

Prepared by Cathy Duncan

INTRODUCTION TO LRP PROJECT STATUS REPORTS

The Long-Range Planning Subcommittee (LRP) makes project appropriations for most large capital projects. Included are statewide project appropriations for new state buildings, additions, and major maintenance of state buildings and land and facility purchases through the Long-Range Building Program (LRBP) and major information technology (IT) projects for state government, through the Long-Range Information Technology Program (LRITP). During the legislative sessions, members of the LRP are informed of the status of projects appropriated in prior biennia, but during the interim legislators are typically only made aware of the status of those projects where concerns and issues are raised. The attached reports serve as a tool to keep the legislature better informed of the status of the capital projects.

INTENT AND GOALS OF REPORTS

The intent of the LRBP and the LRITP project status reports are to inform members of the legislature and other interested parties of the progress, or status, of each of the state capital projects. The reports are designed to be easily updated by state agency personnel. The reports are not meant to be a fully comprehensive report on each project, but are intended to provide a general update of the progress of each project. Both reports are organized to provide the contact name and number of the administering state division should users wish further information.

READING THE REPORTS

The LRBP and LRITP status reports contain projects that were appropriated for the 2009 and 2011 biennia and projects from earlier biennia which have not been completed. The LRBP report does not include certain LRBP projects that are made as statewide appropriations for many small projects. Examples of such projects are the biennial appropriations for “Roof Repairs and Replacements” or “Hazardous Materials Abatement”. Since these appropriations are spread across numerous projects, it would be difficult to assign milestone ratings to the projects. Additionally, many of the LRBP Fish, Wildlife, and Parks projects, included in HB 5, are not included in the report since many of the appropriations are for programs as opposed to individual projects.

The report is compiled by administering agency/division. For example, in the LRBP report, most of the projects are administered by the Architecture and Engineering Division (A&E) of the Department of Administration. In the grey “administration” box, you will find the name of the administering agency/division along with contact information if the user has further questions. Under the administration box, you will find the projects listed by the agency for which the project is being done. Reading across the table, you will see:

- The project name (as provided in the relevant version of HB 5)
- The biennium for which the project was initially authorized
- The funding type code (see key at bottom of report)
- The total project appropriation (from the relevant version of HB 5)
- A set of milestones (developed with the help of the primary administering agencies/divisions)
- An exceeding budget indicator column
- The estimated completion date
- Any comments related to the projects

An “X” in any specific milestone column means that the project is in the process of completing the milestone. In the case of the LRITP Status Report, the milestones are defined below the key. An “X” in the exceeding budget column generally indicates that additional funding will be required to complete the project. Most often, projects are completed within the budget provided by the legislature. Completion dates are input as a component of the contracted agreement.

Legislative Fiscal Division

Long-Range Building Program Project Status

Last Update: 9/2009

Administering Division/Agency: Architecture and Engineering

Contact: Tom O'Connell

Contact Phone: (406) 444-3105

Contact Phone: (406) 444-3105				Milestones							
				In Fund Raising	In Design	In Construction	In Warranty	Complete	Exceeding Budget	Estimated Completion Date	
Agency (of project) / Project Name	Bien	Fund Type	Project Total								Comments
Updated 9/2009											
Department of Administration											
Upgrade State Environmental Laboratory, Helena	2009	CP/FS	2,000,000			X				Jul 2009	
Enterprise System Services Centers	2009	CP	14,500,000			X				Dec/Nov 2009	Helena - Dec; MC - Nov
Campus Master Planning	2009	CP/O	650,000		X						
Mech & Energy Projects, Capitol Complex	2011	PR	1,600,000								Selecting consultant
Elevator & ADA Modifications, Capitol Complex	2011	PR	1,450,000								
Infrastructure Repairs, State Capitol	2011	CP/PR	800,000								
Parking Lot Upgrades, Capitol Complex	2011	PR	250,000								
Department of Agriculture											
Renovation & Energy Upgrades, State Grain Lab	2011	CP	525,000								
Department of Commerce											
Historic Pres & Supporting Improvements, MHC SW	2011	CP	750,000								
Department of Corrections											
Improve Water System, MSP-Deer Lodge	2007	CP	124,375				X				Still a few minor projects
Improve High-Side Kitchen Ventilation, MSP-Deer Lodge	2007	CP	116,714					X			
Improve Perimeter Security, MSP-Deer Lodge	2007	CP	1,393,000								Some work by MSP
Housing Unit Upgrades, MT State Prison	2009	CP	1,200,000		X						
Expand Work Dorm, MSP	2009	CP	2,500,000				X				
Expand Food Service Capacity, MSP	2009	CP/O	1,930,000		X						
Energy Conservation Improvements, DOC	2011	PR	500,000								
Alternative Energy-Biomass Boiler, MSP	2011	FS	250,000		X						
Emergency Power System, MSP	2011	CP	500,000		X						
New Building for Youth Transition Center	2011	CP	1,310,000		X						
Improve Food Production, DOC	2011	CP	300,000		X						
Department of Fish, Wildlife, and Parks											
Montana Wildlife Rehab and Nature Center Complex	2005	SS/FS/O	3,200,000	X							Insurance portion complete
Rose Creek Hatchery	2007	SS	1,700,000	X							In FWP for funding
Cultural & Historic Parks	2007	SS/O	2,545,000			X					
Parks Program	2009	CP/SS/FS	7,750,000			X					

