

IT Project Portfolio Report

LFC Meeting Date: June 2015

| General Project Information | | | | | | | | | | Project Amounts | | | | | | | | Project Health | | | | | | | | |
|---|--|----------------|---------------|----------------|----------------------|-------------------|------------------------|-----------------------|---------------------|----------------------|------------------|-----------------------------|-----------------------|----------|------------------------------------|-------------|-------------|----------------|----------------|----------|-------|----------|--------|------|------|--|
| General Project Information | | | | | Schedule Dates | | | | | Total Estimated Cost | | Appropriated Budget Amounts | | | | | Expended | | Project Health | | | | | | | |
| Agency | Title | Overall Health | Current Phase | Sponsor | HB10 Funding Year(s) | Actual Start Date | Original Delivery Date | Revised Delivery Date | % of Work Completed | Original Estimate | Current Estimate | General Fund | State Special Revenue | Federal | Other: note source in comment area | Total | Total | % | Supplemental | Post-imp | Scope | Schedule | Budget | Risk | IV&V | |
| AGR | Agricultural Licensing System | | PRE | Greg Ames | | 4/29/2012 | 11/1/2013 | | 0 | \$1,136,347 | \$1,136,347 | \$0 | \$580,000 | \$0 | \$0 | \$580,000 | \$0 | | ✓ | | | | | | | |
| <p>Agency Comments: See Supplemental Report for details of project and blank data fields</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DEQ | Remediation Information Management System (RIMS) | | DEV | Jenny Chambers | 2013 | 1/23/2012 | 6/30/2016 | | 35 | \$1,800,000 | \$4,270,000 | \$700,000 | \$1,880,000 | \$40,000 | \$1,650,000 | \$4,270,000 | \$900,000 | 21 | ✓ | | | | | | | |
| <p>Agency Comments: 05/2015 – DEQ and its contractors continue working the RIMS project. The project status is being tracked on several levels including Windsor (Design, Development, Windsor</p> <ul style="list-style-type: none"> Scope – 3 Schedule – 1; the developer staffing has changed from two to six. The schedule is not expected to be back to 2 until June 2015. Resources – 3 <p>POD</p> <ul style="list-style-type: none"> Overall – 2; however, Windsor is continuing to take steps to address the scheduling issue. Scope – 3 Budget – 2; the DEQ Project Manager is proactively managing it. <ul style="list-style-type: none"> DEQ note: The original budget of the project only consider 1 contractor costs. The perceived increase is due to adding DEQ staff time per the LFC request. See Schedule – 1; the schedule continues to fall behind the original plan. <p>DEQ PM</p> <ul style="list-style-type: none"> Overall – 3; project is behind schedule, Windsor and DEQ have had several changes to team members. Scope – 3 Project Budget – 3; early in the project, the budget was updated to track internal staff costs. Schedule – 2; the project is 14% behind schedule due to Windsor's delays in ramping up from two to six FTE developers. Additional delays resulted from Project Risk – 3; 19 risks have been identified, 7 have been closed and the remaining have a mitigation plan. <p>02/2015 – DEQ and its contractors continue working the RIMS project. The project status is being tracked on several levels including Windsor (Design, Development, Windsor</p> <ul style="list-style-type: none"> Schedule – 2; the developer staffing has changed from two to six. The schedule is not expected to be back to 3 until June. <p>POD</p> <ul style="list-style-type: none"> Overall – 2; however, Windsor has taken steps to address the scheduling issue. <p>DEQ PM</p> <ul style="list-style-type: none"> Schedule – 2; the project is 12% behind schedule due to Windsor's delays in ramping up from two to six FTE developers. It is expected the Windsor team can | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DLI | Workers Compensation Application Network (WCAN) | | RTC | Diana Ferriter | | 10/3/2011 | 3/2/2015 | 3/31/2015 | 100 | \$3,000,000 | \$3,172,365 | \$0 | \$3,027,955 | \$0 | \$0 | \$3,027,955 | \$3,172,365 | 100 | | | | | | | | |
| <p>Agency Comments: 39-71-225 (MCA) Workers' compensation database system. (1) The department shall develop a workers' compensation database system to generate management information about Montana's workers' compensation system. The database system must be used to collect and compile information from insurers, employers, health care providers, claimants, claims examiners, rehabilitation providers, and the legal profession.</p> <p>% complete has remained the same from last period due to an increase in the number of issues encountered by testers. % complete is based on the total number of issues and those completed.</p> <p>05/26/2015: This system is live and fully completed. See attached post implementation report.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| | | | | | Schedule Dates | | | | | Total Estimated Cost | | Appropriated Budget Amounts | | | | | Expended | | | | | | | | |
