done, the cuts may be as large as 30 percent.

Across-the-board reductions are easy to apply but are very difficult to implement. Telling an agency that they will have to operate with less money and resources places a heavy burden on the agency that has statutory mandates to provide certain services to citizens. It puts the decision of who will or will not be served in the hands of the agency and leaves the legislature out of this important policy decision. To retain control of the decision, agencies should be asked to provide a plan for how they would reduce their budget by the desired amount. There is currently a provision in Montana law that such a plan be submitted with the executive budget proposal (a plan for reducing the base budget to 95 percent of the base budget of the general appropriations act and the proposed pay plan).

If across-the-board reductions are a desired approach in the Montana action plan, the percent required would be determined by calculating the dollar amount of reductions to be achieved and reducing that amount by the

impact of all other actions. The net amount would be the amount needed to close the gap between funds available and funds needed.

SPECIFIC AGENCY GENERAL FUND REDUCTIONS

There are 33 states listed in this group. Reductions proposed or enacted that are agency or policy area specific vary greatly. A cursory review of the attached list for this type of reduction will give the reader an idea of the nature of the cuts and the magnitude. When sorted in accordance with the Montana budget sections, it is obvious that the largest number of proposals are in the area of education, and the second largest number are of human services reductions. From the perspective of magnitude, it appears that human services proposed reductions are more generally described but larger dollar amounts. It is logical that these two areas would see the greatest reductions since they require the largest portions of any state budget.

REDUCTION IN LOCAL AID

Proposals in the group are shown for 17 states. The descriptions for these proposals are mostly general statements related to local government or municipalities with a few being more specific proposals to reduce funding provided to local police or sheriffs.

USE OF FUNDING RESERVES

Eight states are listed in this group which includes use of rainy day funds or transferring funds from other accounts to the general fund.

SPENDING FREEZES

Ten states are listed in the group. Proposals include hiring freezes, pay freezes, elimination of inflationary increases, delayed COLA increases, and in one case, a freeze in the enrollment in the children's health insurance program.

DELAY CAPITAL PROJECTS

Only two states are listed in this group with one showing a reduction in capital expenditures and the other delaying a library project.

STATE EMPLOYEE LAY-OFFS AND FURLOUGHES

Thirty-four states are listed for proposals for layoff or furloughs or both. This group also includes the elimination of funding for vacant positions or simply leaving vacant positions unfilled. Some layoffs are achieved through attrition. Furloughs are usually "forced" but some are voluntary and have ranged from 1 to 24 days. There are some situations in which furloughs have been or are being challenged as a breach of contract and some states have backed away from this action. New York recently passed legislation to force furloughs but with a foregone conclusion that the action will be challenged.

EARLY RETIREMENT INCENTIVE

Only 2 states are listed in this group. One state (Iowa) implemented incentives for retirements, estimating \$60 million in savings. Michigan has recently passed a bill providing incentive to 28,000 teachers to retire early with an estimated savings of \$3.1 billion over 10 years, and is still considering an retirement incentive bill that would affect 7,000 state employees. Savings apparently is achieved by eliminating higher salaried employees and replacing them new employees at lower salaries, or not refilling some of the vacated positions.

SALE OF ASSETS

Five states have proposed sale of state parks, state air fleets, a state prison, state cars, and state buildings (which the state would then lease).

TAX OR FEE INCREASE

Twenty-two states have proposed or enacted tax or fee increases. These vary greatly from state to state, but include increased sales tax, income tax, cigarette tax, motor fuel tax, car rental tax, and others. Some states have tuition increases. Others have increased fees for driver's license, coal mining permits, court actions, permits, etc. The reader can review the attached list in this grouping to see the variety of proposals.

TAX POLICY CHANGE

Twenty-four states have proposed or enacted tax policy changes. Again, the reader can review the list to see the variations in proposals, but this group is largely decreases in tax credits or options for expanding or establishing gaming in the state.

OTHER

This group lists proposals that did not fit the other categories above. One recurring proposal, which has been enacted in Utah, is the 4-day work week.

CLOSING

Again, the purpose of this report is to provide a list of actions of other states that might assist legislators and staff in generating ideas for consideration in Montana. Undoubtedly, there are many other proposals that have not been identified as the proposals can come from many sources. Legislative staff will continue to watch for other options through the summer and fall months.

Actions to Close Budget Gaps in Other States

Type	Proposal	Montana		State
		Budget Section	Possible Montana Agency	
Across-the-Board Reductions	2.75% pay cut for most state employees	All	All	Arizona
Across-the-Board Reductions	7.5% across-the-board (est. \$200M)	All	All	Arizona
Across-the-Board Reductions	Froze cost of living increases for state employees	All	All	Arkansas
Across-the-Board Reductions	2.2% (\$100M) not including K-12	All	All	Arkansas
Across-the-Board Reductions	Stopped furloughs, replaced with 5% pay cut and other actions	All	All	California
Across-the-Board Reductions	Gov asked depts to trim 5% of nonessential operating costs by 5%	All	All	Colorado
Across-the-Board Reductions	2.5% pay cut for 25,000 state employees	All	All	Colorado
Across-the-Board Reductions	Proposed 3% pay cut for state employees	All	All	Florida
Across-the-Board Reductions	Medicaid and K-12 - 3%, others 5%	All	All	Georgia
Across-the-Board Reductions	Reduced travel	All	All	Illinois
Across-the-Board Reductions	10% reduction	All	All	Indiana
Across-the-Board Reductions	10% reduction	All	All	Iowa
Across-the-Board Reductions	4% reduction	All	All	Kentucky
Across-the-Board Reductions	6% reduction plus additional cuts for most agencies	All	All	Kentucky
Across-the-Board Reductions	3% reduction	All	All	Louisiana
Across-the-Board Reductions	\$63.1M reduction	All	All	Maine
Across-the-Board Reductions	10% reduction for most depts	All	All	Michigan
Across-the-Board Reductions	Gov proposed cutting state agency budgets 20%	All	All	Michigan
Across-the-Board Reductions	3% reduction	All	All	Mississippi
Across-the-Board Reductions	Cut most agency budgets by 9%	All	All	Mississippi
Across-the-Board Reductions	2.5% in 2010 & 5% in 2011, some exceptions	All	All	Missouri
Across-the-Board Reductions	State no longer matching employee contribution to 410K up to \$35/mo	All	All	Missouri
Across-the-Board Reductions	Gov proposed cuts of \$32M in admin programs	All	All	Missouri
Across-the-Board Reductions	Gov proposed 5% cut to state budgets	All	All	Nebraska
Across-the-Board Reductions	2.5% across-the-board cut, 1.5% for Judicial Branch	All	All	Nebraska
Across-the-Board Reductions	Gov proposed pay reduction of 5.7%	All	All	Nevada
Across-the-Board Reductions	Considering 1.4% to 3% cuts to budget - Gov proposed 10%	All	All	Nevada
Across-the-Board Reductions	\$4M in baseline spending cuts (>850 line items cut)	All	All	New Jersey
Across-the-Board Reductions	Gov proposed and legislature approved 7.5% cut	All	All	New Jersey
Across-the-Board Reductions	Leg budget eliminated 1,900 positions - Gov vetoed the action	All	All	New Mexico
Across-the-Board Reductions	Leg proposed 2% pay reduction	All	All	New Mexico
Across-the-Board Reductions	Proposed reduction in vision and dental coverage for state employees - 50%	All	All	New Mexico
Across-the-Board Reductions	Gov proposed \$1.6B cuts, then 1.0B	All	All	New York
Across-the-Board Reductions	Across the Board reductions totalling \$313M	All	All	North Carolina
Across-the-Board Reductions	\$475M reduction	All	All	North Carolina
Across-the-Board Reductions	Across-the-board state agencies 5%, schools 2.7% & 4.4% in Aug & Sept FY 2010	All	All	Oklahoma
Across-the-Board Reductions	Additional 5% across-the-board in December for state agencies	All	All	Oklahoma
Across-the-Board Reductions	Nov 2010 agencies asked to cut 5-10%, in case voter rejected tax increase	All	All	Oregon
Across-the-Board Reductions	Enacted 5% across-the-board cut of 10%-12.5% for 2010	All	All	Rhode Island
Across-the-Board Reductions	State budget board imposed 5% across-the-board cut	All	All	So Carolina
Across-the-Board Reductions	Education exempted, 12% total over 3 years	All	All	Tennessee
Across-the-Board Reductions	Agencies submitted plans 5%	All	All	Texas
Across-the-Board Reductions	Average reduction amount 9%	All	All	Utah
Across-the-Board Reductions	Cuts to multiple agencies 1-5%	All	All	Wisconsin