				Milestones							
Agency (of project) / Project Name	Bien	Fund Type	Project Total	In Fund Raising	In Design	In Construction	In Warranty	Complete	Exceeding Budget	Estimated Completion Date	Comments
Department of Justice											
Public Safety Learning Center, MT Law Enforce Academy	2007	FS	3,450,000	X							Waiting on Fed funding
New Classroom Building, MT Law Enforcement Academy	2009	CP	3,750,000		X					4/1/2010	
MT Law Enforcement Academy, Phase 2 DM	2009	CP	500,000		X					4/1/2010	
Purchase Forensic Science Lab Building	2009	CP	7,250,000					X			Purchase completed
Department of Military Affairs											
Paving Parking Lots, DMA Statewide	2011	CP/FS	200,000								
Department of Natural Resources and Conservation											
Co-Locate DNRC/DEQ, Kalispell	2009	CP	3,500,000				X				
Consolidate DNRC Divisions, Missoula	2009	CP	2,000,000			X					
Building Addition - Billings Oil and Gas Office	2011	SS	2,050,000			X					Budget expanded in 2009 session
Department of Public Health and Human Services											
Renovate Historic "Old Main" Build, MT Veteran's Home	2005	SS	2,252,000	X							
DPHHS Commodity Warehouse Expansion, Helena	2007	FS	2,000,000	X							
Facility Improvements, MSH-Warm Springs	2007	CP	592,523					X			
Facility Improvements, MDC-Boulder	2007	CP	218,044					X			
Demolish Abandoned Buildings	2007	CP	1,741,250		X			X			Phase 2 in design, Ph 1 done
Authority to Construct Chapel, MSH-Warm Springs	2007	O	350,000	X							
Receiving Hospital Renovations, MSH, Warm Springs	2009	CP	5,800,000								On hold
Renovate/Improve Support Services, MSH	2009	CP	4,500,000		X						
Improvements MMHNCC, Lewistown	2009	CP	750,000			X					
Montana Veterans' Home Improvements	2009	SS	1,413,000		X						
Improve Campus, MSH - Warm Springs	2009	CP	1,280,000		X						
Improve Medical Services, MDC	2011	CP	450,000								
Department of Revenue											
Renov & Energy Improv, State Liquor Warehouse	2011	PR			X						
Montana Historical Society											
Montana Historic Society Building, Helena	2007	O/B	37,500,000	X							
Montana School for the Deaf and Blind											
Replace Boiler	2009	CP	600,000				X				
Cottage Improvements	2009	O	372,000	X							awaiting funding
Energy & Facility Improvements, MSDB	2011	CP	250,000			X					
Montana University System											
Law Building Renovation/Expans., UM	2003	O	5,000,000			X				9/1/2009	
Chemistry Building Addition/Renovation UM-Missoula	2003	O	3,200,000	X							CP portion complete
Animal & Range Science Facility, MSU	2003	O	5,000,000			X				2/1/2010	Combined 2007 & 2009
Herrick Hall Renovation, MSU-Bozeman	2005	O	10,000,000	X							
Sherrick Hall Renovation, MSU-Bozeman	2005	O	5,000,000	X							

