State Information Technology Services Division
Project Portfolio Dashboard
Legislative Finance Committee
2018 Quarter 1

Overall Health
Determined by the color of highest severity in any of the health indicators (scope, schedule, budget, or risk).

CPI (Cost Performance Index)
Green = >.95
Yellow = .85 - .94
Red = <.84

SPI (Schedule Performance Index)
Green = >.95
Yellow = .85 - .94
Red = <.84

Scope Health
Green = No scope changes have occurred to the original plan, or any scope changes that have occurred do not negatively impact schedule or budget.
Yellow = Scope changes have occurred that have the potential to move schedule or budget into the yellow category.
Red = Scope changes have occurred that have the potential to move schedule or budget into the red category.

Risk Health
Green = No risks have been triggered, or any risks that have been triggered are being mitigated and will not negatively impact schedule or budget.
Yellow = Risks have been triggered that have the potential to move schedule or budget into the yellow category.
Red = Risks have been triggered that have the potential to move schedule or budget into the red category.

2018 Q1 LFC Report

	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
AGR	Agricultural Licensing System		(yellow)	Executing	Nechodom, Mark	No	4/29/2012	11/1/2013	6/30/2018	$1,136,347	$1,180,763		$1,180,763			$1,180,763	$901,484	Yes	No	Yes	No				
					Gray, Andy																				

Description
Upgrade existing Licensing and Registration system to allow web based licensing, registrations, inspections and enforcement activities.

Project Objectives
Augment or replace existing hardcopy and email processes. Provide customers with an alternate method for registering products and renewing licenses. Provide department staff with alternative methods for entering inspection and enforcement data.

Agency Comment

Planned Value	$993,351
Rebaselined Date	6/26/2017
Earned Value	$993,351
Cost Variance	$91,867
CPI	1.10
Schedule Variance	$0
SPI	1.00

	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
COR	MSP Perimeter Fence Security		(green)	Executing	Salmonsen, Jim	Yes	3/8/2016	12/31/2016	6/30/2018	$550,000	$624,000	$550,000			$74,000	$624,000	$186,793	No	No	Yes	No				
					Salmonsen, Jim																				

Description
Install a Perimeter Security Fence.

Project Objectives
To have a fully functioing Perimeter Security Fence including Alarm Monitoring Cable installed on the fence, Strobe light on each Fence Zone, Camreas that will focus on the alarmed area and a reporting monitor in our Command Post and and Towers 1 & 4

Agency Comment

Engineering firm was consulted and a site visit of MSP campus/fence was conducted. Site work is tenatively scheduled for March 1, 2018, or when the weather breaks.

Planned Value	$186,793
Rebaselined Date	8/16/2017
Earned Value	$186,793
Cost Variance	$0
CPI	1.00
Schedule Variance	$0
SPI	1.00

	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DEQ	Coal Information Mangement System (CIMS)		🟩	Executing	Dorrington, Christopher	No	6/27/2016	6/28/2019	6/28/2019	$1,750,000	$1,750,000			$1,400,000	$350,000	$1,750,000	$734,652	Yes	No	No	No				
					Eichhorn, Ashley																				

Description

Develop an on-line permit and coal application.

Project Objectives

The Coal Program along with the Office of Surface Mining Reclamation and Enforcement (OSMRE) will form a partnership to create an end-to-end solution for a Coal ePermitting System. This project is phase 1 of 5. Phase I includes developing ePermit, web-enabling MT client-based coal database and incorporating OSMRE's two legacy database systems.

Agency Comment

The Coal Electronic ePermitting System changed Project Phases from On-Hold to Executing. The change of status phases was due to:
• Had a meeting in Knoxville to address the issues we were having on this project.
    • Needing to redefine/identify the key resources and associated roles and responsibilities
    • Mitigating the HIGH Risk Issues that the project is facing (Expanded Scope, User Testing, and Roles and Responsibilities)
    • Develop a System Security Plan
• The outcome of the meeting allowed us to redefine the key resources and associated roles and responsibilities and address the expanded scope. The meeting prioritized the application which led us to mitigate the issue of the expanded scope and testing. The project is still working on the system security plan and have targeted an approval date of 3/31/18.
Due to being ahead of schedule the project overall status is still green despite of the project being on hold for a month and half.
Please see the Supplemental Report for more detailed information.

Planned Value	$777,000
Rebaselined Date	
Earned Value	$945,000
CPI	1.29
Cost Variance	$210,348
SPI	1.22
Schedule Variance	$168,000

	GENERAL PROJECT INFORMATION		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DEQ	FACTS - Phase 1		🟩	Executing	Livers, Tom	No	6/30/2015	6/30/2018	6/30/2019	$980,000	$1,199,467		$1,157,488		$350,000	$1,507,488	$1,441,749	Yes	No	No	No				
					Sharma, Pranav																				

Description

Fees, Applications, and Compliance System (FACTS). Develop an on-line system for water protection permit applicatons, payments and reporting requirements for the life of the permits.

Project Objectives

The Water Protection Bureau (WPB) is replacing its current legacy system(s). The new system will align with State standards; include new and/or refined business functionality required by State and federal law, and meet business requirements identified during WPB's 2013 business process assessment.