| Agency | Title | Overall Health | Current Phase | Sponsor | HB10 Funding Year(s) | Actual Start Date | Original Delivery Date | Revised Delivery Date | % of Work Completed | Original Estimate | Current Estimate | General Fund | State Special Revenue | Federal | Other: note source in comment area | Total | Total | % | Supplemental | Post-imp | Scope | Schedule | Budget | Risk | IV&V |
| DLI | STAARS Phase 2 | | DEV | Brenda Nordlund | 2011, 2013 | 2/25/2014 | 2/28/2017 | | 21 | \$3,535,083 | \$3,535,083 | \$0 | \$3,535,083 | \$0 | \$0 | \$3,535,083 | \$747,944 | 21 | | | | | | | |
| <p>Agency Comments: 05/19/2015 - The final warranty payment will be made in May 2015 in the amount of \$1,335,000 and an additional \$50,000 in for costs related to nhancements during the warranty period. Additional costs related to the original project scope includes a planned system module upgrade to occur in the 2019 biennium. This upgrade will be cove1 by existing HB10 appropriations. The total project budget is estimated to be \$12,000,000; well below the \$19,735,000 appropriated in HB10.</p> <p>03/20/2015: The amount expended includes personal services, operating expenses and payments to the vendor. The system went live on February 24, 2014 and is in the warranty phase. Payments of \$1,335,000 for the end of the warranty period are to be paid to the vendor in May 2015. Additional costs related to the original project scope include \$275,000 for enhancements in the system during the warranty period and \$1,400,000 for a planned upgrade of the system in SFY2017 for ease of implementation as designed in the initial project scope. The total cost of the project is estimated to come in under budget at an estimated cost of \$12,000,000. Enhancement payments for this timeframe (Feb 2014 - March 2015) is \$200,000.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | Computerized Maintenance Management System - CMMS | | INT | Stephen Baiamonte | 2014 | 6/24/2014 | 1/5/2015 | 6/30/2015 | 30 | \$350,000 | \$123,000 | \$0 | \$0 | \$0 | \$350,000 | \$350,000 | \$29,541 | 24 | | | | | | | |
| <p>Agency Comments: The pilot of the Facilities work order system was installed into production on 4/28/2015. Maintenance is the only cost going forward. The facilities project manager will continue to review the system's functionality to determine if GSD will keep the system and pay maintenance only or move forward with an RFP in 2015.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | Data Protection Initiative | | IMP | Ron Baldwin | 2014-2015 | 10/15/2013 | 6/30/2015 | 8/31/2015 | 75 | \$2,000,000 | \$2,244,540 | \$2,000,000 | \$0 | \$0 | \$244,540 | \$2,244,540 | \$939,702 | 42 | | | | | | | |
| <p>Agency Comments: The Data Protection Initiative has three parts: Access Control and Verification, Multi-factor Authentication, and Enterprise Risk Assessment. This is an update to the</p> <p>Access Control and Verification</p> <p>The State Information Technology Services Division (SITSD) will be moving the new Access Control and Verification tool into production as a pilot for its staff in May,</p> <p>Multi-factor Authentication</p> <p>The system has been implemented for SITSD and Department of Revenue. The Department of Administration will implement the multi-factor authentication system</p> <p>Enterprise Risk Assessment</p> <p>The Enterprise Risk Assessment has been completed. The reports were delieve1 to the state on October 15, 2014. They were then presented to each participating department on November 5, 2014. An overview of the results were presented to various goup including the Information Technology Board in December. Mitigation plans are underway from both an enterprise and agency perspective with the implementation of the Enteprise Security Program and establishment of the Information Security Advisory Council.. Participating agencies were Department of Administration, Department of Health and Human Services, Department of Revenue, Department of Labor, and Department of Justice.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | Statewide Recruitment & Selection System | | RTC | Anjenette Schafer | | 6/1/2013 | 6/30/2014 | 1/31/2015 | 100 | \$950,000 | \$910,000 | \$107,332 | \$22,275 | \$145,393 | \$675,000 | \$950,000 | \$910,000 | 96 | | | | | | | |
| <p>Agency Comments: Project was formerly identified as "Human Resource Database and Tracking System". This project is poised to transition from the Development phase to the Implementation phase, which is being led by DOA. The project title has been changed to reflect the exact scope (Statewide) of this project and the project sponsor, manager and schedule have been updated to reflect the expected implementation phase, including changing the REVISED END DATE to 12/31/2014 .</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | eProcurement | | IMP | Sheila Hogan | | 9/22/2014 | 12/31/2019 | | 25 | \$1,280,000 | \$2,544,166 | \$62,248 | \$100,000 | \$0 | \$2,381,918 | \$2,544,166 | \$160,814 | 6 | | | | | | | |
| <p>Agency Comments: Expended cost includes the first payment to the vendor as well as internal resources costs.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |

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| DOA | Claims and Lawsuit | ● | PRE | | | 11/1/2013 | 6/30/2017 | | 59 | \$947,900 | \$947,900 | \$0 | \$0 | \$0 | \$947,900 | \$947,900 | \$552,526 | 58 | | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | SABHRS Financials Upgrade | ● | DEV | Cheryl Grey | | 1/1/2015 | 9/30/2016 | | 5 | \$960,379 | \$960,379 | \$0 | \$0 | \$0 | \$960,379 | \$960,379 | \$46,614 | 5 | | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | SITSD/DLI Joint ECM Pilot | ● | IMP | Ron Baldwin | 2013 | 12/1/2014 | 4/30/2015 | 4/30/2015 | 98 | \$385,000 | \$365,520 | \$385,000 | \$0 | \$0 | \$0 | \$385,000 | \$335,226 | 92 | | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | MPERAtiv | ● | DEV | Barbara Quinn | | 7/9/2012 | 1/15/2016 | | 0 | \$13,230,608 | \$12,777,093 | \$0 | \$0 | \$0 | \$13,230,608 | \$13,230,608 | \$7,848,975 | 67 | | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments: The project encountered two primary issues. First, the data conversion activities were behind schedule and would not be completed by the original deployment</p> <p style="text-align: center;">MPERA has taken the following corrective actions:</p> <p style="text-align: center;">replacing the prior oversight project manager with a new vendor, focusing effort on the data conversion activities, building in schedule contingency, and reviewing the system to identify significant gaps prior to user acceptance testing.</p> <p style="text-align: center;">Explanation of color indicators:</p> <p style="text-align: center;">Scope - Due to the change requests identified, the scope change has contributed to the schedule/budget change. Schedule - The deployment date is being replanned Budget - While there's an expected increase in budget needed, it is currently estimated to be under 15% of budget. Risk - While the actions above aim at mitigating those risks, there still remains a risk that a gap will be found later that will not fit within the contingency planned. Overall - Based on 2 or more 2 and 1 or more 1 indicators</p> <p style="text-align: center;">While this project has encountered difficulties, the agency is looking forward to using the new application. In reaching out to other state retirement agencies that</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | SITSD: Public Safety Communications System | ● | DEV | | 2007; 2009; | 8/1/2004 | 7/1/2016 | 7/1/2016 | 70 | \$150,000,000 | \$121,000,000 | \$12,500,000 | \$0 | \$51,400,000 | \$5,500,000 | \$69,400,000 | \$66,667,000 | 55 | ✓ | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments: Since the last report the total project funding that is available for expansion of the system(s), which includes remaining 2007 State Appropriations is approximately \$518,000. The current balance for the 2013 State appropriation for system(s) maintenance is approximately \$399,000. All of the remaining project funding is</p> <p style="text-align: center;">As this project and the subsequent 2007 appropriations have been ongoing for many years and as a system was not originally setup to record internal costs from the project's initiation, it is not possible to estimate the internal costs that have been incurred. Moving forward SITSD will estimate the internal costs incurred for the remaining project activities.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOA | SABHRS: MBARS Upgrade | ● | DEV | Cheryl Grey | | 7/1/2011 | 12/31/2015 | | 75 | \$1,174,300 | \$1,820,973 | \$0 | \$0 | \$0 | \$1,820,973 | \$1,820,973 | \$1,647,789 | 90 | | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments: Funding provided through SABHRS Finance and Budget Bureau proprietary/internal service fund. MBARS data has been converted to IBARS, the General Budgeting module went live on September 8th. Working with contractor on gap analysis, development and testing of additional modules.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOC | Rebuild VisitMT.com | ● | RTC | Jeri Duran | | 3/1/2014 | 2/17/2015 | 3/5/2015 | 100 | \$1,406,225 | \$1,792,512 | \$0 | \$1,792,512 | \$0 | \$0 | \$1,792,512 | \$1,792,512 | | | | ✓ | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOC | VisitMT.com Personalized Marketing Integration | ● | PRE | Doug Mitchell | | 7/1/2015 | 6/30/2016 | | 0 | \$600,000 | \$600,000 | \$0 | \$600,000 | \$0 | \$0 | \$600,000 | \$0 | | | | ● | ● | ● | ● | ● | ● |
| <p style="text-align: center;">Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |

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| DOJ | MHP In-Car Video System | | IMP | Tom Butler | | 6/27/2012 | 7/1/2016 | 8/31/2015 | 86 | \$1,900,000 | \$2,472,298 | \$0 | \$2,472,298 | \$0 | \$0 | \$2,472,298 | \$2,018,606 | 82 | | | | | | | |
| <p>Agency Comments: Added Staff time required to install new cameras and train staff. reduced costs for SQL licenses and network 3/20/15: Purchased 60 cameras and five servers.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DOJ | Montana Enhanced Registration & Licensing Info. Network (MERLIN) Driver Modernization | | PLN | Sarah Garcia | | 3/31/2012 | 6/30/2016 | 12/31/2019 | 20 | \$14,186,963 | \$14,186,963 | \$1,079,104 | \$1,946,096 | \$0 | \$5,657,890 | \$8,683,090 | \$4,441,305 | 31 | | | | | | | |
| <p>Agency Comments: MERLIN (Montana Enhanced Registration and Licensing Information Network) Vehicle is in production (Accounting, Motor Vehicle, and Dealer Services). The third</p> <ul style="list-style-type: none"> • Part 1 unified customer business process design and requirements are complete and testing will begin in March; accounting design and requirements are nearing • Part 2 is in the planning stage with the State electronic payment solution provider. • Part 4 project planning is underway. This project plan will incorporate the remaining stages of Parts 1 and 2, and is being developed with 3M Company assistance. • Part 3 project initiation will begin as resources become available from the Parts 1, 2, and 4 efforts. <p>NOTE: During the current Business Design phase, DOJ contracted for business analysts with specialized skills and experience in our complex business to facilitate, validate, and document design sessions. The follow-on Development and Implementation phases, post-delivery, will rely primarily on state staff, significantly reducing the contracted resources cost. The resulting project plan front-loads the high cost activities resulting in the disparity noted between appropriated amount and project estimate.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DPHHS | Medicaid Eligibility & Enhancement and CHIMES MA/HMK | | DEV | Robert Runkel | 2013 | 6/20/2013 | 12/31/2015 | | 63 | \$26,882,679 | \$32,136,839 | \$3,293,485 | \$0 | \$28,843,354 | \$0 | \$32,136,839 | \$19,123,086 | 60 | | | | | | | |
| <p>Agency Comments: This project includes development and implementation of the agency Service First Initiative, including online application, phone cloud, and full integration of CHIMES MA/HMK into the enterprise architecture. The % of Work Complete is based on the level of effort associated with the project tasks vs. number of tasks completed.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DPHHS | Budget Report Management System | | RTC | Scott Sim | | 6/1/2012 | 12/31/2014 | 3/31/2015 | 100 | \$905,469 | \$905,469 | \$377,992 | \$46,504 | \$480,973 | \$0 | \$905,469 | \$603,081 | 45 | | | | | | | |
| <p>Agency Comments: This project had two development phases. The first phase was a base budget report system with information being aggregated from SABHRS for all divisions and maintained by fiscal staff. The purpose of Phase II was to develop enhanced reporting from the system with the goal of increasing the automation of the Medicaid monthly projects. Phase I of the project is complete and the reporting system is up and in use. After evaluation of the proposed Phase II of the project, the department has selected to not peruse Phase II at this time. The percentage complete is based on completion of Phase I. The difference between the percent work complete and percent budget expended is because the cost of all phases (Phase I and Phase II) of the project were included. If we decide to move forward with the later phases of the project a new project will be initiated.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DPHHS | Healthcare Facility Licensing Database | | DEV | Roy Kemp | | 6/1/2012 | 12/31/2013 | 12/31/2015 | 50 | \$612,286 | \$612,286 | \$487,502 | \$5,204 | \$119,579 | \$0 | \$612,285 | \$512,709 | 84 | | | | | | | |
| <p>Agency Comments: Implementation schedule was re-baseline. The re-baseline was necessary due to a delay in schedule and program resources. End to End testing of HFLS VO (public facing web application) has been completed with one outstanding issue to resolve technically before approval for Go Live can occur. The % of Work Complete is based on the remaining tasks to be completed for the project compa1 to the total number of tasks for the project. The Revised delivery date is an estimate, based on the understanding that there are several unknowns regarding the CAPS - HFLS Interface. The large variance between % Expended and Work Completed is due to the large effort, time, and cost associated with the largest and most complex item in this project being the Versa Regulation system implementation being "weighted" the same for % complete as the other components of this project, even though the costs of these components are not equal.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DPHHS | MT CANS System (MCS) | | RTC | Zoe Barnard | | 2/4/2013 | 9/30/2014 | 12/31/2014 | 100 | \$469,600 | \$744,945 | \$50,000 | \$0 | \$694,945 | \$0 | \$744,945 | \$729,375 | 98 | | | | | | | |
| <p>Agency Comments: The MT Child and Adolescent Needs and Strengths (CANS) System (MCS) is a multi-phase project, allowing for the entry, tracking, and reporting of CANS data by providers, related to specific programs within the Children's Mental Health Bureau (CMHB). All Phases of this project (Phase 1 through Phase 3.4) have been successfully implemented in a production environment, with the last phase implementing in December 2014. After having several months of production use with the system, no issues are outstanding, and the system is operating as designed. With that, this DDI project is being closed.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |

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| DPHHS | Medicaid Management Information System (MMIS) | ● | DEV | Jeff Buska | 2009 | 4/2/2012 | 3/2/2015 | 5/30/2017 | 24 | \$65,500,000 | \$84,179,603 | \$10,801,824 | \$0 | \$73,377,780 | \$0 | \$84,179,604 | \$14,746,092 | 18 | ✓ | ● | ● | ● | ● | ● | ● |
| <p>Agency Comments: DPHHS rates the overall project health as "red". Xerox continues to experience challenges executing the design sessions. Xerox is experiencing schedule management issues resulting in missed deliverables. On November 26, 2014, DPHHS issued a notice of requi1 corrective action to Xerox that identified seven performance categories that require improvement. On February 10, 2015, DPHHS approved the Xerox Corrective Action Plan (CAP) to improve the seven categories. CAP + 30 days items: A. Documentation, F. Project Management Metrics Portal, G. Project Staffing all due March 12; CAP + 60 days items: B. Design Session Preparation, C. Design Session Execution, E. Project Schedule Management all due April 11, 2015; and CAP + 90 days item: D. Deliverable Quality due May 11, 2015.</p> <p>The current Schedule Performance Index (SPI) is .555 and there are 3,889 project work plan tasks that have missed their baseline finish date. Since July 18, 2014, only 9% of the interim deliverables and deliverables (deliverables) have been completed, 79% of the deliverables are past due, 4% are currently under review by DPHHS, 7% have been returned to Xerox with comments, and 1% have been rejected. Of deliverables scheduled for delivery over the next 90 days, 61% are projected by Xerox to be late. Xerox has not been paid any money related to the contract payment milestones for the MMIS DDI project. The first payment milestone scheduled for November 16, 2015 is the Benefit Plan Administration Iteration Acceptance Payment Milestone. DPHHS expects the overall project status to remain "red" for an extended period of time. This status is not expected to change until Xerox successfully executes the approved corrective action plan resulting in a 1uction of past due deliverables and slipped tasks and a dramatic improvement in the SPI. Public Knowledge, the MMIS DDI Independent Verification and Validation (IV&V) vendor contracted by DPHHS, has reported the Xerox MMIS DDI project performance status as "red" in the most recent monthly independent status report dated May 14, 2015. Xerox is also currently reporting the project status as "red". Xeros's SPI calculation signals that the May 30, 2017 full system implementation date is in jeopardy</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DPHHS | Vocational Rehabilitation and Blind (VRB) Case Management System | ● | DEV | Robert Runkel | | 1/1/2013 | 12/31/2013 | 8/31/2015 | 75 | \$1,796,951 | \$1,796,951 | \$405,081 | \$6,350 | \$1,385,520 | \$0 | \$1,796,951 | \$1,152,570 | 64 | | ● | ● | ● | ● | ● | ● |
| <p>The Implementation Schedule for this project was re-baselined at the end of December 2014 with a go live date of August 31, 2015. This re-baseline was necessary due to development and testing activities requiring more time and effort, primarily due to technical challenges configuring the system environment, a higher volume of testing issues identified than anticipated, and a dependency to changes from other systems work to be completed. The % of Work Completed is based on the remaining tasks compa1 to the total number of tasks and time necessary to complete them to reach system implementation.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| DPHHS | Statewide Automated Child Welfare Information System (SACWIS) Safety Assessments and Centralized Intake - SAMS | ● | IMP | Sarah Corbally | 2007 | 8/1/2012 | 2/28/2014 | 6/30/2015 | 100 | \$1,495,000 | \$2,080,866 | \$1,184,764 | \$0 | \$896,102 | \$0 | \$2,080,866 | \$1,667,301 | 80 | | ● | ● | ● | ● | ● | ● |
| <p>Agency Comments: HB2 cost estimate is for interfaces and integration of MSAMS into the existing CAPS. The CAPS specific work will be completed under the existing CAPS M&O contract using base budgeted authority. No additional request for appropriations will be necessary for this current identified interface effort. This amount is identified here to provide a full cost accounting of the project across the agency. The initial phase was launched in Feb 2014. The second phase consists of three (3) more releases for offline and other functionality. Many of the technical and coordination challenges have been resolved or processes have been identified to address them in more efficient ways. The schedule was met for Phase I implementation. A re-baseline of the schedule for the additional work was done in November 2014. The schedule change was due to additional functionality requi1 by the CFSD Safety Committee and other work prioritized by CFSD over the remaining releases of the project. A final change to the project scope has been decided that excludes a limited offline mode and some other functionality. With the completion of the CFSD Safety Committee changes and the Phase 2.5 enhancements, the DDI scope for this project has been completed. The Department is currently looking at M&O options, and wrapping of the final billing for this project, leaving the Project Closure report to be available for the next LFC report cycle.</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| JUD | Montana Courts Electronic Filing System | ● | DEV | Beth McLaughlin | | 3/7/2013 | 6/30/2017 | | 35 | \$1,717,367 | \$2,204,450 | \$1,816,803 | \$0 | \$387,647 | \$0 | \$2,204,450 | \$1,215,262 | 55 | | ● | ● | ● | ● | ● | ● |
| <p>Agency Comments: On our first report we did not include dollars received from a Court Assessment Program Grant because we were not certain we would get the funding. Since then</p> | | | | | | | | | | | | | | | | | | | | | | | | | |
| JUD | FullCourt Enterprise Statewide Case Management Upgrade | ● | PLN | Beth McLaughlin | | 4/14/2015 | 6/30/2016 | | 8 | \$2,845,131 | \$2,845,131 | \$1,072,496 | \$0 | \$1,772,635 | \$0 | \$2,845,131 | \$397,866 | 14 | | ● | ● | ● | ● | ● | ● |
| <p>Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | |

IT Project Portfolio Report

LFC Meeting Date: June 2015

| General Project Information | | | | | | | | | | Project Amounts | | | | | | | | Project Health | | | | | | | | |
|---|--|----------------|---------------|---------------------|----------------------|-------------------|------------------------|-----------------------|---------------------|----------------------|------------------|-----------------------------|-----------------------|-------------|------------------------------------|-------------|-------------|----------------|--------------|----------|-------|----------|--------|------|------|--|
| General Project Information | | | | | Schedule Dates | | | | | Total Estimated Cost | | Appropriated Budget Amounts | | | | Expended | | Project Health | | | | | | | | |
| Agency | Title | Overall Health | Current Phase | Sponsor | HB10 Funding Year(s) | Actual Start Date | Original Delivery Date | Revised Delivery Date | % of Work Completed | Original Estimate | Current Estimate | General Fund | State Special Revenue | Federal | Other: note source in comment area | Total | Total | % | Supplemental | Post-imp | Scope | Schedule | Budget | Risk | IV&V | |
| LEG | Legislative Session Systems Replacement | | PLN | Susan Fox | 2013 | 5/15/2013 | 12/31/2017 | | 10 | \$6,146,000 | \$6,146,000 | \$6,146,000 | \$0 | \$0 | \$0 | \$6,146,000 | \$1,170,617 | 19 | | | | | | | | |
| <p>Agency Comments: 3/10/2015. Contract was awarded to Propyylon In Dec. 2014. Project is currently in planning and analysis pahase with the focus on the "as is" architecture for the technologies and processes within the scope of the project.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MDT | Safety Information Management System | | RTC | | | 10/1/2012 | 6/30/2014 | 11/21/2014 | 100 | \$1,500,000 | \$3,000,000 | \$0 | \$0 | \$2,250,000 | \$750,000 | \$3,000,000 | \$1,492,116 | 50 | | | | | | | | |
| <p>Agency Comments:</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MDT | electronic Permitting, Audit, Registration, and Tax System | | IMP | Larry Flynn | | 4/29/2013 | 6/30/2016 | 6/7/2016 | 32 | \$3,500,000 | \$3,310,000 | \$0 | \$3,110,000 | \$200,000 | \$0 | \$3,310,000 | \$791,603 | 25 | | | | | | | | |
| <p>Agency Comments: May 12, 2015: We are in the implementation phase. We have made two of nine milestone payments on the contract.</p> <p>March 6, 2015: We are in the implementation phase. We have made one of nine milestone payments on the contract.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MDT | Maintenance Management System (MMS) | | PLN | Jonathon Swartz | FY2014 - | 3/4/2013 | 7/1/2015 | | 25 | \$2,000,000 | \$2,000,000 | \$0 | \$2,000,000 | \$0 | \$0 | \$2,000,000 | \$99,929 | 5 | | | | | | | | |
| <p>Agency Comments: The project has entered the Execution Phase (Execute Procurement). A successful vendor has been chosen and the department and vendor are currently negotiating the contract. The current estimate (including internal costs) will be updated when the contract is complete.</p> <p>Spending authority for the project was contained in HB10, however there was no funding appropriated. The project is funded through the MDT `budget.</p> <p>As of 08/08/2014, \$81,962 has been expended on eliciting and documenting requirements and writing the request for proposal.</p> <p>As of 11/12/2014, \$140,734 \$89,374 has been expended on eliciting and documenting requirments, writing the request for proposal and evaluating responses.</p> <p>As of 02/23/2015, \$156,143.93 \$97,454 has been expended on eliciting and documenting requirements, writing the request for proposal and evaluating responses.</p> <p>-- Expenditures for 11/12/2014 and 02/23/2015 were overstated and have been revised down. The financial reports run during those two periods included items</p> <p>As of 05/21/2015 \$99,928 has been expended on eliciting and documenting requirements, writing the request for proposal, evaluating responses and negotiating the contract.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MPERA | MPERAtiv - Internal Costs | | CLS | Barbara Quinn | | 7/9/2012 | 1/15/2016 | | 75 | \$3,505,610 | \$3,505,610 | \$0 | \$0 | \$0 | \$3,505,610 | \$3,505,610 | \$2,043,488 | 58 | | | | | | | | |
| <p>Agency Comments: Funding source is Pension Administration. Project was unanimously approved by the Public Employee's Retirement Board on 10/14/2010. This project covers the internal costs to support the implementation and data conversion for MPERA's replacement system, PERIS. As with the corresponding projects, this project is in replanning to determine date and budget changes needed with a focus on 1ucing risk.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MPERA | MPERA: Oversight Project Management & IV & V | | CLS | Dore Schwinden | | 3/14/2011 | 4/1/2015 | 9/30/2014 | 100 | \$435,228 | \$391,438 | \$0 | \$0 | \$0 | \$435,228 | \$435,228 | \$391,438 | 100 | | | | | | | | |
| <p>Agency Comments: Closed, as this vendor has been released and replaced. Also, this report is being merged with several others into DOA180</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MPERA | MPERA: Data Cleansing Implementation | | CLS | Patty (MPERA) Davis | | 8/5/2012 | 1/15/2016 | | 75 | \$487,098 | \$487,098 | \$0 | \$0 | \$0 | \$487,098 | \$487,098 | \$306,676 | 63 | | | | | | | | |
| <p>Agency Comments: Funding source is Pension Administration. Project was unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Agency released the RFP on 6/20/2011 and the contract awarded to Ventera, on 8/05/2011. Initial data mapping was completed and data cleansing work is continuing with additional time needed. Action has been taken to increase efficiencies and p1ictability in this area. Replanning is in progress to determine new release date and budget with a focus on 1ucing risk.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |
| MPERA | MPERA: Line of Business - Implementation | | CLS | Barbara Quinn | | 7/9/2012 | 1/15/2016 | | 75 | \$7,850,000 | \$7,362,891 | \$0 | \$0 | \$0 | \$7,850,000 | \$7,850,000 | \$4,142,632 | 56 | | | | | | | | |
| <p>Agency Comments: Funding source is Pension Administration. Project was unanimously approved by the Public Employee's Retirement Board on 10/14/2010. Agency released the RFP on 6/20/2011 and the contract awarded to Ventera, on 8/05/2011. Initial data mapping was completed and data cleansing work is continuing with additional time needed. Action has been taken to increase efficiencies and p1ictability in this area. Replanning is in progress to determine new release date and budget with a focus on reducing risk.</p> | | | | | | | | | | | | | | | | | | | | | | | | | | |

