

Major IT Project Portfolio

Status as of December 1, 2005

Presented To:

Legislative Finance Committee

December 6, 2005

Jeff Brandt, Acting State CIO



INFORMATION TECHNOLOGY SERVICES DIVISION



Report Key

Stoplight Reporting: Green = Good Yellow = Caution Red = Danger

Project Status: on hold, pending or active

PMO: project management office being used

IV&V: Independent Verification & Validation being used and/or current IV&V assessment

Budget: Overall Project Budget in U.S Dollars

Project Size: Small = < \$300,000 Medium = \$300K - \$750K Large = > \$750,000

Risk: Overall assessment of organizational risk

Due: Scheduled project completion date

Overall Condition: evaluation (good, caution or danger) of project's scope, budget, schedule and management. Center for Project Management, Project Halt methodology.

Scope, Budget, Schedule: actual & planned progress as a percentage of the total plan

Risks: top 3 risks affecting the project & their associated severity

NOTE: Agencies do not use a consistent project methodology for project accounting at this time. Analysts are required to interpret the reports and make adjustments to fit a common format.



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Administration – Lottery Replacement

The project is intended to facilitate the transfer of management of the Lottery systems to a new vendor.

Project Status: Active		Overall Condition: Good
Sponsor: George Parisot PMO: Yes IV&V: Unknown Contingency: NA	Budget: TBD Size: Large Risk: High Due: 4/06	
Issues	Risks	Next Steps
		<ul style="list-style-type: none"> • Contract Awarded • Requirements Gathering • Hiring of Local Staff



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Judiciary – Court Automation Project

This project will update the Judicial case management systems through an implementation of Full Court; and the development/rollout of a graphical user interface for the Judicial Case Management (JCMS).

Project Status: Active		Overall Condition: Good
Sponsor: Jim Oppedahl PMO: No IV&V: Yes Contingency: No	Budget: \$1.2M Size: Large Risk: Medium Due: 12/05	
Issues:	Risks: H M L	Next Steps:
<ol style="list-style-type: none"> 1. Obtaining resources and keeping them. 		<ul style="list-style-type: none"> • Continue rollout of Full Court as budget allows. • Test JCMS modifications



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Revenue – Individual and Corporate Tax (ICT)

The IT- Corp project is the next phase of the IRIS project and the objective is to move the following additional tax types from POINTS and other legacy systems to the department's integrated revenue platform. Tax Types: Corporate License Tax, Individual Income Tax, Liquor Warehouse and Tax.

Project Status: Active		Overall Condition: Good
Sponsor: Shona Mchugh PMO: Yes IV&V: Yes Contingency: Yes	Budget: \$8.39M Size: Large Risk: High Due: 9/05 (1/06)	
Issues	Risks	Next Steps
1. Post launch implementation of key enhancements (forms changes) 2. Legacy data cleanup effort	R1 – Data Conversion R2 – Statute Changes R3 – Organizational readiness	<ul style="list-style-type: none"> • Post conversion activities • Development and Unit test for Liquor • Water Adjudication requirements



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Revenue – Integrated Revenue Information System (IRIS) Phase III

This is the final phase of the IRIS project and the purpose is to integrate all DOR administered taxes using the GenTax system, shutdown the POINTS system as per legislative mandate, and add DOJ gambling tax to the GenTax system

Project Status: Pending		Overall Condition: Good
Sponsor: Gene Walborn PMO: Yes IV&V: Yes Contingency: Yes	Budget: \$9.2M Size: Large Risk: High Due: 1/2007	
Issues	Risks	Next Steps
Interagency project (Revenue/Justice)		Project Charter development Project Planning



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Revenue - Property Valuation and Assessment System (PVAS)

The Department of Revenue, Property Assessment Division is replacing five legacy computer systems (MODS, BEVS, CAMA, UAS, and Landisc) with one Real & Personal Property Valuation and Assessment System to be used statewide.

Project Status: Pending		Overall Condition: Good
Sponsor: Randy Wilke PMO: Yes IV&V: Yes Contingency: Yes	Budget: \$5.2M Size: Large Risk: High Due: 5/07	
Issues	Risks	Next Steps
		Contract Signed Project deadline pushed back due to contract negotiation delays



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Montana State Fund - Claim Center Project

Claim Center is a claims processing package application system being installed as a replacement for the existing Claims Management System (CMS). The project has completed the Initiation and Requirements phases, Software Design and Development phases and Quality Assurance Testing.

Project Status: Active		Overall Condition: Good
Sponsor: Layne Kertamus PMO: Yes IV&V: No Contingency: No	Budget: \$2.5 million (\$2.98M) Size: Large Risk: High Due: 3/1/2006	
Issues:	Risks: H M L	Next Steps:
1. Integration with third party medical system provider is slower than expected.	R1-L: Medical Payment Timeline	<ul style="list-style-type: none"> Complete User Acceptance Testing phase by 11/30/05. Final Data Conversion process Launch Production Application Complete "Just in Time" training



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Transportation – Site Manager Implementation

The purpose of the project is to implement the construction management functions within the Trns*port module, Site Manager to various entities inside and outside the department. This will provide MDT with consistent and accurate construction contract administration utilizing national DOT best practices.