Agency Comment

FACTS Project is in its final stages (95% Complete). We have completed most of our deliverables and putting on finishing touches on outstanding items.

Planned Value	$1,441,749
Rebaselined Date	7/20/2017
Earned Value	$1,441,749
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor		HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
					Project Manager																					
DEQ	Remediation Information Management System (RIMS)		■	Executing	Chambers, Jenny		Yes	1/23/2012	6/30/2016	8/30/2018	$4,270,000	$5,344,000	$700,000	$1,880,000	$40,000	$2,724,000	$5,344,000	$3,927,313	Yes	No	Yes	Yes	■	■	■	■
					Stolp, Staci																					

Description

Replacement of legacy system supporting Waste Management and Remediation Division and Petroleum Tank Compensation Board with updated state standard technology.

Project Objectives

Improve the availability and quality of information supporting the Remediation Programs, Underground Storage Tank Program, and Petroleum Compensation Board. This will enable these programs to deliver timely and accurate services, facilitate information sharing with internal and external stakeholders, measure performance and quality, improve program management, and maintain information security.

Agency Comment

DEQ has re-baselined the project with respect to staffing resources, schedule, budget and scope. In addition, the department has aligned the project with recommendations from a recent legislative audit report. We have focused on readjusting our staffing/reporting structure; re-training of team members, and enforcement of expectations for team members.

Planned Value	$3,901,120
Earned Value	$3,901,120
Cost Variance	($26,193)
Schedule Variance	$0
Rebaselined Date	2/15/2018
CPI	0.99
SPI	1.00

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DLI	MontanaWorks Phase 2	(red)	Executing	Eychner, Scott / Crouse, Jeremy	No	8/1/2017	12/31/2018		$900,480	$900,480			$949,473		$949,473	$86,060	Yes	No	No	No	green	red	green	green

Description

Phase II of the MontanaWorks project will fully incorporate UI4U into MontanaWorks.gov, extend customer registration (common customer intake) to WIOA partner programs, Unemployment Insurance (UI), Vocational Rehabilitation (VR), and Adult Basic Education (ABE), and add modules for Secure Messaging and Internal Client Service.

Agency Comment

Project schedule has been updated due to reassigning of resources in Nov and Dec. Project is still on track for it's orginal delivery dates, but additional resources will be added starting in Feb.

Planned Value
$144,790

Rebaselined Date

Earned Value
$116,343

CPI
1.35

Project Objectives

1. UI4U rewrite into MontanaWorks
    1. Based on results from UI4U analysis project (currently in progress)
    2. Includes technical design documentation and development
2. Common Intake
    1. Includes business requirements gathering from WIOA core partners, UI, VR, and ABE and IT development
    2. Web service integration with core partners to their system
3. Secure Messaging Module
    1. Includes UI and Workforce secure messaging
    2. Integration with ECM for correspondence display and access for clients
4. Internal Client Service module
    1. Web services using MontanaWorks front end
    2. Includes ability to see high level (common) customer record
    3. Includes flags denoting the programs/partners with which the customer is currently engaged
    4. Ability to "common contact" to help cross-pollenate programs/assist each other and go into each partner's respective system and individual customer/program record
    5. Integration with ECM for correspondence display and access for staff access
    6.
    7.
    8.

Cost Variance
$30,283

Schedule Variance
($28,447)

SPI
0.80

	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DLI	STAARS Phase 2	🟩	Closing	Nordlund, Brenda / Warren, Kimberly	Yes	2/25/2014	2/28/2017	6/30/2017	$3,535,083	$3,535,083		$3,535,083			$3,535,083	$2,240,483	No	Yes	No	No	🟩	🟩	🟩	🟩

Description

Additional work related to the Status, Tax Accounting, Audit, and Reporting System (STAARS), a new UI Tax reporting system.

Project Objectives

To finish implementing, enhancing, and improving the STAARS system.

Agency Comment

Last vendor payment completed. Project is now closed. A Post-Implementaiton Report will be provided Q1 2018.

Planned Value	$2,240,483
Rebaselined Date	
Earned Value	$2,240,483
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DOA	Avaya Red VoIP Phase One	🟩	Executing	Van Syckle, Matt / Thomas, Greg	No	3/6/2017	5/31/2019		$4,507,748	$4,507,748					$4,507,748	$2,541,457	No	No	No	No	🟩	🟩	🟩	🟩

Description

Migrating to a VoIP solution will address the State's critical need for an enterprise telephony system which offers data center fail-over and business continuity in the event of a disaster.

Project Objectives

1 - Deploy Avaya Red VoIP core infrastructure to Helana and Miles City data centers.
2 - VoIP migration of all Helena Campus locations.
3 - Capitol Complex PoE network switch upgrades.

Agency Comment

Project remains on schedule with over 2,600 phones successfully deployed as of February 16, 2018. The majority of the primary Helena Capitol Campus has been successfully completed. The project team has begun planning for deployments in all other areas of Helena which comprises approximately 50 buildings.

