

Major IT Project Portfolio

Status as of January 31, 2006

Presented To:

Legislative Finance Committee

March 9, 2006

Dick Clark, State CIO



INFORMATION TECHNOLOGY SERVICES DIVISION



Report Key

Stoplight Reporting: **Green** = Good **Yellow** = Caution **Red** = Danger

Project Status: on hold, pending or active

PMO: project management office being used

IV&V: Independent Verification & Validation being used and/or current IV&V assessment

Budget: Overall Project Budget in U.S Dollars

Project Size: Small = < \$300,000 Medium = \$300K - \$750K Large = > \$750,000

Risk: Overall assessment of organizational risk

Due: Scheduled project completion date

Overall Condition: evaluation (**good**, **caution** or **danger**) of project's scope, budget, schedule and management. Center for Project Management, Project Halt methodology.

Scope, Budget, Schedule: actual & planned progress as a percentage of the total plan

Risks: top 3 risks affecting the project & their associated severity

NOTE: Agencies do not use a consistent project methodology for project accounting at this time. Analysts are required to interpret the reports and make adjustments to fit a common format.



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Administration – Lottery Replacement

The project transfers management of the outsourced Lottery system from Sygames to Intralot on March 31, 2006.

Project Status: Active		Overall Condition: Good
Sponsor: George Parisot PMO: Yes IV&V: No Contingency: NA	Budget: NA Size: Large Risk: Medium Due: 3/31/06	
Issues	Risks	Next Steps
I1 - Data Conversion I2 - Data Base Elements to check testing not delivered yet	R1(L) – Still a few contract turnover Items outstanding R2(H) –In final testing phase R3(M) – Terminals Made in Greece	<ul style="list-style-type: none"> • Deliver terminals • System Test • Operational Launch



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Judiciary – Court Automation Project

This project will update the Judicial case management systems through an implementation of Full Court; and the development/rollout of a graphical user interface for the Judicial Case Management (JCMS).

Project Status: Active		Overall Condition: Good
Sponsor: Jim Oppedahl PMO: No IV&V: Yes Contingency: No	Budget: \$1.2M Size: Large Risk: Medium Due: 3/06	
Issues:	Risks: H M L	Next Steps:
1. Obtaining staffing resources and keeping them.		<ul style="list-style-type: none"> • Continue rollout of Full Court as budget allows. • Test JCMS modifications



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Justice – Broker System

This project will create an interface system (broker) for transmitting data and transactions between applications at Justice, Corrections, and the Courts. The Integrated Justice Information System (IJIS) Broker is an extendable open standards platform.

Project Status: Active		Overall Condition: Good
Sponsor: Bill Griffenberg PMO: No IV&V: No Contingency: No	Budget: \$1.67M+ Size: Large Risk: Medium Due: 2 nd Qtr 07	
Issues:	Risks: H M L	Next Steps:
1. Project start delay causes ripple effect on other dependent projects	R1 – delayed start to Initiation Phase R2 – R1 places grant funding sources at risk R3 – Key resources availability	<ul style="list-style-type: none"> Perform project catch up due to late start



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Revenue – Individual and Corporate Tax (ICT)

The IT- Corp project is the next phase of the IRIS project and the objective is to move Corporate License Tax, Individual Income Tax, and Liquor Warehouse and Tax from POINTS and other legacy systems to the department's integrated revenue platform.

Project Status: Active		Overall Condition: Good
Sponsor: Shona Mchugh PMO: Yes IV&V: Yes Contingency: Yes	Budget: \$8.39M Size: Large Risk: High Due: 9/05 (1/06)	
Issues	Risks	Next Steps
1. Post launch implementation of key enhancements (forms changes)	R1 – Data Conversion R2 – Statute Changes R3 – Organizational readiness	<ul style="list-style-type: none"> Liquor Warehouse and License requirements review and closure Project Closure Documentation



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Revenue – IRIS Phase III

The purpose of the final IRIS phase is to integrate all DOR administered taxes using the GenTax system, shutdown the POINTS system, and add DOJ gambling tax to the GenTax system

Project Status: Pending		Overall Condition: Good
Sponsor: Gene Walborn & Gene Huntington PMO: Yes IV&V: Yes Contingency: Yes	Budget: \$9.7M Size: Large Risk: High Due: 1/2007	
Issues	Risks	Next Steps
1. Interagency project (DOR/DOJ) 2. Multiple Tax Types	R1: H – Decision Making R2: M – Excessive Customization	1. Finalize Project Schedules 2. Complete Tax Type Profiles 3. Finalize Rollout 1 Tax Type Requirements 4. Begin Building Test Scenarios
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Revenue – Property Valuation and Assessment System (PVAS)

The Property Assessment Division is replacing five legacy computer systems (MODS, BEVS, CAMA, UAS, and Landisc) with one Real & Personal Property Valuation and Assessment System to be used statewide.

Project Status: Pending		Overall Condition: Good
Sponsor: Randy Wilke PMO: Yes IV&V: Yes Contingency: Yes	Budget: \$6.1M Size: Large Risk: High Due: 5/07	
Issues	Risks	Next Steps
1. Budget – project is estimated to exceed original budget 2. Project staffing changes	R1: H - Conversion, multiple systems R2: M – Loss of key personnel	1. Finalize project schedule 2. Begin application configuration 3. Begin development of test scenarios 4. Identify conversion anomalies and define legacy data purification plan
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Montana State Fund – Claim Center Project

Claim Center is a claims processing package application system being installed as a replacement for the existing Claims Management System (CMS). The project has completed the Initiation and Requirements phases, Software Design and Development phases and Quality Assurance Testing.