Project Status: Pending		Overall Condition: Good
Sponsor: Lisa Durbin PMO: Yes IV&V: No Contingency: No	Budget: \$5.2M Size: Large Risk: High Due: 7/2007	
Issues	Risks	Next Steps
Project Sponsor acting a project manager Project manager has no experience with projects of this size Metrics are not adequately being captured		Finish resource allocation Place experienced PM on project Free project sponsor from daily PM tasks Adequately track progress of BPR effort



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Secretary of State – Statewide Voter Registration Service (SVRS)

SVRS is a requirement of the Help America Vote Act (HAVA) 2002. By January 1, 2006 every state is required to have a single centralized, interactive, list of every legally registered voter.

Project Status: Active		Overall Condition: Caution
Sponsor: Mark Simonich PMO: Yes IV&V: Yes Contingency: No	Budget: \$2.5M Size: Large Risk: High Due: 12/16	
Issues:	Risks: H M L	Next Steps:
Project will not make original deadline of Jan 2006. Project will not make original budget estimated overrun is \$300K.	R1-H: County data requires extensive quality control. R2-M: County buy-in.	•Continue to data clean-up, data migration and resolve programming problems



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Administration - E-911

The project will implement state-wide E911 service, including Phase II wireless capability. Enhanced 911 provides the phone number and location information to the Public Safety Answering Point (PSAP). Phase II wireless provides the phone number, location and GIS coordinates to the PSAP. The project also includes an emergency notification service and a redundant network.

Project Status: Active		Overall Condition: Caution												
Sponsor: Jeff Brandt PMO: Yes IV&V: No Contingency: No	Budget: \$3.3M Size: Large Risk: High Due: 12/05	<table border="1"> <caption>Progress Data from Gantt Chart</caption> <thead> <tr> <th>Category</th> <th>Planned (%)</th> <th>Actual (%)</th> </tr> </thead> <tbody> <tr> <td>Scope</td> <td>100</td> <td>100</td> </tr> <tr> <td>Budget</td> <td>100</td> <td>100</td> </tr> <tr> <td>Schedule</td> <td>100</td> <td>85</td> </tr> </tbody> </table>	Category	Planned (%)	Actual (%)	Scope	100	100	Budget	100	100	Schedule	100	85
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Issues:	Risks: H M L	Next Steps:												
14 PSAPS participating so far Tariff liability issues 12 month delay due to contract negotiations Not receiving status reports	R1-H: Low PSAP participation may be permanent R2-M: Qwest slow to deliver MSAG data	<ul style="list-style-type: none"> Kimball assessment of CenturyTel implementation plans Construction of conversion schedule starting in January. 												



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Administration - Public Safety Radio

This project will create a state-wide public safety radio system implemented through a series of regional installations. Lewis and Clark (Southwest) and the Northern Tier Consortium are organizations that have progressed the farthest.

Project Status: Active		Overall Condition: Caution
Sponsor: Jeff Brandt PMO: yes IV&V: no Contingency: No	Budget: Unknown Size: Large Risk: High Due:	
Issues:	Risks: H M L	Next Steps:
No technical architecture for backbone network No governance structure for backbone network	M - Non-compliance with standards M - Funding M - Communications between multiple stakeholders	<ul style="list-style-type: none"> Completion of needs assessment for all consortiums. Northern Tier RFP State-wide project manager



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Justice – Team 261 Project

The project is focused on applying Business Process Reengineering (BPR) and supporting technology to improve efficiency and services within the Department of Justice, Motor Vehicle Division.

Project Status: Active		Overall Condition: Danger												
Sponsors: Larry Fasbender, Dean Roberts PMO: Yes IV&V: No Contingency: No	Budget: \$26.5M Size: Large Risk: High Due: 01/08	<table border="1"> <caption>Planned vs Actual Progress</caption> <thead> <tr> <th>Category</th> <th>Planned (%)</th> <th>Actual (%)</th> </tr> </thead> <tbody> <tr> <td>Scope</td> <td>10</td> <td>10</td> </tr> <tr> <td>Budget</td> <td>10</td> <td>50</td> </tr> <tr> <td>Schedule</td> <td>10</td> <td>10</td> </tr> </tbody> </table>	Category	Planned (%)	Actual (%)	Scope	10	10	Budget	10	50	Schedule	10	10
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Schedule	10	10												
Issues:	Risks: H M L	Next Steps:												
<ol style="list-style-type: none"> Funding IV&V and contingency not budgeted 		<ul style="list-style-type: none"> Complete development of SOWs Complete SOW for experienced project manager 												



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Questions?



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