Planned Value	$2,541,457
Rebaselined Date	
Earned Value	$2,541,457
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded		Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DOA	Claims and Lawsuit		🟩	Closing	Dahl, Brett	No		11/1/2013	6/30/2017	1/31/2018	$947,900	$1,137,900				$1,137,900	$1,137,900	$1,085,932	No	No	Yes	No				
					Fox, Barry																					

Description

Claims and Lawsuit Application for RMTD.

Agency Comment

Project Objectives

Migrate from Oracle Forms to sustainable technology; streamline Claims workflow; clean up legacy data; Enhance database structures.

Planned Value	$1,137,900
Earned Value	$1,137,900
Cost Variance	$51,968
Schedule Variance	$0

Rebaselined Date: 7/12/2017

CPI: 1.05

SPI: 1.00

| DOA | Data Protection Initiative | | 🟩 | Closing | Hanks, Andy | Yes | | 10/15/2013 | 6/30/2015 | 12/31/2017 | $2,000,000 | $2,216,235 | $2,000,000 | | | $244,540 | $2,244,540 | $2,206,635 | No | No | Yes | No | | | | |
| | | | | | Frohlich, Joe | | | | | | | | | | | | | | | | | | | | | |

Description

Implementation of a statewide data protection system through user access control and verification. This initiative includes multi-factor authentication, comprehensive security controls for multiple identity stores, robust auditing capabilities, and the ability to integrate various agency systems together to manage and exchange data. This project will involve a statewide risk assessment and penetration test that will highlight vulnerabilities and generate requirements for improving security. This information will be used for an additional funding request to the 2015 Legislative Session.

Agency Comment

All agencies have multi-factor authentication implemented and this project is complete.

Project Objectives

The following will be deliverables for this project: 1) Establish the "Gold source" for employee data. 2) Implementation of Access Control and Verification system. 3) Integration of access Control and verification system with various other identity stores. 4) Implementation of self-service password reset system. 5) Implementation of multi-factor authentication. 6) Enterprise Security Risk Assessment Report.

Planned Value	$2,206,635
Earned Value	$2,206,635
Cost Variance	$0
Schedule Variance	$0

Rebaselined Date: 6/5/2015

CPI: 1.00

SPI: 1.00

GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency / Title			Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DOA	Data Protection Initiative Phase 2		🟩	Closing	Hanks, Andy	Yes	7/1/2015	6/30/2017	6/30/2017	$800,000	$749,999	$749,999				$749,999	$754,929	No	Yes	No	Yes	🟩	🟩	🟩	🟩
					Frohlich, Joe																				

Description

The goal of this project is to enhance information security statewide to better protect state government information systems which include citizen and other confidential data.

Agency Comment

This project has been delivered. A Post-Implementation Report will be provided in Q1 of 2018.

Project Objectives

Establishment of the Montana Information Security Advisory Council. Development of the Enterprise Security Program. Implement a statewide information security training and awareness program. Implementation of the web firewall product for all state web applications.

Planned Value	$749,999
Earned Value	$754,929
Cost Variance	$0
Schedule Variance	$4,930

Rebaselined Date

CPI: 1.00

SPI: 1.01

GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
DOA	FileNet to Perceptive Content Migration Project		🟨	Executing	Van Syckle, Matt	Yes	6/25/2015	9/30/2016	3/30/2018	$2,592,498	$2,592,498				$2,592,498	$2,592,498	$2,400,000	Yes	No	No	No	🟩	🟨	🟩	🟨
					Hinman, Audrey																				

Description

Establish infrastructure for a multi-tenant Enterprise Content Management solution to include production, test and development environments.

Agency Comment

Project Objectives

Implement multi-tenant Enterprise Content Management solution. Migrate DLI MWorks to enterprise service. Migrate all current IBM FileNet customers to Perceptive Content. Support and train current FileNet customers.

Planned Value	$2,592,498
Earned Value	$2,400,000
Cost Variance	$0
Schedule Variance	($192,498)

Rebaselined Date

CPI: 1.00

SPI: 0.93

GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency / Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DOA	Network Technology Services Bureau - Network and Equipment upgrades	🟩	Closing	Van Syckle, Matt	Yes	10/15/2015	6/30/2017	6/30/2017	$4,821,000	$4,740,645				$4,740,645	$4,740,645	$4,740,645	No	Yes	No	No	🟩	🟩	🟩	🟩

Troupe, Jody

Description

Enhance the SummitNet network.

Project Objectives

Enhance the SummitNet network with CORE, aggregation, monitoring and security equipment upgrades to support higher bandwidth application needs. Upgrade voice, data, video and software equipment that is End of Life. Upgrades will support additional security, bandwidth, and new applications/ services implemented by State Agencies.

Agency Comment

Upgraded core/aggregation network to 10Gb, and Internet portals to 2Gb (Helena) and 1Gb (Billings) in Spring 2016. NTSB finished installing all End of Life/End of Support identified for replacement for FY16/17. This project is complete. The reduction in total budget funding was due to allocating a portion of HB 10 funds to other agencies.
A Post-Implementation Report is provided.