IT Project Portfolio Report

IFC Meeting Date: June 2015

| General Project Information | | | | | | | | | | Project Amounts | | | | | | | | Project Health | | | | | | | |
|---|--|--------------------------------------|---------------|-------------------|----------------------|-------------------|------------------------|-----------------------|---------------------|----------------------|------------------|-----------------------------|-----------------------|-------------|------------------------------------|-------------|-------------|----------------|--------------------------------------|---------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|--------------------------------------|------|
| Agency | Title | Overall Health | Current Phase | Sponsor | HB10 Funding Year(s) | Schedule Dates | | | | Total Estimated Cost | | Appropriated Budget Amounts | | | | | Expended | | Supplemental | Post-imp | Scope | Schedule | Budget | Risk | IV&V |
| | | | | | | Actual Start Date | Original Delivery Date | Revised Delivery Date | % of Work Completed | Original Estimate | Current Estimate | General Fund | State Special Revenue | Federal | Other: note source in comment area | Total | Total | % | | | | | | | |
| OPI | K-20 Data Project | ● | DEV | James Gietzen | | 7/1/2012 | 6/30/2015 | | 80 | \$4,000,000 | \$4,138,860 | \$161,000 | \$0 | \$3,977,860 | \$0 | \$4,138,860 | \$2,639,409 | 64 | ● | ● | ● | ● | ● | | |
| Agency Comments: We have selected a new transcript vendor, Parchment. We are currently on track for successful implementation in a phased project. | | | | | | | | | | | | | | | | | | | | | | | | | |
| OPI | DCA Enhancements | ● | IMP | Christine Emerson | | 1/20/2014 | 12/31/2015 | | 40 | \$983,912 | \$983,912 | \$13,000 | \$0 | \$970,912 | \$0 | \$983,912 | \$313,654 | 32 | ● | ● | ● | ● | ● | | |
| Agency Comments: Project has resumed as of mid-June 2014 and is fully staffed. | | | | | | | | | | | | | | | | | | | | | | | | | |
| OPI | School Staffing | ● | RTC | Madalyn Quinlan | | 7/1/2010 | 1/1/2013 | 3/31/2015 | 100 | \$400,000 | \$660,000 | \$660,000 | \$0 | \$0 | \$0 | \$660,000 | \$659,320 | 100 | ● | ● | ● | ● | ● | | |
| Agency Comments: No changes - working on the post-implementation report. | | | | | | | | | | | | | | | | | | | | | | | | | |
| OPI | Statewide Longitudinal Data System | ● | RTC | Madalyn Quinlan | | 7/1/2010 | 6/30/2013 | 10/31/2014 | 100 | \$5,798,457 | \$5,798,457 | \$0 | \$0 | \$5,798,457 | \$0 | \$5,798,457 | \$5,798,457 | 100 | ✓ | ● | ● | ● | ● | | |
| Agency Comments: The original deliverables were met on time and under budget. The project end date was extended to accomodate additional scope. The project was completely successfully to scope. | | | | | | | | | | | | | | | | | | | | | | | | | |
| SOS | Information System Management (SIMS) - Phase 2 & 3 | ● | PLN | Linda McCulloch | 2013 | 7/1/2013 | 12/31/2016 | | 17 | \$4,078,385 | \$4,078,385 | \$4,078,385 | \$0 | \$0 | \$0 | \$4,078,385 | \$854,031 | 21 | ● | ● | ● | ● | ● | | |
| Agency Comments: Phase 2 and 3 include document back scanning and hosting costs. Document back scanning work completed July, 2014. Hosting costs are incur1 monthly. | | | | | | | | | | | | | | | | | | | | | | | | | |