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Across-the-Board Reductions	Cuts to multiple agencies 10% (applies to most agencies)	All	All	Wyoming
Specific Agency Reduction	Increased domestic violence fines	D	Corrections	Alabama
Specific Agency Reduction	Elimination of homemaker services	B	Human Services	Alabama
Specific Agency Reduction	Eliminated state support of Head Start	E	K-12	Alabama
Specific Agency Reduction	ATB - may ultimately need 30% across the board cuts	E	K-12	Alabama
Specific Agency Reduction	ATB - may ultimately need 30% across the board cuts	E	University System	Alabama
Specific Agency Reduction	Eliminate juvenile corrections, 980 layoffs	D	Corrections	Arizona
Specific Agency Reduction	Counties to pickup cost of treating sexually violent offenders	D	Corrections	Arizona
Specific Agency Reduction	W/O voter tax increase to sales tax, counties pay cost of prisoners 0-12 mo sentence	D	Corrections	Arizona
Specific Agency Reduction	Reduce State Parks Funding	C	FWP	Arizona
Specific Agency Reduction	Eliminate state childrens health insurance program	B	Human Services	Arizona
Specific Agency Reduction	Repeal Medicaid Coverage for 310,000 childress adults and 3,000 SMI adults	B	Human Services	Arizona
Specific Agency Reduction	Reduce number of families eligible for welfare assistance	B	Human Services	Arizona
Specific Agency Reduction	Elimination of Independent Living Supports	B	Human Services	Arizona
Specific Agency Reduction	W/O voter tax increase to sales tax, courts funding cut 10%	D	Judiciary	Arizona
Specific Agency Reduction	Soft capital expenditures (textbooks, computers, buses, bldg maintenance)	E	K-12	Arizona
Specific Agency Reduction	Gov proposed cutting \$180M in soft capital used for books, technology, other tools	E	K-12	Arizona
Specific Agency Reduction	Without voter tax increase to sales tax, K-12 education to be further cut \$429M	E	K-12	Arizona
Specific Agency Reduction	Without voter tax increase to sales tax, HE education to be further cut \$122M	E	University System	Arizona
Specific Agency Reduction	ASU laid off 900 employees, furloughed 12,000	E	University System	Arizona
Specific Agency Reduction	Reduced foster care payments by 20%	B	Human Services	Arizona
Specific Agency Reduction	Delay state payment to public schools and state universities	E	Education	Arizona
Specific Agency Reduction	Eliminate state funding for full-day kindergarten	E	K-12	Arizona
Specific Agency Reduction	Proposed freeze on salaries of legislators and other elected officials	All	Multiple	Arkansas
Specific Agency Reduction	University looking to cut \$3.2 million	E	University System	Arkansas
Specific Agency Reduction	Non-violent, non-sex offenders housed at counties	D	Corrections	California
Specific Agency Reduction	Gov proposed \$1.2M cut to prison budget, mostly for medical services	D	Corrections	California
Specific Agency Reduction	Gov proposed sending more prisoners to counties, reducing some sentences	D	Corrections	California
Specific Agency Reduction	Reduce State Parks Funding - offset with increased park fees	C	FWP	California
Specific Agency Reduction	Eliminate CAL Works - state welfare program	B	Human Services	California
Specific Agency Reduction	Reduction of supplemenarty security income program by \$15/person	B	Human Services	California
Specific Agency Reduction	Elimination of Medicaid coverage for dental and vision	B	Human Services	California
Specific Agency Reduction	27,000 teachers reduction in force, 20,000 furlough	E	K-12	California
Specific Agency Reduction	Gov proposed \$2.4B cut from K-12	E	K-12	California
Specific Agency Reduction	Reduction of state aid to CSU and UC schools \$2B	E	University System	California
Specific Agency Reduction	Community College reductions \$695M	E	University System	California
Specific Agency Reduction	Close bootcamp for non violent offenders	D	Corrections	Colorado
Specific Agency Reduction	Proposed reducing sentences for most drug possession & use crimes	D	Corrections	Colorado
Specific Agency Reduction	Reduce energy programs \$14.2M	C	DEQ	Colorado
Specific Agency Reduction	Reduce State Parks Funding \$3M	C	FWP	Colorado
Specific Agency Reduction	Reductions in grant programs \$1M	B	Human Services	Colorado
Specific Agency Reduction	Gov proposed cutting \$260M from K-12 education	E	K-12	Colorado
Specific Agency Reduction	Reduction in state aid, backfilled with ARRA	E	University System	Colorado
Specific Agency Reduction	Gov proposed cutting \$56M from HE education	E	University System	Colorado