Planned Value	$4,821,000
Rebaselined Date	
Earned Value	$4,740,645
Cost Variance	$0
CPI	1.00
Schedule Variance	($80,355)
SPI	0.98

GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency / Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DOJ	FullCourt Enterprise Data Exchange (FEDEX)	🟨	Planning	Huseby, Butch	Yes	8/1/2015	12/31/2018	12/31/2018	$340,000	$340,000		$340,000			$340,000	$15,774	Yes	No	Yes	No	🟩	🟩	🟩	🟩

Pierson, Greg

Description

The primary purpose of FEDEX is to maintain a complete and accurate criminal history record in conjunction with the deployment of the FullCourt Enterprise system by the Office of Court Administrator. The two systems share information regarding court actions with state and local law enforcement and maintain the accuracy, timeliness and completeness of criminal history records.

Project Objectives

Replace two existing batch court data exchanges with realtime web services to file dispositions with the Computerized Criminal History System. Construct new exchanges for protection orders, arrest/bench warrants, and no contact orders. As courts transition to FullCourt Enterprise include data exchanges at go-live.

Agency Comment

Please see latest supplemental report.

Planned Value	$16,000
Rebaselined Date	5/10/2017
Earned Value	$16,000
Cost Variance	$226
CPI	1.01
Schedule Variance	$0
SPI	1.00

		GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
DOJ	Montana Criminal History Improvement Project - Computerized Criminal History v2		🟩	Executing	Huseby, Butch	No	10/1/2015	3/31/2017	3/31/2018	$1,729,455	$1,729,508			$1,556,469	$178,511	$1,729,455	$1,326,958	Yes	No	Yes	Yes				
					Pierson, Greg																				

Description

Improve Montana's criminal records systems and related systems to improve the functioning of the State's criminal justice system.

Project Objectives

Enable charge level functionality for successful electronic data exchanges between OCA & DOJ. Update data exchanges to NIEM 3.0 conformance. Enable staging of orphan dispositional information and messaging to local arrest agencies to submit biometrics and charge information. Pave the way for future data exchanges with OCA, DOC, DOJ, & other agencies.

Agency Comment

See supplemental report.

Planned Value: $1,326,958
Rebaselined Date: 10/6/2017
Earned Value: $1,326,958
Cost Variance: $0
Schedule Variance: $0
CPI: 1.00
SPI: 1.00

		GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
DOJ	Montana Enhanced Registration & Licensing Info. Network (MERLIN) Driver Modernization		🟩	Executing	Garcia, Sarah	No	3/31/2012	6/30/2016	12/31/2019	$14,186,963	$14,186,963	$1,079,104	$1,946,096	$0	$5,657,890	$8,683,090	$10,442,238	No	No	No	No				
					Cochrane, Mike																				

Description

Integrate 3M Corp, Driver Record and Issuance Verification Solution (DRIVS) functionality into the existing MERLIN Motor Vehicle Registration, Dealer Licensing and Registration, and Accounting system.

Project Objectives

Unify vehicle & driver customer accounting. Integrated driver licensing & records management. Incorporate driver, vehicle registration, dealer licensing, and accounting transactions. Move driver information from DOA mainframe to MERLIN database.

Agency Comment

Planned Value: $10,466,097
Rebaselined Date:
Earned Value: $10,481,214
Cost Variance: $38,976
Schedule Variance: $15,117
CPI: 1.00
SPI: 1.00

	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency / Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
DOJ	NCHIP 2016 Computerized Criminal History Version 3	🟩	Executing	Huseby, Butch	No	1/1/2018	3/31/2020		$2,995,662	$2,995,662		$750,000	$2,021,096	$224,566	$2,995,662	$38,000	No	No	No	No	🟩	🟩	🟩	🟩
				Pierson, Greg																				

Description

Continue work on the MT DOJ DCI computerized criminal history (CCH) system. The 2015 NCHIP CCHv2 project, which is also reported on for the LFC, is scoped to modernize the original CCH system.

Agency Comment

This project is still in the very early stages.
The State Special Revenue estimate of $750,000 may need to be refined. Project Manager waiting on specific information to ensure accuracy of this figure.

Planned Value: $38,000
Rebaselined Date: (blank)
Earned Value: $38,000
CPI: 1.00
Cost Variance: $0
SPI: 1.00
Schedule Variance: $0

Project Objectives

This project is a follow-up to: add enhancements to the CCH; create an online web portal to expand Montana criminal justice partners' access to criminal record information; build a new Sexual and VIolent Offender Registry (SVOR); build a validations system that will assist in completion of criminal records; and perform a comprehensive fingerprint analysis to look for efficiencies and savings.

	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency / Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk	
FWP	WIS/PR	🟩	Executing	Kujala, Quentin	No	7/1/2015	6/30/2017	6/30/2018	$1,300,000	$1,300,000			$1,300,000		$1,300,000	$1,204,065	No	No	Yes	No	🟩	🟩	🟩	🟩
				Ciarmoli Wilson, Tina																				

Description

The Wildlife Division has identified enhancements and new development needs for its biological-focused applications that will improve the ability to collect, analyze, and manage species data. Work accomplished through this project will help ensure the continued viability of Wildlife's important data management systems.