				Milestones							
Agency (of project) / Project Name	Bien	Fund Type	Project Total	In Fund Raising	In Design	In Construction	In Warranty	Complete	Exceeding Budget	Estimated Completion Date	Comments
Upgrade Steam Distribution System, Missoula	2007	CP/O	8,965,325			X		X			Ph 1 complete, Ph 2 in cons.
Mining & Geology Building Mech. System Reno., Butte	2007	CP	915,400		X						
Upgrade Health Sciences HVAC - Phase 2, Missoula	2007	CP	965,150				X				
Law Building ADA Improv./Reno/Expan, UM-Missoula	2007	CP	500,000			X				9/1/2009	
Native American Study Center, UM	2007	O	2,500,000			X				1/1/2010	
Research Lab Facility, UM	2007	O	3,000,000	X			X				Phase 1 (\$1.5M) in warranty
MBMG/Petroleum Building, UM Tech	2007	O/B	14,400,000			X				11/1/2009	
New Construction - Consolidate Campus, MCOT	2007	O	24,500,000	X							
New Gallery Space, Missoula	2007	O	6,000,000	X							
New Forestry Complex, Missoula	2007	O	20,000,000	X							
Helena College of Technology, Helena	2007	B	7,500,000				X				
Facility Repairs and Improvements, AES	2007	CP	477,600		X						multiple projects
Maintenance projects, MAES	2007	CP/B	1,146,750		X						multiple projects
Animal Bioscience Building, MSU	2007	O	7,500,000			X				2/1/2010	
Native American Student Center, MSU	2007	O	8,000,000	X							
Gaines Hall Renovation, MSU	2007	B	3,500,000			X				7/15/2010	
Systems Improvements, MT-Tech COT	2009	CP	925,000				X				
Steam Dist System Upgrades, Phase 2, UM-Missoula	2009	CP/O	3,000,000			X		X			Ph 1 complete, Ph 2 cons.
Renovate Armory Gym, MSU-Northern	2009	CP/O	3,650,000	X							
Renovate Main Hall, UM-Western	2009	CP	4,500,000			X				7/1/2010	
Renovate McMullen Hall, MSU-Billings	2009	CP	1,924,500					X			
Stabilize Masonry, MSU-Bozeman	2009	CP	2,600,000			X				12/1/2009	
Utility Infrastructure Improvements, MSU-Bozeman	2009	CP/O	550,000					X		11/30/2008	part of Water/Sewer project
Supplement Helena COT Expansion	2009	CP/O	4,635,000		X		X				Phase 2 in design (airport)
Supplement Great Falls College of Technology Addition	2009	CP	3,000,000					X			
Supplement Billings College of Technology Expansion	2009	CP	2,217,000					X			
COT Long-Range Planning, UM-Missoula	2009	CP	500,000		X						
Auto Tech Center Design, MSU-Northern	2009	CP	800,000		X						
Renovate Gaines Hall, MSU-Bozeman	2009	CP	28,500,000			X				7/15/2010	
Law School Addition, UM - Missoula	2009	CP/O	9,250,000			X				9/1/2009	
Augment Petroleum, Bur of Mines & Geology, MT Tech	2009	CP	5,200,000			X				11/1/2009	
School of Journalism Building, UM-Missoula	2009	CP	500,000					X			
School of Education Building, UM-Missoula	2009	O	7,500,000			X				10/1/2009	
MSU-AES, Research Centers and Farms Projects	2009	CP/O	6,250,000		X						multiple projects
Animal Bioscience Facility, MSU-Bozeman	2009	CP	3,570,000			X					
Mining and Geology Building, HVAC Upgrade	2011	CP	530,000		X						
Health Sciences Building, ADA Bathrooms on 1 & 2, & Eleva	2011	CP	1,930,000		X						
Evaluation of Main Hall Structure	2011	CP	40,000								

				Milestones							
Agency (of project) / Project Name	Bien	Fund Type	Project Total	In Fund Raising	In Design	In Construction	In Warranty	Complete	Exceeding Budget	Estimated Completion Date	Comments
UM-Helena COT Project Completion	2011	CP	850,000		X						
Renovate Existing Laboratory Facilities, MSU Bozeman	2011	O	7,500,000	X							
Interdisciplinary Science Building Finish Out, UM-Missoula	2011	O	8,000,000	X							