| SOS | Information System Management (SIMS) - Phase 1 | ● | IMP | Linda McCulloch | | 7/2/2009 | 2/27/2012 | 12/31/2016 | 95 | \$1,529,181 | \$1,529,181 | \$1,529,181 | \$0 | \$0 | \$0 | \$1,529,181 | \$1,446,169 | 95 | ● | ● | ● | ● | ● | | |
| Agency Comments: Phase 1 went live on 7/1/2013. Final acceptance on 11/13/2013. 12-month warranty period expires 11/12/2014. Final payment is withheld until end of warranty period. Warranty period extended until completion of entire project on 12/31/2016, so final payment will be made at that time. | | | | | | | | | | | | | | | | | | | | | | | | | |
| STF | Insurance Claim Processing System Upgrade | ● | RTC | Al Parisian | | 7/1/2013 | 3/31/2015 | 2/14/2015 | 100 | \$1,312,977 | \$1,312,977 | \$0 | \$0 | \$0 | \$1,312,977 | \$1,312,977 | \$1,052,237 | 80 | ✓ | ● | ● | ● | ● | ● | |
| Agency Comments: Internal costs were added in May as requested. Because our projects are funded on an annual basis by our Board of Directors the FY15 external costs were added once it was approved in July, 2014. | | | | | | | | | | | | | | | | | | | | | | | | | |
| TRS | M-Trust Technical Upgrade | ● | DEV | Shawn Graham | | 10/10/2013 | 4/22/2016 | 6/30/2016 | 49 | \$2,550,000 | \$2,718,099 | \$0 | \$0 | \$0 | \$2,718,099 | \$2,718,099 | \$1,223,059 | 45 | ● | ● | ● | ● | ● | | |
| Agency Comments: The M-Trust Technical Upgrade is being conducted module by module where percent complete is based on accepted invoice deliverables. The increase in total estimated cost is due to adding internal staffing cost. Overall project schedule has been extended in order to implement project process changes recommended by IV&V. | | | | | | | | | | | | | | | | | | | | | | | | | |

Current Phase:The project's current phase: INT=Initiation, PLN=Planning, DEV=Development, IMP=Implementation, CLS=Close, HLD=Hold

Project Health Criteria

- Scope: Green = features and functionality being built as designed and still within green parameters of schedule, budget and/or risk.
 Yellow = scope changes have been introduced that either (1) the impact is unknown; or, (2) cause the schedule, budget and/or risk to become Yellow.
 Red = scope changes negatively impact the schedule, budget and/or risk into Red.
- Schedule: Green = Critical Path milestones are on schedule.
 Yellow = Critical Path milestone has been missed but schedule contingency exists.
 Red = Critical Path milestone has been missed and no schedule contingency exists.Or more than one Critical Path milestone has been missed.
- Budget: Green = current budget estimate is within +9% of the original budget estimate.
 Yellow = current budget is exceeding the original by +10-15%
 Red = current budget estimate is exceeding the original by more than 15%.
- Risk: Green = all risks have a mitigation strategy.
 Yellow = all risks do not have a mitigation strategy; however, alternatives are being discussed and/or analysis is in progress.
 Red = all risks do not have an approved mitigation strategy and have been outstanding for more the 20 business days.
- Overall: Green = no more than one 1 Yellow in the other areas; no Red.
 Yellow = no more than 2 Yellow and no more than 1 Red.
 Red = 2 or more are Yellow and 1 or more are Red for more than 20 business days.