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Specific Agency Reduction	Reinstate early release program	D	Corrections	Connecticut
Specific Agency Reduction	12 percent reduction in child care subsidies	B	Human Services	Connecticut
Specific Agency Reduction	Reductions extra curricular activities and health programs	E	K-12	Connecticut
Specific Agency Reduction	U of C reductions \$47M	E	University System	Connecticut
Specific Agency Reduction	Community college reductions 10.2%	E	University System	Connecticut
Specific Agency Reduction	Close portion of multi-security prison \$1M	D	Corrections	Delaware
Specific Agency Reduction	Gov proposes eliminating Board of Parole	D	Corrections	Delaware
Specific Agency Reduction	School renovation funds \$4.8M	E	K-12	Delaware
Specific Agency Reduction	Administrative efficiencies through consolidated procurement	E	K-12	Delaware
Specific Agency Reduction	Reduction to school transportation based on fuel reductions	E	K-12	Delaware
Specific Agency Reduction	Reductions to education 7%	E	University System	Delaware
Specific Agency Reduction	Reduced Medicaid payments to hospitals and HCBS services	B	Human Services	Florida
Specific Agency Reduction	Close two prisons, eliminate 287 positions	D	Corrections	Georgia
Specific Agency Reduction	Reduce State Parks Funding \$10M	C	FWP	Georgia
Specific Agency Reduction	Reduced elderly support services, incl prescription drug assistance	B	Human Services	Georgia
Specific Agency Reduction	Reductions to Education 3%, \$191M	E	K-12	Georgia
Specific Agency Reduction	3 day teacher and 5 day department furloughs	E	K-12	Georgia
Specific Agency Reduction	Natl board certification bonus cut in half	E	K-12	Georgia
Specific Agency Reduction	Cut to equalization component to close gap between poor and wealthy districts	E	K-12	Georgia
Specific Agency Reduction	Reductions to education 6-8%	E	University System	Georgia
Specific Agency Reduction	Regents approved six day furlough for 40,000 employees	E	University System	Georgia
Specific Agency Reduction	Gov proposed to eliminate 30,000 grants to students to attend priv colleges	E	University System	Georgia
Specific Agency Reduction	Reductions of Native Affairs budgets	A	Governor's Office	Hawaii
Specific Agency Reduction	\$35/student for "next year's budget"	E	K-12	Hawaii
Specific Agency Reduction	School athletic association budget	E	K-12	Hawaii
Specific Agency Reduction	Close public schools 17 days/year	E	K-12	Hawaii
Specific Agency Reduction	Career Kokua (will be maintained with ARRA funds)	A	Labor	Hawaii
Specific Agency Reduction	\$23 million in cuts mitigated through ARRA and various actions	E	University System	Hawaii
Specific Agency Reduction	Reduce water resources funding	C	DNRC	Idaho
Specific Agency Reduction	Reduce state parks funding	C	FWP	Idaho
Specific Agency Reduction	Request Native American tribe to take over upkeep on a state park	C	FWP	Idaho
Specific Agency Reduction	School budget reductions 3.2%	E	K-12	Idaho
Specific Agency Reduction	Teacher payroll cuts	E	K-12	Idaho
Specific Agency Reduction	Administrator payroll cuts	E	K-12	Idaho
Specific Agency Reduction	University budget reductions 6.7%	E	University System	Idaho
Specific Agency Reduction	Reduced leased office space	A	Administration	Illinois
Specific Agency Reduction	Early release of prisoners for certain prisoners	D	Corrections	Illinois
Specific Agency Reduction	Reduce grant pgms - excludes health care and educ pgms	B	Human Services	Illinois
Specific Agency Reduction	Reduced payments to foster parents and families	B	Human Services	Illinois
Specific Agency Reduction	Reductions in social service programs	B	Human Services	Illinois
Specific Agency Reduction	10,000 children could lose eligiability	E	K-12	Illinois
Specific Agency Reduction	School budget reductions \$180M	E	K-12	Illinois
Specific Agency Reduction	Legislative proposal to close schools for deaf, blind, center for rehabilitative ed	E	K-12	Illinois
Specific Agency Reduction	Reduce grant pgms - excludes health care and educ pgms	E	K-12	Illinois
Specific Agency Reduction	Scholarship reduction \$225M	E	University System	Illinois
Specific Agency Reduction	Reduced reimbursements to hospitals for Medicaid patients	B	Human Services	Indiana

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Specific Agency Reduction	University funding reduction \$150M 6%	E	University System	Indiana
Specific Agency Reduction	Legislative proposal to close minimum security prison camp	D	Corrections	Iowa
Specific Agency Reduction	General Reductions 7.1%	D	Judiciary	Iowa
Specific Agency Reduction	General reductions 10%	A	Leg Branch	Iowa
Specific Agency Reduction	Retirement fund reduction 2%	E	University System	Iowa
Specific Agency Reduction	University funding reduction 10% across the board	E	University System	Iowa
Specific Agency Reduction	College Aid Commission 10% reduction	E	University System	Iowa
Specific Agency Reduction	Legislators negotiating allowance of multiple district consolidation, now have 2	E	K-12	Kansas
Specific Agency Reduction	General funding reduction \$36M	E	K-12	Kansas
Specific Agency Reduction	School budget reductions (includes ARRA funds)	E	K-12	Kansas
Specific Agency Reduction	Legislative pay reductions 10%	A	Leg Branch	Kansas
Specific Agency Reduction	General cuts to higher education 2.6%	E	University System	Kansas
Specific Agency Reduction	University funding reduction 7.1% (includes ARRA funds)	E	University System	Kansas
Specific Agency Reduction	University funding reduction \$2M	E	University System	Kansas
Specific Agency Reduction	School budget reductions 4%	E	K-12	Kentucky
Specific Agency Reduction	Gov imposed additional 2% school budget cut but then announced \$30-\$40M would be returned	E	K-12	Kentucky
Specific Agency Reduction	University funding reduction 2%	E	University System	Kentucky
Specific Agency Reduction	Historical sites only opened on weekends	E	Historical Soc	Louisiana
Specific Agency Reduction	Elimination/consolidation of programs - Board of Regents proposal	E	University System	Louisiana
Specific Agency Reduction	University funding reduction 7%	E	University System	Louisiana
Specific Agency Reduction	Reduced funding to homeless shelters	B	Human Services	Maine
Specific Agency Reduction	Reduce lottery advertising budgets	A	Administration	Maryland
Specific Agency Reduction	Tourism budget	A	Commerce	Maryland
Specific Agency Reduction	Reduced reimbursement rates for institutions for abused and neglected children	B	Human Services	Maryland
Specific Agency Reduction	Reduce gifted and talented summer centers	E	K-12	Maryland
Specific Agency Reduction	Reduce math and science initiatives	E	K-12	Maryland
Specific Agency Reduction	Reduce professional development	E	K-12	Maryland
Specific Agency Reduction	Reduce school breakfast program	E	K-12	Maryland
Specific Agency Reduction	University funding reduction \$40M	E	University System	Maryland
Specific Agency Reduction	University funding reduction \$32M	E	University System	Maryland
Specific Agency Reduction	Gov proposed cutting aid to state parks by \$3.2M	C	FWP	Massachusetts
Specific Agency Reduction	Reduce funding for a number of early care programs	B	Human Services	Massachusetts
Specific Agency Reduction	Cut funding for subsidized health insurance for legal immigrants	B	Human Services	Massachusetts
Specific Agency Reduction	Cuts in programs for elders...home care, mental health, prescriptions	B	Human Services	Massachusetts
Specific Agency Reduction	Gov proposed cutting adult dental services covered by MassHealth by \$56M	B	Human Services	Massachusetts
Specific Agency Reduction	Reduce training funding for police officers	D	Justice	Massachusetts
Specific Agency Reduction	Cut K-12 funding...mentoring, teacher training, svcs to disabled, etc	E	K-12	Massachusetts
Specific Agency Reduction	Proposed lottery & other assistance to education cut by 25%	E	K-12	Massachusetts
Specific Agency Reduction	Cut early education intervention pgms	E	University System	Massachusetts
Specific Agency Reduction	Enacted \$382M education budget cuts	E	K-12	Michigan
Specific Agency Reduction	Post enacted, Gov ordered added \$127/student reduction	E	K-12	Michigan
Specific Agency Reduction	Gov vetoed \$52M for 39 higher-funded school distr	E	K-12	Michigan
Specific Agency Reduction	Eliminated state aid to horseracing industry and the arts	C	Livestock	Michigan
Specific Agency Reduction	Cut state funding to libraries for FY 2010	E	State Library	Michigan