Updated 9/2009

Long-Range Building Program Project Status

Administering Division/Agency: Department of Commerce

Contact: Dave Cole

Contact Phone: (406) 841-2776

				Milestones							
Cowboy Hall of Fame	2009	GF	500,000	X	X						design & site prep complete, begin construction 9/2009

Updated 9/2009

Long-Range Building Program Project Status

Administering Division/Agency: Department of Military Affairs

Contact: Dan Hubber

Contact Phone: (406) 324-3107

				Milestones							
MT State Veterans' Cemetery Columbarium, Ft Harrison	2007	FS	500,000	X							
Readiness Center, Miles City	2009	FS	14,000,000		X						Stopped at Fed level?
Montana Military Museum Improvements, Ft. Harrison	2009	GF	80,000		X						Fund raising, design complete
Armed Forces Reserve Center, Missoula	2009	FS/GF	34,403,968			X				6/1/2010	
Montana State Veterans' Cemetery Expansion, Ft Harrison	2009	FS	1,206,000	X							
Construct Female Showers and Latrines	2009	CP/FS	580,000					X			5 separate project locations
DES Mobile Command Post	2009	CP	172,500					X			
Energy Consumption Improvements, DMA	2011	FS	885,000		X					Fall 2010	
Storm Water Improv/Infrastructure, Phase 3, FT Harrison	2011	FS	1,600,000		X						

Updated 9/2009

Long-Range Building Program Project Status

Administering Division/Agency: Department of Natural Resources and Conservation

Contact: Kevin Smith

Contact Phone: (406) 444-2932

				Milestones							
Rehabilitation of State Owned Dams	2011	SS	575,000		X	X					Deadman's Basin in Cons
Rehabilitation of Ruby Dam	2011	SS	5,000,000		X						

Updated 9/2009

Long-Range Building Program Project Status

Administering Division/Agency: University of Montana

Contact: Hugh Jesse

Contact Phone: (406) 243-2385

				Milestones							
New Parking Structure, UM-Missoula	2009	O	5,000,000	X							

Updated 9/2009

Long-Range Building Program Project Status - Funding from Economic Stimulus from HB 645, 2011 Biennium

Administering Division/Agency: Architecture and Engineering

Contact: Tom O'Connell

Contact Phone: (406) 444-3105

Contact Phone: (406) 444-3105				Milestones							
Agency (of project) / Project Name	Bien	Fund Type	Project Total	In Fund Raising	In Design	In Construction	In Warranty	Complete	Exceeding Budget	Estimated Completion Date	Comments
Department of Administration											
Statewide Facilities Planning, Statewide	2011	CP	400,000								
Energy Related Deferred Maintenance, Statewide	2011	CP	203,568								
Department of Corrections											
Energy Conservation Improvements, DOC	2011	CP	1,260,000								
Renovate Low Support, MSP	2011	CP	1,660,000		X						
Facility Repairs & Improvements, WATCH East	2011	CP	650,000		X						
Renovate Low Support, Phase 2 MT State Prison	2011	CP	1,240,000		X						
Department of Justice											
Exterior Envelope Improv, MT Law Enfor Academy	2011	CP	425,000								
Department of Natural Resource and Conservation											
Fac Repairs & Improv, DNRC Swan & Stillwater Units	2011	CP	400,000		X						
Consolidate DNRC Divisions, Missoula	2011	CP	350,000			X					
Central Land Office Building Renov/Replacement, DNRC	2011	CP	1,600,000		X						
Department of Public Health and Human Services											
Renovation/Addition to Spratt Building, MT State Hospital	2011	CP	1,640,000		X						
Montana Veterans' Home Improvements, Statewide	2011	CP	1,200,000		X						
Office of Public Assistance, Wolf Point	2011	CP	2,250,000		X						
Montana University System											
Renovate Main Hall, Phase 2 - UM-Western	2011	CP	6,000,000		X						
Energy Conservation Improvements, MUS (Deferred Maint)	2011	CP/O	16,800,000								
Animal Bioscience Facility, MSU Bozeman	2011	CP	2,500,000		X	X					
Simulated Hospital & Child Care Center, MSU-Great Falls	2011	CP/O	2,100,000								

Updated 9/2009

Long-Range Building Program Project Status - Funding from Economic Stimulus from HB 645, 2011 Biennium