Project Status: Active		Overall Condition: Good
Sponsor: Layne Kertamus PMO: Yes IV&V: No Contingency: No	Budget: \$2.5 million (\$2.98M) Size: Large Risk: High Due: 6/30/2006	
Issues:	Risks: H M L	Next Steps:
1. Integration with third party medical system provider is slower than expected.	R1-L: Medical Payment Timeline	<ul style="list-style-type: none"> • Final Testing process • Launch Production Application • Complete "Just in Time" training



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Administration – Service Management Phase 1

Service Management Phase 1 project is part of the Excellence in Service Management program that implements best practices based on the ITIL framework. This project establishes the initial integrated IT Service Center functions.

Project Status: Active		Overall Condition: Good
Sponsor: CIO Dick Clark PMO: Yes IV&V: No Contingency: TBD	Budget: \$514K Size: Large Risk: High Due: TBD	
Issues:	Risks: H M L	Next Steps:
Limited ITSD staff availability Limited budget may impact return on investment Lack of a service provider culture	R1-H Resource availability limited R2-M Reluctance to change R3-M Maintain business as usual during implementation	<ul style="list-style-type: none"> • RFP responses due 3/2/06 • Offeror Interviews 4/18-20/06 • Intended contract award 5/19/06 • Intended Project start 6/19/06



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Transportation – Site Manager Implementation

The purpose of the project is to implement the construction management functions within the Trns*port module of Site Manager to various entities inside and outside the department. This will provide MDT with consistent and accurate construction contract administration utilizing national DOT best practices.

Project Status: Pending		Overall Condition: Good
Sponsor: Lisa Durbin PMO: Yes IV&V: No Contingency: No	Budget: \$5.2M Size: Large Risk: High (Due to \$) Due: 6/30/08	
Issues	Risks	Next Steps
Timely reviews of business processes Sub committee interaction to be sure all are moving in a common direction	R1-H Schedule & impacts R2-H Internal resource availability R3-L Integration with other systems (PPMS, OPX2, Financial)	Update schedule and plan to reflect latest changes Adequately track progress of BPR effort



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Secretary of State – Statewide Voter Registration Service (SVRS)

SVRS is a requirement of the Help America Vote Act (HAVA) 2002. By January 1, 2006 every state is required to have a single centralized, interactive, list of every legally registered voter.

Project Status: Active		Overall Condition: Caution
Sponsor: Mark Simonich PMO: Yes IV&V: Yes Contingency: No	Budget: \$2.5M Size: Large Risk: Medium Due: 1/06	
Issues:	Risks: H M L	Next Steps:
Application change requests by counties Long issue list. Potential new Jury List requirement	R1-H High quality data migration R2-M Production environment stability due to updates R3-H Testing of system bugs	<ul style="list-style-type: none"> All data from all 56 counties loaded in MT Votes Continue data clean-up, data migration and resolve programming problems Retest of system bugs



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Administration - E-911 Initiative

The initiative will implement state-wide E911 service, including Phase II wireless capability. Enhanced 911 provides the phone number and location information to the Public Safety Answering Point (PSAP). Phase II wireless provides the phone number, location and GIS coordinates to the PSAP. The initiative also includes an emergency notification service and a redundant network.

Initiative Status: Active		Overall Condition: Caution
Sponsors: Counties State Coordinator: ITSD/Public Safety Bureau		Estimated expenditures: \$3.3M Estimated State expenditures: \$3.3M Size: Large Risk: High Estimated completion date: December 2006
Issues:	Risks: H M L	Next Steps:
25 PSAPS participating so far Tariff liability issues	R1-H Qwest is supporting legislation to de-regulate phone services including 911 R2-M Qwest slow to deliver MSAG data	<ul style="list-style-type: none"> Kimball assessment of CenturyTel implementation plans Implementing conversion schedule Legislation drafting for track phones, cost recovery for wireless, & misc other


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Administration - Public Safety Radio Initiative

This initiative will create a state-wide public safety radio system implemented through a series of regional installations. Lewis and Clark (Southwest) and the Northern Tier Consortium are organizations that have progressed the farthest.

Initiative Status: Active		Overall Condition: Caution
Sponsors: County law enforcement State coordinator: ITSD/Public Safety Bureau		Estimated expenditures: Unknown (potential \$150M) Size: Large Risk: High Estimated completion: 2013
Issues:	Risks: H M L	Next Steps:
No technical architecture for backbone network and trunk repeaters yet	R1-M - Finding new funding sources R2-M - Independent Governance Structure is eventually required R3-M - Multiple stakeholder buy in	<ul style="list-style-type: none"> Tie needs assessment for all consortiums into design Frequency acquisition Determine funding priorities for homeland security funds dispersal


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Justice – MERLIN

Merlin is the next Phase of the Team 261 Business Process Reengineering effort. MERLIN will implement a customized commercial Motor Vehicle system developed by Archon within the Motor Vehicle Division.

Project Status: Active		Overall Condition: Caution
Sponsors: Larry Fasbender, Dean Roberts PMO: Yes IV&V: No Contingency: No	Budget: \$22.5M Size: Large Risk: High (Due to \$) Due: 01/08	
Issues:	Risks: H M L	Next Steps:
Funding: IV&V and contingency not budgeted	R1-M - Funding Constraints R2-M - Mandated Legislative Changes R3-M - Knowledge transfer	<ul style="list-style-type: none"> • Finish implementation project planning activities • Continue Strategy and Design Activities for Accounting (release date planned for July 1, 2006) Recent Accomplishments: <ul style="list-style-type: none"> • Completed development of SOWs • Completed acquiring an experienced project manager • Began Strategy and Design Activities for first software release (Accounting functions)



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Questions?



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