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Specific Agency Reduction	Enacted budget eliminates \$140M grant pgm for college students	E	University System	Michigan
Specific Agency Reduction	Higher education operating budgets cut by 0.4%	E	University System	Michigan
Specific Agency Reduction	Reduced financial aid 61%	E	University System	Michigan
Specific Agency Reduction	Cuts to agriculture, dairy inspection, food monitoring	C	Agriculture	Minnesota
Specific Agency Reduction	Cuts to tourism	A	Commerce	Minnesota
Specific Agency Reduction	Cuts to historical society	E	Historical Soc	Minnesota
Specific Agency Reduction	Cancels state subsidized health ins for 21,500 working adults w/o children	B	Human Services	Minnesota
Specific Agency Reduction	Eliminates cash assistance needy families pgm for 4000 families	B	Human Services	Minnesota
Specific Agency Reduction	Removes 500 families from needy family program altogether	B	Human Services	Minnesota
Specific Agency Reduction	Requires 800 families to pay more for child care	B	Human Services	Minnesota
Specific Agency Reduction	Eliminates cash grants to poor single adults & childless couples	B	Human Services	Minnesota
Specific Agency Reduction	Cap enrollment for programs that provide expanded health svcs for disabled	B	Human Services	Minnesota
Specific Agency Reduction	Restrict enrrollment in senior programs...home care	B	Human Services	Minnesota
Specific Agency Reduction	Gov proposed \$341M reduction to health & human svcs programs	B	Human Services	Minnesota
Specific Agency Reduction	Enacted budget cuts \$10M from the court system	D	Judiciary	Minnesota
Specific Agency Reduction	Gov proposes withholding \$1B in aid to schools	E	K-12	Minnesota
Specific Agency Reduction	Cuts to veterans affairs	D	Military Affairs	Minnesota
Specific Agency Reduction	Higher education cuts of \$100M...tuition incr proposed 7.5%	E	University System	Minnesota
Specific Agency Reduction	Proposed reduction 8.19% to corrections may result in early release of 3,400 to 4,000	D	Corrections	Mississippi
Specific Agency Reduction	Gov proposed cut to K-12 & higher ed up to 10%	E	Education	Mississippi
Specific Agency Reduction	Close mental health facilities	B	Human Services	Mississippi
Specific Agency Reduction	Gov proposed eliminating travel expenses for courts	D	Judiciary	Mississippi
Specific Agency Reduction	Gov proposed \$1.3M cut for district attorney office & no travel	D	Justice	Mississippi
Specific Agency Reduction	Dept of Public Safety anticipates a 9% cut	D	Justice	Mississippi
Specific Agency Reduction	Post budget, Gov ordered 5% cut for K-12	E	K-12	Mississippi
Specific Agency Reduction	Cut state aid to K-12 by over 9%	E	K-12	Mississippi
Specific Agency Reduction	Lawmakers propose pushing back start date of schools to reduce costs	E	K-12	Mississippi
Specific Agency Reduction	Legislators proposed measure to temporarily cut legislative pay	A	Leg Branch	Mississippi
Specific Agency Reduction	Post budget, Gov cut 5% of state funding for higher education	E	University System	Mississippi
Specific Agency Reduction	Gov proposed consolidating the U-system from 8 schools to 5	E	University System	Mississippi
Specific Agency Reduction	Gov proposed cutting \$24M from rural broadband & \$32M from emergency radio system	A	Administration	Missouri
Specific Agency Reduction	Gov proposed Historical Society employee pay cut of 20%	E	Historical Soc	Missouri
Specific Agency Reduction	Cut \$16M from Social Svcs	B	Human Services	Missouri
Specific Agency Reduction	Governor proposed cutting \$120M from Medicaid	B	Human Services	Missouri
Specific Agency Reduction	Lawmakers propose cutting \$7M for child care assistance	B	Human Services	Missouri
Specific Agency Reduction	State is planning closure of a mental health facility to cut costs (50 to be laid off)	B	Human Services	Missouri
Specific Agency Reduction	Lawmakers proposed cutting summer school funding for school districts	E	K-12	Missouri
Specific Agency Reduction	House passed measure to limit legislator expenses to \$200/mo saving \$400K	A	Leg Branch	Missouri
Specific Agency Reduction	Proposal being debated to cut transportation by \$200M	C	Transportation	Missouri
Specific Agency Reduction	Gov proposed eliminating scholarships to students who go to private universities	E	University System	Missouri
Specific Agency Reduction	Reduced services at 28 recreation areas	C	FWP	Nebraska
Specific Agency Reduction	Supreme Ct cancelled summer training for justices & staff	D	Judiciary	Nebraska

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Specific Agency Reduction	Lawmakers propose reducing K-12 funding by \$31M for FY 2011	E	K-12	Nebraska
Specific Agency Reduction	Cut funding to Jobs Training Assistance by \$3M	A	Labor	Nebraska
Specific Agency Reduction	1.8% in 2010 & 3.4% in 2011 cut to 6 community colleges	E	University System	Nebraska
Specific Agency Reduction	Gov proposed shutting 1 prison and lay off 136 employees	D	Corrections	Nevada
Specific Agency Reduction	Governor proposed cutting K-12 by \$166M and higher ed by \$100M	E	Education	Nevada
Specific Agency Reduction	Leg enacted 6.9% cut to K-12 and higher ed	E	Education	Nevada
Specific Agency Reduction	Teachers & higher ed employees 4.6% pay cut	E	Education	Nevada
Specific Agency Reduction	Cut state parks budget by 21%	C	FWP	Nevada
Specific Agency Reduction	Cut reimbursement rates for certain health care providers	B	Human Services	Nevada
Specific Agency Reduction	Reduce independent living grants to seniors	B	Human Services	Nevada
Specific Agency Reduction	Change eligibility (harder) for low-income families to get assistance	B	Human Services	Nevada
Specific Agency Reduction	Gov proposes cutting \$109M in soc svcs, includes adult dental, vision, & hearing benefits	B	Human Services	Nevada
Specific Agency Reduction	DHHS plans cut of hospital payments by 21M in FY 2011	B	Human Services	Nevada
Specific Agency Reduction	Gov proposed cutting K-12 funding by \$700M	E	K-12	Nevada
Specific Agency Reduction	Enacted budget cuts higher ed 12.5-15% - cuts to many pgms	E	University System	Nevada
Specific Agency Reduction	Enacted budget mandates 4.6% pay cut for non-tenured HE employees	E	University System	Nevada
Specific Agency Reduction	College of So. Nevada plans to close 6 satellite campuses	E	University System	Nevada
Specific Agency Reduction	Cut contribution to state pension fund by \$940M for 2010	A	Administration	New Jersey
Specific Agency Reduction	Eliminate eligibility for state-subsidized health insurance for legal immigrant adults	B	Human Services	New Jersey
Specific Agency Reduction	Freeze new enrollment for state-subsidized health insurance for other adults	B	Human Services	New Jersey
Specific Agency Reduction	Cuts to after-school pgms,	E	K-12	New Jersey
Specific Agency Reduction	Governor proposed cuts to higher ed of \$13.8M or 5%	E	University System	New Jersey
Specific Agency Reduction	Cut child care funding in Santa Fe School District	B	Human Services	New Mexico
Specific Agency Reduction	Cut truancy and drop-out prevention programs	E	K-12	New Mexico
Specific Agency Reduction	K-12 education 2% reduction - agency decides	E	K-12	New Mexico
Specific Agency Reduction	Revenue department reduction of 4.2%-agency decides	A	Revenue	New Mexico
Specific Agency Reduction	Taxation and Revenue Department - agency decides how reduced 4.2%	A	Revenue	New Mexico
Specific Agency Reduction	Reduce homeless grant & other TANF pgms	B	Human Services	New York
Specific Agency Reduction	Reduced state funding for early education program	B	Human Services	North Carolina
Specific Agency Reduction	The General Assembly voluntarily reverted one-half of its unexpended appropriation	A	Leg Branch	North Carolina
Specific Agency Reduction	Cut adoption services (40%)	B	Human Services	Ohio
Specific Agency Reduction	Health care auth cut \$17M (3.25% cut in Medicaid reimbursement rates to providers)	B	Human Services	Oklahoma
Specific Agency Reduction	Senate approved measure to suspend early release program	D	Corrections	Oregon
Specific Agency Reduction	Courts may have to close 1 day per week to make up for a 5% cut	D	Judiciary	Oregon
Specific Agency Reduction	Enacted budget cuts to Community & Economic Devel of 11%	A	Commerce	Pennsylvania
Specific Agency Reduction	Enacted budget cuts to Environ. Quality of 27%	C	DEQ	Pennsylvania
Specific Agency Reduction	Enacted budget cuts to DNR of 19%	C	DNRC	Pennsylvania
Specific Agency Reduction	Enacted cuts to Historical & Museum Commission of over 50%	E	Historical Soc	Pennsylvania
Specific Agency Reduction	Governor proposed cutting nearly \$32.9M from Medicaid payments to hospitals	B	Human Services	Pennsylvania
Specific Agency Reduction	Enacted budget cuts to DLI of \$29M or about 25%	A	Labor	Pennsylvania
Specific Agency Reduction	Enacted budget cuts of 9.6% for Senate & 3.8% for House	A	Leg Branch	Pennsylvania
Specific Agency Reduction	Eliminated public TV subsidy at \$11.3M	E	University System	Pennsylvania