Administering Division/Agency: Department of Environmental Quality

Contact: Louise Moore

Contact Phone: (406) 841-5280

Contact Phone: (406) 841-5280					Milestones						
Department of Administration											
Mech & Energy Projects, Capitol Complex	2011	FS	1,924,000		X	X					several in dsgn 1 in const
Energy Related Deferred Maintenance, Statewide	2011	FS	1,276,432		X	X					various projects & phases
Cabinet Agency Energy Projects, Statewide	2011	FS	5,375,000		X	X					various projects & phases
Alternative Energy-Biomass Boiler, MSP	2011	CP	740,000		X						in design

Milestones											
Agency (of project) / Project Name	Bien	Fund Type	Project Total	In Fund Raising	In Design	In Construction	In Warranty	Complete	Exceeding Budget	Estimated Completion Date	Comments
Department of Corrections											
Energy Conservation Improvements, DOC	2011	CP/FS	2,620,000		X	X					2 design 2 bidding
Department of Environmental Quality											
Energy Projects at Community Colleges, Statewide	2011	FS	1,000,000		X						1 design
Department of Military Affairs											
Energy Consumption Improvements, DMA	2011	CP	265,000		X					Fall 2009	multiple in design 2 bid
Department of Public Health and Human Services											
DPHHS Energy Projects, Statewide	2011	FS	2,132,000		X	X				various	1 design 2 in construction
Department of Revenue											
Renov & Energy Improv, State Liquor Warehouse	2011	CP	460,000		X						
Montana School for the Deaf and Blind											
Energy & Facility Improvements, MSDB	2011	CP	25,000								waiting on A&E project
Montana University System											
Energy Conservation Improvements, MUS (Energy)	2011	FS	8,697,000		X						Various projects

Updated 9/2009

Long-Range Building Program Project Status - Funding from Economic Stimulus from HB 645, 2011 Biennium

Administering Division/Agency: Department of Military Affairs

Contact: Dan Hubber

Contact Phone: (406) 324-3107

Milestones											
Construct Female Latrines - DMA Culbertson & Malta	2011	FS	451,800		X					Spring 2010	
Helicopter Dip Site	2011	FS	279,268			X				Spring 2010	
Vault Modifications - DMA, Statewide	2011	FS	500,000			X				Spring 2010	

KEY

X - Project / Benchmark Completed

DM - Deferred Maintenance

CP - Capital Project Funds

SS - State Special Revenue Funds

FS - Federal Special Revenue Funds

PR - Proprietary

O - Other Funds (Donations, Grants)

B - Bond Proceeds

* **Note:** Estimated completion dates are determined as a component of the contractual construction agreement.

* **Note:** In most cases, completion dates for projects in warranty prior to the development of this report have not been included.

* **Note:** This list generally does not include statewide projects (for example roof repairs, statewide).

* **Note:** Most FWP and DOT projects are not listed on this summary because those projects are generally more in the form of programs, containing multiple projects.

* **Note:** The DOC Preservation & Improvements, Virginia and Nevada Cities project is not on this list because it contains multiple small projects.

* **Note:** This list does not include Federal Spending Authority projects from DMA because the projects contain multiple small projects.

Legislative Fiscal Division

Updated 9/2009

Long-Range Information Technology Program Project Status

Last Update: 9/2009

Administering Branch/Agency/Division: Department of Administration, Information Technology Division