Agency Comment

The project schedule coincides with the grant period. The PR grant allows FWP to match based on our ability to provide internal resources. The project schedule and delivery are tied to that level of effort and have been projected through the end of the grant period.

Planned Value: $1,204,065
Rebaselined Date: 7/1/2017
Earned Value: $1,204,065
CPI: 1.00
Cost Variance: $0
SPI: 1.00
Schedule Variance: $0

Project Objectives

The objective of this effort is to improve the overall efficiency, data integrity, and functionality of WIS to support the ongoing management of diverse species.
Goal #1: Finish development of production applications.
Goal #2: Develop additional applications to further Wildlife's ability to manage diverse species.

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager		HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
HHS	Enterprise Services Phase 1		🟩	Executing	Fuller, Stuart	Yes	2/9/2015	12/31/2015	4/30/2018	$2,355,750	$2,678,556	$275,010	$0	$2,403,544	$0	$2,678,555	$2,396,643	Yes	No	Yes	No					
					Katsilas, Justyn																					

Description

Enhance the Enterprise Architecture to implement additional business intelligence and data analytics for processing timeliness, backlogs, task throughput, error rates, and work participation. Pursue several security initiatives to protect client data in the database and on file servers, implement SIEM, and require multi-factor authentication.

Project Objectives

To enhance security of data in CHIMES and the EDX, as well as support the reporting and analytics needs of CHIMES data.

Agency Comment

Only task left is the TAM Upgrade to support the effort to put CHIMES behind MFA. TAM upgrade was originally planned to be completed by 12/31/2017, however is delayed due to system changes and IT convergence, specific to the transition to the State Active Directory. Please see the supplemental report for the re-baseline of this effort.

Due to priority and effort of Budget Reductions on fiscal staff, this report reflects expenditures through 12/31/2017, and project progess up through 01/31/2018.

Planned Value	$2,625,339
Rebaselined Date	1/2/2018
Earned Value	$2,624,985
CPI	1.10
Cost Variance	$228,342
SPI	1.00
Schedule Variance	($355)

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
HHS	Enterprise Services Phase 3		🟩	Closing	Fuller, Stuart	Yes	7/1/2016	5/31/2017	7/31/2017	$3,362,547	$2,444,977	$240,072		$2,201,451		$2,441,523	$2,426,514	No	Yes	Yes	No					
					Katsilas, Justyn																					

Description

The purpose of this project is to support additional CMS Security Initiatives for EDX and CHIMES, and implement core messaging services that support troubleshooting and statistical transaction analysis on the EDX.

Project Objectives

To enhance data analytics, support state/federal requirements, increase user effectiveness in CHIMES, and transition to an ECM.

Agency Comment

This effort has been successfully completed and all deliverable accepted. Please see post implementation report.

Planned Value	$2,444,977
Rebaselined Date	6/30/2017
Earned Value	$2,444,977
CPI	1.01
Cost Variance	$18,463
SPI	1.00
Schedule Variance	$0

GENERAL PROJECT INFORMATION								SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor		HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
					Project Manager																					
HHS	Joint Enterprise Data Sharing Enterprise Database (Phase I)		🟩	Closing	Fuller, Stuart		Yes	4/1/2016	2/28/2017	6/30/2017	$803,507	$803,507	$79,006	$0	$724,500	$0	$803,506	$794,160	No	Yes	Yes	No	🟩	🟩	🟩	🟩
					Katsilas, Justyn																					

Description

Implement and automate both data and HELP Act report generation through the EDX to increase accuracy, reduce manual effort and amount of time to generate reports. Transition data from E&E system to web services, transform data from DLI, and provide data, reports, and an end-user interface to the Department's Business Intelligence Platform.

Project Objectives

To enhance BI and Data Analytics capabilities and support state/federal regulation changes.

Agency Comment

This effort has been successfully completed and all deliverable accepted.
A Post-Implementation Report will be provided Q1 2018.

Planned Value	$803,507
Rebaselined Date	4/1/2017
Earned Value	$803,507
CPI	1.01
Cost Variance	$9,347
SPI	1.00
Schedule Variance	$0

| HHS | Montana Family Safety Information System (MFSIS) (Child Welfare) Phase 1 | | 🟨 | Executing | Smith, Laura | | Yes | 2/15/2016 | 10/31/2016 | 10/31/2018 | $1,533,819 | $3,627,961 | $1,813,981 | $0 | $1,813,981 | | $3,627,962 | $2,725,810 | Yes | No | Yes | No | 🟩 | 🟩 | 🟨 | 🟩 |
| | | | | | Katsilas, Justyn | | | | | | | | | | | | | | | | | | | | | |

Description

The purpose of the MFSIS (Montana Family Safety information System) project is to replace, in a componentized approach, the case management, intake, and investigations business functions from the CAPS mainframe system. These major business functions will have the biggest impact to users, and provide the greatest opportunity to streamline and automate tasks for the CFSD staff.

Project Objectives

In response to the limitations of CAPS and to comply with recommendations from an October 2015 Legislative Audit Report, CFSD determined the need to implement a new CCWIS compliant system to replace CAPS. The new system will be modular and will operate concurrently with CAPS until all functionality has been completed and CAPS has been retired.