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Specific Agency Reduction	Lawmakers proposed early release of 3,000 inmates	D	Corrections	So Carolina
Specific Agency Reduction	\$8.3M from Corrections	D	Corrections	So Carolina
Specific Agency Reduction	Sentencing reform that will reduce numbers going to jail and let more out of prison on parole	D	Corrections	So Carolina
Specific Agency Reduction	Budget board cut \$20M from Medicaid	B	Human Services	So Carolina
Specific Agency Reduction	\$3M from social services	B	Human Services	So Carolina
Specific Agency Reduction	Gov proposed cutting nearly \$107M from Medicaid	B	Human Services	So Carolina
Specific Agency Reduction	Leg proposes elim. of incentive payments to teachers completing certification pgm	E	K-12	So Carolina
Specific Agency Reduction	Lawmakers proposed cutting K-12 by \$94M	E	K-12	So Carolina
Specific Agency Reduction	House cut its budget by 20%	A	Leg Branch	So Carolina
Specific Agency Reduction	Budget board cut \$53 million state schools/colleges	E	University System	So Carolina
Specific Agency Reduction	Gov proposed cutting \$33.6M from education & \$131M from college pgms	E	University System	So Carolina
Specific Agency Reduction	Reduction in Medicaid funding	B	Human Services	South Dakota
Specific Agency Reduction	Reduction in smoking cessation program	B	Human Services	South Dakota
Specific Agency Reduction	Change in school funding calculation	E	K-12	South Dakota
Specific Agency Reduction	Reduction of higher education budget by 1%	E	University System	South Dakota
Specific Agency Reduction	Reduction of higher education funding \$7M	E	University System	South Dakota
Specific Agency Reduction	Early release of felony offenders (up to 4,000 inmates)	D	Corrections	Tennessee
Specific Agency Reduction	Capping state medicare payments and elimination of procedures	B	Human Services	Tennessee
Specific Agency Reduction	General corrections budget cut of 5%	D	Corrections	Utah
Specific Agency Reduction	Reduction in funding for state parks 15%	C	FWP	Utah
Specific Agency Reduction	Education Funding reductions 13%	E	K-12	Utah
Specific Agency Reduction	Reductions in Medicaid services	B	Human Services	Virginia
Specific Agency Reduction	Eliminate home health Medicaid services	B	Human Services	Virginia
Specific Agency Reduction	Cut state funding for K-12 Education 11%	E	K-12	Virginia
Specific Agency Reduction	Reduction in Dept of Transportation \$88.7M	A	Transportation	Virginia
Specific Agency Reduction	Reduction of higher education budget by a net of 8%	E	University System	Virginia
Specific Agency Reduction	Medicaid coverage for inmates	D	Corrections	Washington
Specific Agency Reduction	Reduced health care funding for HIV programs	B	Human Services	Washington
Specific Agency Reduction	Elimination of professional development for teachers and work-study	E	K-12	Washington
Specific Agency Reduction	Reduced funding for 2 and 4 year colleges	E	K-12	Washington
Specific Agency Reduction	Reduced financial aid funding	E	K-12	Washington
Specific Agency Reduction	Modification of inmate meals	D	Corrections	Wisconsin
Specific Agency Reduction	Early release of non-violent offenders	D	Corrections	Wisconsin
Reductions in Local Assistance	Reduced assistance to locals	L	Local Assistance	Arizona
Reductions in Local Assistance	Reduction to local government grants	L	Local Assistance	Colorado
Reductions in Local Assistance	Reduction to local government grants \$45M	L	Local Assistance	Connecticut
Reductions in Local Assistance	Legislators proposed to increase class sizes by 2 students	E	K-12	Georgia
Reductions in Local Assistance	Reduction in local government aid	L	Local Assistance	Maryland
Reductions in Local Assistance	Cuts of up to 15% in local government aid	L	Local Assistance	Massachusetts
Reductions in Local Assistance	Cut revenue sharing to local governments by 11%	L	Local Assistance	Michigan
Reductions in Local Assistance	Cuts of up to 15% in local government aid	L	Local Assistance	Minnesota
Reductions in Local Assistance	Gov proposed cut of \$5M from states high speed internet access for local entities	L	Local Assistance	Missouri
Reductions in Local Assistance	Proposed reductions in 2 local government aid pgms	L	Local Assistance	New Hampshire
Reductions in Local Assistance	Enacted cut of aid to cities & towns by \$31M	L	Local Assistance	New Jersey

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Reductions in Local Assistance	Freeze on \$20.6M in previously funded state aid to municipals	L	Local Assistance	New Jersey
Reductions in Local Assistance	Enacted budget cut of \$55M from local government aid	L	Local Assistance	Rhode Island
Reductions in Local Assistance	Reduction in local government aid	L	Local Assistance	Virginia
Reductions in Local Assistance	Reduction in funding for sheriffs and county attorney	L	Local Assistance	Virginia
Reductions in Local Assistance	Reduction in funding for local police departments	L	Local Assistance	Virginia
Reductions in Local Assistance	Change in population to deputy ratio from 1500:1 to 2000:1	L	Local Assistance	Virginia
Reductions in Local Assistance	Reduction in local government aid 50%	All	All	Wyoming
Use of Funding Reserves	Gov proposed sweeping \$30M from a scholarship trust fund of profits on loans	E	University System	Colorado
Use of Funding Reserves	Transfer state special excess balances	All	All	Hawaii
Use of Funding Reserves	Tap rainy day fund	All	All	Massachusetts
Use of Funding Reserves	Use \$79 million from reserves	All	All	Mississippi
Use of Funding Reserves	Use \$58M from a health care fund	All	All	Mississippi
Use of Funding Reserves	Lawmakers approved tapping the rainy day fund for \$3M	All	All	Nebraska
Use of Funding Reserves	Use funds from reserve	All	All	Nebraska
Use of Funding Reserves	Transfer fund balances from natural resource accounts	C	DNRC	North Carolina
Use of Funding Reserves	Use rainy day fund	All	All	Oklahoma
Use of Funding Reserves	Use funds from reserve	All	All	Oregon
Spending Freezes	Hiring freeze	E	K-12	Arkansas
Spending Freezes	General fund reductions 7.5% "holdback"	All	All	Idaho
Spending Freezes	General fund reductions 7.5% "holdback"	E	University system	Idaho
Spending Freezes	University budget reductions - "holdback of state funding	E	University System	Idaho
Spending Freezes	Salary freeze - all higher ed personnel	E	University System	Iowa
Spending Freezes	Eliminate 3% salary increase for many employees	All	All	Michigan
Spending Freezes	Gov proposed wage freeze of top managers and constitutional officers	All	All	Nebraska
Spending Freezes	Delay implementation of public assistance grant increase	B	Human Services	New York
Spending Freezes	Eliminated inflationary adjustments	All	All	North Carolina
Spending Freezes	Corrections officials impose hiring freeze	D	Corrections	North Carolina
Spending Freezes	Hiring freeze - UNC president imposed	E	University System	North Dakota
Spending Freezes	Deferred cost of living increases for 6 months	All	All	Rhode Island
Spending Freezes	Freeze enrollment in childrens health insurance program	B	Human Services	Virginia
Delay Capital Projects	Capital expenditures reduction \$137M	F	LRBP - Schools	Arizona
Delay Capital Projects	Dickinson State Library may be delayed	F	LRBP	North Dakota
State Employee Layoffs or Furloughs	Eliminate 2000 non-education workers	All	All	Alabama
State Employee Layoffs or Furloughs	Furloughs as tool for agency heads to manage budget	All	Governor's Office	Alabama
State Employee Layoffs or Furloughs	Eliminate up to 600 jobs (laid off 100 temporary employees)	D	Justice	Alabama
State Employee Layoffs or Furloughs	6 days furlough each year to all state employees except public safety & vital services	All	All	Arizona
State Employee Layoffs or Furloughs	Eliminate 1000+ tax auditors, benefit screeners and motor vehicle customer service reps.	All	DOT	Arizona
State Employee Layoffs or Furloughs	Eliminate 1000+ tax auditors, benefit screeners and motor vehicle customer service reps.	All	Revenue	Arizona
State Employee Layoffs or Furloughs	Furloughs 2 days per month, gov raised to 3 days-stopped later	All	All	California
State Employee Layoffs or Furloughs	Eliminate up to 5,000 positions	B	Human Services	California
State Employee Layoffs or Furloughs	Eliminate 600-900 correctional employees	D	Corrections	California
State Employee Layoffs or Furloughs	Furloughs U of C - 11-26 days, Cal State - 24 days	E	University System	California
State Employee Layoffs or Furloughs	Furloughs 4 days, Gov raised to 8	All	All	Colorado