Contact: Dick Clark

Contact Phone: (406) 444-2777

Contact Phone: (406) 444-2777				Milestones							
				Initiation	Planning	Acquisition	Execution	Close-out	Exceeding Budget	Estimated Completion Date*	
Project Name	Bien	Fund Type	Project Total								Comments
Department of Administration											
Network Upgrades	2009	CP/GF	6,687,000	X	X	X	X			FY2009	Contracts signed.
University Research Network	2009	CP/GF	1,136,000	X	X	X	X			FY2009	Regents approved for research stations. Implementing.
Public Safety Radio Consortium	2009	CP/GF	5,000,000	X	X	X	X			FY 2013	
Public Safety Radio Interoperability	2009	CP/GF	3,500,000	X	X	X	X			FY 2013	
Interoperability Montana (IM) Matching Funds	2011	GF	1,000,000	X	X	X	X			FY 2013	
ESSC Relocation and Equipment	2011	GF	3,500,000	X	X					FY2011	Renamed to State of Montana Data Center (SMDC)
Department of Labor and Industry											
Building Standards System	2011	SS	2,400,000	X	X					FY 2012	RFP Written responses are evaluated. Live demos in scheduling.
Licensing Standard System	2011	SS									
			2,250,000	/						FY 2011	BSD in the 'initiation' phase & continues acquiring business requirements for RFP. Discussion among management to request an RFI & provide for subsequent vendor demos.
Unemployment Insurance Tax Modernization	2011	SS/B									
			19,735,567	/						FY 2013	The UI tax system replacement is in the concept/initiation phase. Feasibility study completed last Dec. recommending replacement of mainframe computer system.
Department of Public Health and Human Services											
TANF Eligibility System	2009	CP/FS									
			16,225,000	X	X					FY2011	Project in planning-primary efforts on procurement, requirements definition, and hiring internal staff to support the project. The RFP posted and proposals received. Vendor selection is proceeding.
CHIMES System (completion)	2009	CP/FS									
			1,100,000	X	X	X	X			FY2009	The system has completed user acceptance testing and has moved into the pilot stage.
Food Stamps System	2009	CP/FS									
			13,070,000	X	X					FY2011	Project in planning-primary efforts on procurement, requirements definition, and hiring internal staff to support the project. The RFP posted and proposals received. Vendor selection is proceeding.
Child & Adult Protective Services (CAPS) System	2009	CP/FS									
			27,150,000	X	X					FY 2013	Department received federal approval of Advanced Planning Document Update (APDU). In final stages of Requirements Definition and Feasibility/Alternatives and Cost Benefit Analysis for MACWIS Project.
ICD 10 (Medicaid Disease Codes)	2009	CP/FS									
			3,000,000	-	-	-	-	-			Closed per email from Ron Baldwin 8/11/2009 2:38 pm. "There is no ICD-10 project; its requirements are included in the MMIS project."
MMIS Replacement	2011	CP/FS									
			65,500,000	X	X					FY 2010	
Department of Revenue											
Improve Efficiency Through Imaging Technology	2011	CP									
			3,366,178	X						FY 2011	RFP to be posted in September after department representatives can review.
Office of the Secretary of State											
Information Management System	2011	CP									
			1,500,000	X	/	/	/			FY 2013	Requirements Review/Gap Analysis in progress (60% complete). Note that the UCC phase will be complete in 2011.
Judicial Branch											
Case Management and Courtroom Tech. Improvs.	2009	CP/GF									
			1,100,000	X	X	X	X	X		FY 2010	Case Management Portion Completed
Courtroom Tech Improvements	2009	CP/GF									
			2,835,000	X	X	X	X			FY 2011	NOTE: This portion of the project actual covers 5 deliverables: Judicial Calendaring / Electronic Case Filing / Document Management / Courtroom Technology (infrastructure & equipment) / Interactive Video

Prepared by Cathy Duncan, LFD

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9/10/2009

KEY

X - Project / Benchmark Completed
 / - In process
 CP - Capital Project Funds
 GF - General Fund

SS - State Special Revenue Funds
 FS - Federal Special Revenue Funds
 B - Bond Proceeds

Milestone Descriptions:

Initiation This phase includes the development of the major plans, approval of the plans, and funding solicitation. Activities could include:

- EPP Request submitted and Request is included in Governor's budget
- Agency identifies base budget funding
- Business case developed and approved by OBPP and ITSD

Planning This phase includes the development of the major plans, approval of the plans, and funding commitment. Activities could include:

- Project charter developed
- Project plan developed
- ITSD approves charter and plan
- Funding secured via legislation, grant approval, or base budget.

Acquisition This phase covers the procurement of the project's major IT asserts:

- Hardware, software, services
- RFI, RFPs, SOWs or contracts
- Developed, awarded, negotiated and signed

Execution Execution includes:

- Installation, development, and test of the major system components
- Extends to the end of any successful acceptance period or warranty

Close-out Close-out period includes:

- Develops the assessment and report on the project's implementation
- Assembles lessons learned
- Close-out report focuses on whether the project met its goals on time, scope, and budget
- Normally this follows within a few weeks of the end of the execution phase
- The complete assessment of whether the project met its business objectives may take many months, and is not part of phase.

*The estimated completion date is the completion of the close-out phase.