Agency Comment

We are successfully exchanging report referral records with Northrop Grumman. The Intake Process is very near code complete. The focus remains on finishing this up as well as identifying specific requirements for Field Report and related documents.

The User Interface is currently being restructured to ensure a positive experience by the user.

Joint Application Design (JAD) sessions for investigation continue to be scheduled and requirements gathered. This will ensure that all related requirements will be met.

Planned Value	$2,509,126
Rebaselined Date	7/7/2017
Earned Value	$2,394,454
CPI	0.88
Cost Variance	($331,356)
SPI	0.95
Schedule Variance	($114,671)

GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency / Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
HHS	MPATH - Program Level Report	🟩	Executing	Matthews, Marie / Katsilas, Justyn	Yes	1/2/2017	9/30/2022		$73,255,288	$73,255,288	$7,716,969		$65,538,319		$73,255,288	$1,657,253	No	No	No	Yes	🟩	🟩	🟩	🟩

Description

The Department of Public Health and Human Services (DPHHS) has initiated the Montana Program for Automating and Transforming Healthcare (MPATH) to procure software and services to replace the State's aging legacy Medicaid Management Information System (MMIS). DPHHS will acquire discrete modules that align with the Final Rule for Mechanized Claims Processing and Information Retrieval Systems as described in 42 CFR 433.111, and successfully meet the goals and business needs identified by DPHHS during the modularity planning process.
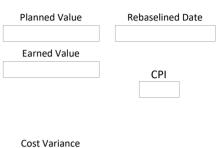
Agency Comment

The MPATH modularity blueprint includes the following modules: Systems Integration Services, Provider Services, Enterprise Data Warehouse Services, Data Analytics Services, Financial Support Services, Claims Processing andManagement Services, Care Management Services, Customer Care Services, and Pharmacy Support Services.

DPHHS will be developing and releasing RFP's related to these modules over the next two years.

Project Objectives

The MPATH modularity blueprint includes the following modules: Systems Integration Services, Provider Services, Enterprise Data Warehouse Services, Data Analytics Services, Financial Support Services, Claims Processing and Management Services, Care Management Services, Customer Care Services, and Pharmacy Support Services. DPHHS will be developing and releasing RFP's related to these modules over the next two years.

Planned Value:
Earned Value:
Cost Variance:
Schedule Variance:
Rebaselined Date:
CPI:
SPI:

HHS	MPATH Enterprise Data Warehouse, Phase 1a	🟩	Executing	Matthews, Marie / Katsilas, Justyn	Yes	9/15/2017	6/29/2018		$275,000	$275,000	$0	$0	$0		$0	$8,203	No	No	No	Yes	🟩	🟩	🟩	🟩

Description

The Enterprise Data Warehouse (EDW) is part of the Montana Program for Automating and Transforming Healthcare (MPATH). MPATH is a comprehensive initiative to replace the legacy systems and services with modern tools and techniques. MPATH includes the Enterprise Data Warehouse module includes the initiating phase 1a. Phase 1a will establish an SITSD Instance of the Legacy Decision Support System Database, setup the data load process, create Tableau Reports to replace the legacy QueryPath reports, and create a web based dashboard for the distribution of reports to Phase 1a users.

Agency Comment

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document
(IAPD) November 7, 2016. CMS approved the Enterprise Data Warehouse engagement agreement on August 3, 2017.
The project kicked off on September 15, 2017 and is on schedule to be fully implemented by June 29, 2018. All project tasks are on schedule and there are currently no identified risks or issues that would affect theimplementation date.
Due to priority and effort of Budget Reductions on fiscal staff, this report reflects expenditures through 12/31/2017, and project progess up through 01/31/2018.

Project Objectives

The purpose of the Enterprise Data Warehouse Phase 1 is to provide an improved reporting environment with expanded access to data elements, and modern reporting tools. Additionally, having the data on State servers will facilitate the migration from the existing data structures to the new Enterprise Data Warehouse for Phase 1b.

Planned Value: $101,568
Earned Value: $123,750
Cost Variance: $115,547
Schedule Variance: $22,182
Rebaselined Date:
CPI: 15.09
SPI: 1.22

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
HHS	MPATH Premium Billing		🟩	Closing	Matthews, Marie	Yes	10/16/2017	1/29/2018	1/5/2018	$310,750	$310,750	$0	$0	$0		$0	$118,766	No	No	No	Yes				
					Katsilas, Justyn																				

Description

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Financial Support Services module that contains the functionality of Premium Billing and Collections. The Premium Billing and Collections component will facilitate the billing and collection of premiums for the Montana Health and Economic Livelihood Partnership (HELP) participants within the Medicaid program.

Agency Comment

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document (IAPD) November 7, 2016. CMS approved the Premium Billing and Collections Pilot on September 29, 2017. The project kicked off on October 1, 2017 and the system was fully operational as of January 4, 2018.