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
State Employee Layoffs or Furloughs	Elimination of 266 employees	All	All	Colorado
State Employee Layoffs or Furloughs	50,000 employees for 7 days over 2 years	All	All	Connecticut
State Employee Layoffs or Furloughs	5 days furloughs	All	All	Delaware
State Employee Layoffs or Furloughs	Eliminate 485 positions through attrition	All	All	Delaware
State Employee Layoffs or Furloughs	525 positions marked for elimination in Human Svs & Corrections	B	Human Services	Delaware
State Employee Layoffs or Furloughs	525 positions marked for elimination in Human Svs & Corrections	D	Corrections	Delaware
State Employee Layoffs or Furloughs	Proposed elimination of prison guard positions - early release of 2,500 inmates	D	Corrections	Florida
State Employee Layoffs or Furloughs	3 days furloughs	All	All	Georgia
State Employee Layoffs or Furloughs	Furlough 12 days (900 employees)	B	Social Services	Georgia
State Employee Layoffs or Furloughs	Furlough 3 days	D	Judiciary	Georgia
State Employee Layoffs or Furloughs	Furloughs 5 days	E	K-12	Georgia
State Employee Layoffs or Furloughs	Furloughs 6 days (40,000 employees)	E	University System	Georgia
State Employee Layoffs or Furloughs	Furloughs 2 days/month for cabinet and deputies	All	All	Hawaii
State Employee Layoffs or Furloughs	Furloughs 18 days in FY 2010 / 24 days in FY 2011	All	All	Hawaii
State Employee Layoffs or Furloughs	Furloughs 3 days/month for non-union employees	All	All	Hawaii
State Employee Layoffs or Furloughs	Eliminate 200 positions	All	All	Hawaii
State Employee Layoffs or Furloughs	Eliminate 650 positions	All	All	Hawaii
State Employee Layoffs or Furloughs	Furloughs - 34 teacher days for public schools	E	K-12	Hawaii
State Employee Layoffs or Furloughs	Eliminate 63 (part-time sales tax collectors)	A	Revenue	Idaho
State Employee Layoffs or Furloughs	Furloughs used by agencies to cut costs	All	All	Idaho
State Employee Layoffs or Furloughs	Eliminate 69 positions	All	All	Idaho
State Employee Layoffs or Furloughs	Eliminate 100 positions	All	All	Idaho
State Employee Layoffs or Furloughs	Furloughs 4-12 days in FY 2010	D	Corrections	Idaho
State Employee Layoffs or Furloughs	Eliminate 44 positions	D	Corrections	Idaho
State Employee Layoffs or Furloughs	Eliminate 870 positions	B	Human Services	Illinois
State Employee Layoffs or Furloughs	Eliminate 1,000 prison workers / 300 state police	D	Corrections	Illinois
State Employee Layoffs or Furloughs	Eliminate 150 correction positions	D	Corrections	Illinois
State Employee Layoffs or Furloughs	1 month voluntary unpaid leave in FY 2010	All	All	Indiana
State Employee Layoffs or Furloughs	Furlough 7 days for non-union in FY 2010	All	All	Iowa
State Employee Layoffs or Furloughs	5 days furlough 345 union employees in FY 2010	All	All	Iowa
State Employee Layoffs or Furloughs	Eliminate 230 vacant positions	All	All	Iowa
State Employee Layoffs or Furloughs	180 employee layoffs	All	All	Iowa
State Employee Layoffs or Furloughs	Furloughs 12 days for non-contracted in FY 2010	C	Agriculture	Iowa
State Employee Layoffs or Furloughs	Furloughs 13-15 days in FY 2010-AG's office	D	Corrections	Iowa
State Employee Layoffs or Furloughs	Eliminate 262 vacant positions	D	Corrections	Iowa
State Employee Layoffs or Furloughs	515 employee layoffs	D	Corrections	Iowa
State Employee Layoffs or Furloughs	Furlough 10 days in FY 2010	D	Judiciary	Iowa
State Employee Layoffs or Furloughs	Eliminate 204 positions	D	Judiciary	Iowa
State Employee Layoffs or Furloughs	Eliminate 800 positions in FY 2010	E	University System	Iowa
State Employee Layoffs or Furloughs	Eliminate 515 positions	All	All	Louisiana
State Employee Layoffs or Furloughs	Eliminate 1,400 positions (400 currently filled)	All	All	Louisiana
State Employee Layoffs or Furloughs	Eliminate 3,400 positions	All	All	Louisiana
State Employee Layoffs or Furloughs	Furloughs 20 days - non-essential services over two years	All	All	Maine
State Employee Layoffs or Furloughs	255 (many through attrition or elimination of vacancies)	All	All	Maine
State Employee Layoffs or Furloughs	Furloughs 70,000 - 3 to 10 days	All	All	Maryland