Planned Value
$310,750

Rebaselined Date

Earned Value
$310,750

CPI
2.62

Project Objectives

Montana Senate Bill 261 was passed by the legislature and signed by the Governor on May 22, 2017. This bill enacted various triggers which have specific mitigation strategies to reduce spending if revenue falls short of expected amounts. If revenue for fiscal year 2018 is equal to or below 2,204 million on August 15, 2017, certain triggers must be enacted. SB261, Section 14 – level 2 budget reduction states that DPHHS "must terminate any existing contract with an insurance company or third-party administrator related to the Montana Health and Economic Livelihood Partnership (HELP) Act." On July 25, 2017, the Governor's Budget director confirmed that the revenue shortfall was sufficient to invoke all the triggers in SB261. Therefore, DPHHS must eliminate the use of a third-party administrator (TPA) and the services the TPA offers will be brought in house by DPHHS. This change requires DPHHS to administer HELP Act member premium billing and collections processing. This project establishes a system and process for issuing premium invoices to HELP participants and collecting the premiums via check or a variety of online payment alternatives.

Cost Variance
$191,984

Schedule Variance
$0

SPI
1.00

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor	HB10 Funded		Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
					Project Manager																					
HHS	MPATH Systems Integration Services		🟩	Planning	Matthews, Marie	Yes		10/8/2018	9/30/2022		$0	$0	$0	$0	$0		$0	$1	No	No	No	Yes	🟩	🟩	🟩	🟩
					Katsilas, Justyn																					

Description

Montana Program for Automating and Transforming Healthcare (MPATH) includes the Systems Integration Services (SI) module. The SI Services module encompasses integration and interoperability services, data management between modules, shared database services and web service transactions.
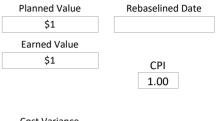
Project Objectives

The state will obtain Systems Integration Services. Systems Integration Services will encompass three areas of the modularity technology platform; interoperability and enterprise integration, technical coordination, and the creation and maintenance of the operational data store. The Systems Integration Services Contractor will provide an enterprise technology platform and a diverse and flexible set of integration and interoperability services which are needed to support a variety of infrastructures, applications and technical solutions. The Systems Integration Services Contractor will also provide real-time web based entry and maintenance of member and benefit plan information for select Montana Healthcare Programs and support the receipt and creation of X12 transactions. Finally, the Systems Integration Services Contractor will provide Master Client/Provider Index functionality to uniquely identify and manage members, providers and other entities within the Montana Healthcare Programs enterprise.

Agency Comment

CMS approved the Montana Healthcare Programs Modularity Implementation Advanced Planning Document(IAPD) November 7, 2016. CMS approved the Systems Integration Services RFP on March 20, 2017. The Systems Integration Services RFP was released on Friday, May 12, 2017. The RFP closed on July 26, 3017. On October 12, 2017, Department decided to close the Systems Integration Services for DPHHS MPATH - DPHHS - RFP - 2-17 - 0112JTsolicitation without awarding a contrat and issued the following statement: "The State of Montana hascompleted its review of the Request for Proposal DPHHS-RFP-2017-0112JT Systems Integration Services for DPHHS MPATH. The Department of Public Health and Human Services (Departmetn) has determined that it is in the best interest of the State to cancel this RFP in order to in order to refine the components and services requested in the RFP. The System Integration Services Module remains a very high priority for the Department, and the Department plans to re-release an updated RFPin November 2017. The Department greatly appreciates the time and effort of those vendors who submitted proposals for this RFP and we hope that you will review participating in this new solicitation." The Department conducted five listening sessions with interested vendors and is in the process of refactoring the RFP based on vendor feedback. The Department received CMS approved of the RFP on November 29, 2017 and was released to the public on November 30, 2017.

The Department estimates that the project will kick-off in October 2018. The actual start date and the total project funding will be updated when the SI Services vendor is selected and the contract is signed.

Planned Value	$1
Rebaselined Date	
Earned Value	$1
CPI	1.00
Cost Variance	$0
Schedule Variance	$0
SPI	1.00

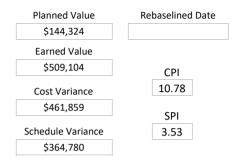|	GENERAL PROJECT INFORMATION						SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
HHS	Seed 2 Sale	🟩	Executing	Johnston, Erica / Katsilas, Justyn	Yes	6/1/2017	4/30/2018		$613,379	$613,379	$0	$625,000	$0		$625,000	$47,245	No	No	No	No				
HHS	SSNRI Project	🟩	Executing	Matthews, Marie / Katsilas, Justyn	Yes	4/3/2017	6/30/2018	12/31/2018	$762,220	$762,220	$76,222		$685,998		$762,220	$44,786	No	No	No	No				

Seed 2 Sale

Description

This project is specific to the research, analysis, procurement, and DDI of a system to support the Medical Marijuana program within QAD, specifically the requirements set forth in SB333

Project Objectives

Implement a full service seed to sale inventory management system to track marijuana products from seedlings to the sale of consumable products integrate with a a cardholder registry and licensing solution. This system must account for integration points including the ability to track inventory location and amounts of consumable products, waste by-products, and lab testing results; pair cardholders with providers; license industry organizations and employees; provide endorsements for providers; and track industry organization inspections.