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
State Employee Layoffs or Furloughs	Eliminate 255 (mostly vacant positions)	All	All	Maryland
State Employee Layoffs or Furloughs	Eliminate 343 (270 filled)	All	All	Maryland
State Employee Layoffs or Furloughs	Asked exec. branch mgrs to take unpaid furlough up to 9 days	All	All	Massachusetts
State Employee Layoffs or Furloughs	Eliminate 750 state positions	All	All	Massachusetts
State Employee Layoffs or Furloughs	Trial court system has had to lay off 570 employees	D	Judiciary	Massachusetts
State Employee Layoffs or Furloughs	4,300 unionized state employees 5 furlough days over 9 mths	All	All	Michigan
State Employee Layoffs or Furloughs	Eliminate 320 human svcs positions	B	Human Services	Michigan
State Employee Layoffs or Furloughs	1,000 corrections positions targeted	D	Corrections	Michigan
State Employee Layoffs or Furloughs	Eliminate 50 state troopers	D	Justice	Michigan
State Employee Layoffs or Furloughs	Lawmakers proposed furloughing teachers & cutting school year from 180 to 175 days	E	K-12	Mississippi
State Employee Layoffs or Furloughs	Enacted budget cut 1,329 state jobs	All	All	Missouri
State Employee Layoffs or Furloughs	Post enact, Gov announced layoff of nearly 200 FT, 500 PT	All	All	Missouri
State Employee Layoffs or Furloughs	Layed off 100 of 700 state park workers	C	FWP	Missouri
State Employee Layoffs or Furloughs	UN-Lincoln layoff 8 workers & eliminate 3 vacant positions	E	University System	Nebraska
State Employee Layoffs or Furloughs	State workers 1 day furlough per month	All	All	Nevada
State Employee Layoffs or Furloughs	18 unpaid furlough days in enacted budget	All	All	New Hampshire
State Employee Layoffs or Furloughs	Enacted budget calls for 200 layoffs	All	All	New Hampshire
State Employee Layoffs or Furloughs	Post enact, Gov says 250 workers will lose jobs & 60 demoted	All	All	New Hampshire
State Employee Layoffs or Furloughs	Post enactment, eliminate 60 vacant positions	All	All	New Hampshire
State Employee Layoffs or Furloughs	10 furlough days in enacted budget - 7 paid leave days later	All	All	New Jersey
State Employee Layoffs or Furloughs	Eliminate 2000 jobs encouraging early retire, hiring freeze, layoffs	All	All	New Jersey
State Employee Layoffs or Furloughs	Gov proposed 2-day furlough for teachers	E	K-12	North Carolina
State Employee Layoffs or Furloughs	470 employees at an Okla regulatory agency furloughed 12 days	All	All	Oklahoma
State Employee Layoffs or Furloughs	4,700 corrections employees furloughed, 12 days or 10 days depending on pay	D	Corrections	Oklahoma
State Employee Layoffs or Furloughs	26,500 employees take 10-14 furlough days...\$2-2.5M per day savings	All	All	Oregon
State Employee Layoffs or Furloughs	Leg proposed layoff of 1,700 positions in educ, human svcs, pub safety	All	All	Oregon
State Employee Layoffs or Furloughs	Univ employees furlough 8-16 days over 2010 & 2011	E	University System	Oregon
State Employee Layoffs or Furloughs	Reduction of 2,995 positions in proposed 2010 budget	All	All	Pennsylvania
State Employee Layoffs or Furloughs	Dept of Eviron, Protection furloughed 96 employees & left 120 vacant	C	DEQ	Pennsylvania
State Employee Layoffs or Furloughs	Furloughed 9 DNR employees, elim vacant positions, reduced seasonal staff	C	DNRC	Pennsylvania
State Employee Layoffs or Furloughs	Gov & unions agreed on 8-day furlough with some other concessions	All	All	Rhode Island
State Employee Layoffs or Furloughs	Gov announced 12-day through remainder of 2010 - court injunction against	All	All	Rhode Island
State Employee Layoffs or Furloughs	Gov proposed layoff of 1,000 employees	All	All	Rhode Island
State Employee Layoffs or Furloughs	10 days of furlough enacted for House full-time staffers	A	Leg Branch	So Carolina
State Employee Layoffs or Furloughs	Enacted budget allows state agencies to require up to 12 days furlough	All	All	So Carolina
State Employee Layoffs or Furloughs	Dept of Nat Resources proposed staff reduction of at least 50	C	DNRC	So Carolina
State Employee Layoffs or Furloughs	Reduce Dept of Education staff by 10%	E	K-12	So Carolina
State Employee Layoffs or Furloughs	School districts propose layoff of 70 teachers and staff	E	K-12	So Carolina
State Employee Layoffs or Furloughs	Leg proposing 5 furlough days for teachers and 10 days for administrators	E	K-12	So Carolina
State Employee Layoffs or Furloughs	Faculty & staff at So Carolina State required to take 10 furlough days	E	University System	So Carolina
State Employee Layoffs or Furloughs	Elimination of 1,223 state jobs, 767 filled, 456 vacant	All	All	Tennessee
State Employee Layoffs or Furloughs	State workforce reduction of 160 FTE	All	All	Vermont
State Employee Layoffs or Furloughs	Elimination of some paid holidays, furlough, eliminate preventive health program	All	All	Vermont

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
State Employee Layoffs or Furloughs	Require at least 5 furlough days per year	All	All	Virginia
State Employee Layoffs or Furloughs	Elimination of 929 state jobs	All	All	Virginia
State Employee Layoffs or Furloughs	Layoff of 200 temporary and part time employees	All	All	Virginia
State Employee Layoffs or Furloughs	Reduction of legislative staff by 5%	A	Leg Branch	Washington
Early Retirement Incentives	Induce early retirement (\$1K for each year worked, state share of health ins for up to 5 yrs)	A	Administration	Iowa
Early Retirement Incentives	Encouraging early retirements & elimination of 1/3 of those positions	A	Administration	Michigan
Sale of Assets	Gov recommended sale and leasing of state buildings	A	Administration	Arizona
Sale of Assets	Sale of state parks (15 acres) to save parks funding	F	FWP	Idaho
Sale of Assets	Sale of state air fleet	A	Administration	Illinois
Sale of Assets	Sale of state prison	F	Corrections	Illinois
Sale of Assets	Gov proposes selling 2000 state cars	C	Transportation	Missouri
Sale of Assets	Sale of state owned aircraft	C	DNRC	Washington
Tax or Fee Increase	Increase employee health plan premiums, copays, and drug fees	A	Administration	Alabama
Tax or Fee Increase	Increase fines on domestic violence convictions	D	Judiciary	Alabama
Tax or Fee Increase	Gov tweaked oil tax to create jobs	A	Commerce	Alaska
Tax or Fee Increase	Proposed use of unclaimed property funds	A	Revenue	Arkansas
Tax or Fee Increase	Increase family portion of costs in CHIP	B	Human Services	California
Tax or Fee Increase	Allow off shore drilling off Santa Barbara Coast	T	Tax	California
Tax or Fee Increase	Students at state universities expect 15% tuition increase	E	University System	Florida
Tax or Fee Increase	Increase accomodation tax	T	Tax	Hawaii
Tax or Fee Increase	Enact or increase permit fees	T	Tax	Hawaii
Tax or Fee Increase	Increase traffic abstract fees	T	Tax	Hawaii
Tax or Fee Increase	Tax medical marijuana-county revenues	T	Tax	Hawaii
Tax or Fee Increase	Tax timeshares (7.5% of fair mkt value)	T	Tax	Hawaii
Tax or Fee Increase	Increase car rental tax	T	Tax	Hawaii
Tax or Fee Increase	Increase cigarette tax	T	Tax	Hawaii
Tax or Fee Increase	Collection of internet purchases tax	T	Tax	Hawaii
Tax or Fee Increase	Increased tax on sale of real property (2009)	T	Tax	Hawaii
Tax or Fee Increase	Increase gasoline tax	T	Tax	Hawaii
Tax or Fee Increase	Capital gains tax on real estate	T	Tax	Hawaii
Tax or Fee Increase	Income tax rate increase	T	Tax	Hawaii
Tax or Fee Increase	Increase insurance commissions tax from 0.15% to 4%	T	Tax	Hawaii
Tax or Fee Increase	House passed measure to tax insurance premiums at 4.265%	T	Tax	Hawaii
Tax or Fee Increase	Increase liquor tax	T	Tax	Hawaii
Tax or Fee Increase	Tobacco tax increase	T	Tax	Hawaii
Tax or Fee Increase	Increase court fees	T	Tax	Idaho
Tax or Fee Increase	Surcharge on middle and higher income taxpayers - failed	T	Tax	Idaho
Tax or Fee Increase	Increase for individuals making more than \$50,000/year	T	Tax	Idaho
Tax or Fee Increase	Increase hospital Medicaid assessments	T	Tax	Idaho
Tax or Fee Increase	Income tax rate increase with property tax reductions	T	Tax	Illinois
Tax or Fee Increase	Extend sales tax to candy and soda	T	Tax	Illinois
Tax or Fee Increase	Legislature proposes increasing court fees	T	Tax	Iowa
Tax or Fee Increase	Increase sales tax-proceeds to transportation projects	T	Tax	Kansas
Tax or Fee Increase	Increase cigarette tax	T	Tax	Kansas
Tax or Fee Increase	Increase gasoline tax	T	Tax	Kansas

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Tax or Fee Increase	Increase liquor tax-failed	T	Tax	Kansas
Tax or Fee Increase	Tax lottery ticket sales	T	Tax	Kansas
Tax or Fee Increase	Increase sales tax	T	Tax	Kansas
Tax or Fee Increase	Enact a sales tax on soda	T	Tax	Kansas
Tax or Fee Increase	Increase vehicle registration fees	T	Tax	Kansas
Tax or Fee Increase	Increase cigarette tax	T	Tax	Kentucky
Tax or Fee Increase	Increased fees for coal mining permits	T	Tax	Kentucky
Tax or Fee Increase	Payment enforcement	T	Tax	Louisiana
Tax or Fee Increase	Increase drivers license fees	T	Tax	Louisiana
Tax or Fee Increase	Increase tuition (3%)	E	University System	Maryland
Tax or Fee Increase	Cigarette tax increase	T	Tax	New Mexico
Tax or Fee Increase	Cigarette tax increase	T	Tax	New Mexico
Tax or Fee Increase	Franchise fee to sell wine in grocery stores	T	Tax	New York
Tax or Fee Increase	Numerous new fees and fee increases	All	All	North Carolina
Tax or Fee Increase	Convert vital records service from state funded to fee-based	B	Human Services	North Carolina
Tax or Fee Increase	Seek third party payment for immunization program	B	Human Services	North Carolina
Tax or Fee Increase	Expect 8% tuition hike	E	University System	North Carolina
Tax or Fee Increase	Expect 3.5% tuition hike	E	University System	North Dakota
Tax or Fee Increase	Increase in Motor Fuel Tax	T	Tax	South Carolina
Tax or Fee Increase	Increase driver's license fees by \$2 per year	D	Justice	Tennessee
Tax or Fee Increase	Increasing tax on unprepared food to match 4.75% sales tax	T	Tax	Utah
Tax or Fee Increase	Increase income tax by 1%	T	Tax	Virginia
Tax or Fee Increase	Proposed assessment on employees and employers for UI program	A	Labor	West Virginia
Tax Policy Change	Elimination business privilege tax deduction for investment in Alabama business	T	Tax	Alabama
Tax Policy Change	Suspend or eliminate 13 tax credits - Governor signed 9	T	Tax	Colorado
Tax Policy Change	Suspend property tax breaks for seniors	T	Tax	Colorado
Tax Policy Change	Limit tax credit for equipment purchased and used in an enterprise zone	T	Tax	Colorado
Tax Policy Change	Legalize 1 casino - failed	T	Tax	Hawaii
Tax Policy Change	Restricts, limits and suspends various credits between 5/2009 and 12/2009 (2009)	T	Tax	Hawaii
Tax Policy Change	Allow video gaming in state	T	Tax	Illinois
Tax Policy Change	Legislature proposed expanding gambling to land based casinos	T	Tax	Indiana
Tax Policy Change	Internet posting of delinquent payments-businesses	T	Tax	Indiana
Tax Policy Change	Legislature and Governor have proposed expanding gaming	T	Tax	Iowa
Tax Policy Change	Elimination and cuts of tax credits	T	Tax	Iowa
Tax Policy Change	Eliminate exemptions	T	Tax	Kansas
Tax Policy Change	Governor and Legislature propose legalize slots at race tracks	T	Tax	Kentucky
Tax Policy Change	Expansion of casino gambling on tribal lands	T	Tax	Maine
Tax Policy Change	Governor and Legislature propose legalize slots at race tracks	T	Tax	Maryland
Tax Policy Change	Gov proposed temporary limit of film tax credits	T	Tax	Massachusetts
Tax Policy Change	Gov proposed temporary limit of life science tax credits	T	Tax	Massachusetts
Tax Policy Change	Cut refundable fim tax credit to 37% down from 42%	T	Tax	Michigan
Tax Policy Change	Lt Gov proposed taxing water bottling companies 10 cents per bottle	T	Tax	Michigan
Tax Policy Change	Gov proposed freezing personal exemption on state income	T	Tax	Michigan
Tax Policy Change	Major tax policy changes - unspecified	T	Tax	Michigan
Tax Policy Change	Cut states renters credit by 27%	T	Tax	Minnesota

Type	Proposal	Montana		
		Budget Section	Possible Montana Agency	State
Tax Policy Change	Gov proposed increasing agricultural fees	T	Tax	Mississippi
Tax Policy Change	New franchise tax regulation that may increase taxes on corporations	T	Tax	Mississippi
Tax Policy Change	Lawmakers propose fee increases - natural resource agency	T	Tax	Missouri
Tax Policy Change	Major tax policy changes - not specified	T	Tax	Nevada
Tax Policy Change	Gov proposes online gambling sites as alternative revenue source	T	Tax	New Hampshire
Tax Policy Change	Proposed cutting \$500 million in homestead rebates	T	Tax	New Jersey
Tax Policy Change	Major tax policy changes - various	T	Tax	New Jersey
Tax Policy Change	Conditioned on oil prices, increases tax on oil production	T	Tax	New Mexico
Tax Policy Change	189 day tax amnesty - interest & penalties waived	T	Tax	New Mexico
Tax Policy Change	Increased enforcement on "pass-thru" entities	T	Tax	New Mexico
Tax Policy Change	Tax on sugary drinks tax applied as ? per ounce	T	Tax	New York
Tax Policy Change	Gov & leg considering capping or eliminating renewable energy tax credits	T	Tax	Oregon
Tax Policy Change	Reduction of tax credits for large construction projects	T	Tax	South Dakota
Tax Policy Change	Elimination of some tax breaks	T	Tax	Tennessee
Tax Policy Change	Elimination of retailer reimbursements for collection of sales tax	T	Tax	Virginia
Other	Proposed 4-day (10 hrs per day) work week - failed	All	All	Arizona
Other	Gov proposed reducing future pension plans	All	All	California
Other	Sell advertising on electronic highway signs	C	Transportation	California
Other	Proposed raising retirement age, increase employee & employer contributions	A	Administration	Colorado
Other	Gov proposed negotiating drug costs, etc for state employee health plans	All	All	Delaware
Other	Sell advertising on license plates	D	Justice	Florida
Other	Restructure and refinance G.O. debt	A	Administration	Hawaii
Other	Outsourcing services	All	All	Louisiana
Other	Leg proposes to put advertising on school buses	E	K-12	Mississippi
Other	Gov proposed eliminating paid holidays for state employees	All	All	Missouri
Other	State agencies considering 4-day work week	All	All	Nebraska
Other	State agencies considering 4-day work week	All	All	Nevada
Other	Combine education agencies, merge homeland security and public safety	All	Various	New Mexico
Other	Governor proposed bringing ultimate fighting to New York	A	Misc	New York
Other	Dissolve Genessee Valley Regional Market Authority	C	Agriculture	New York
Other	Study consolidation of state financial services agencies	A	Governor's Office	North Carolina
Other	State budget board allowed Dept of Corrections to run a deficit of \$29M	D	Corrections	So Carolina
Other	Reduction of state fair funding	All	Unknown	South Dakota
Other	Using lottery revenues to close budget gap	A	Administration	West Virginia