Agency Comment

UAT in progress for licensing/registration. Inventory and tracking functionality nearing end of configuration.

Project on tasks to be implemented by 04/30/2018 deadline.

Due to priority and effort of Budget Reductions on fiscal staff, this report reflects expenditures through 12/31/2017, and project progess up through 01/31/2018.

Planned Value	$144,324
Earned Value	$509,104
Cost Variance	$461,859
Schedule Variance	$364,780
Rebaselined Date	
CPI	10.78
SPI	3.53

SSNRI Project

Description

The Social Security Number Remvoal Initiative is a project to remove the SSN from Medicare Cards and replce them with a Medicare Beneficiary Identifier (MBI). This will impact systems that current interface with CMS for Medicare related information, as they will have to be updated to received and send MBIs.

This initiative must be compelted and tested prior to CMS distributing new Medicare cards (est 04-2018)

Project Objectives

Successfully transition use of the HICN number to the MBI number from CMS. Using web services, centralize the exchange of information with CMS for MBI.

Agency Comment

Development in progress for this effort. Project is on target to be implemented by planned completed date.

Due to priority and effort of Budget Reductions on fiscal staff, this report reflects expenditures through 12/31/2017, and project progess up through 01/31/2018.

Planned Value	$217,777
Earned Value	$297,266
Cost Variance	$252,480
Schedule Variance	$79,489
Rebaselined Date	
CPI	6.64
SPI	1.36

								SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded		Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk

GENERAL PROJECT INFORMATION

| HHS | Update SMHP | | 🟩 | Executing | Fuller, Stuart | Yes | | 4/10/2017 | 12/31/2017 | 5/31/2018 | $270,000 | $270,000 | $27,000 | $0 | $243,000 | | $270,000 | $646 | No | No | No | No | 🟩 | 🟩 | 🟩 | 🟩 |
| | | | | | Katsilas, Justyn | | | | | | | | | | | | | | | | | | | | | |

Description

This effort entails completing the draft of the CEP to bring on a contractor to update the SMHP, and then to manage the contractor with the updating of the SMHP to Deptartment Expectations.

Project Objectives

To update the State Medicaid Health Information Technology Plan (SMHP), to reflect the current plan to meet federal regulations and guidance for Health Information Technology and Electronic Health Records Incentive Programs.

Agency Comment

Vendor has been procured. Project is on target for completion in May 2018.

Due to priority and effort of Budget Reductions on fiscal staff, this report reflects expenditures through 12/31/2017, and project progess up through 01/31/2018.

Planned Value	$51,802
Earned Value	$108,000
Cost Variance	$107,354
Schedule Variance	$56,198
Rebaselined Date	
CPI	167.20
SPI	2.08

| HHS | WIC EBT Vendor Services | | 🟩 | Closing | Harwell, Todd | No | | 9/24/2015 | 5/31/2017 | 9/29/2017 | $662,670 | $662,670 | $0 | | $662,670 | | $662,670 | $577,026 | No | No | Yes | Yes | 🟩 | 🟩 | 🟩 | 🟩 |
| | | | | | Katsilas, Justyn | | | | | | | | | | | | | | | | | | | | | |

Description

This project is intended to develop a WIC EBT system. Services includes an EBT contractor that will support the WIC benefit transactions in all aspects, including card creating/distribution, redemption, reporting, settlement, merchant, retailer, and participant support services.

Project Objectives

The objective of this project is to utilize EBT contractor services for Montana's WIC program, to provide a broad range of EBT services and functions to support the electronic delivery of benefits to eligible participants in the State.

Agency Comment

The effort reported here is specific to the WIC DDI EBT Vendor Services effort. This effort is complete, and the WIC EBT System had a successful pilot and has been implemented Statewide.

Please see the PI report for this project, to be submitted in June 2018.

Planned Value	$662,670
Earned Value	$662,670
Cost Variance	$85,644
Schedule Variance	$0
Rebaselined Date	11/1/2016
CPI	1.15
SPI	1.00

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
JUD	Court Technology Improvement	▊	Executing	McLaughlin, Beth / Mader, Lisa	Yes	7/1/2015	6/30/2017	12/31/2018	$834,000	$834,000	$834,000				$834,000	$393,805	No	No	Yes	No				

Description

Courtroom Technology Improvement Project

Project Objectives

Hardware/equipment technology project to continue modernization efforts in MT courts to meet the unique needs of the Branch, IT standards & ADA. Maintain current technologies, continue upgrading courts/courtrooms with video/audio, and provide equipment/technology necessary for courts/judges/public to fully benefit from statewide Efiling.

Agency Comment

Planned Value	$393,805
Rebaselined Date	7/1/2017
Earned Value	$393,805
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
JUD	FullCourt Enterprise Statewide Case Management Upgrade	▊	Executing	McLaughlin, Beth / Mader, Lisa	No	4/14/2015	9/30/2016	6/30/2018	$2,539,355	$2,586,445	$813,810		$1,772,635		$2,586,445	$2,033,407	No	No	Yes	No				

Description

FullCourt Enterprise Statewide Case Management Upgrade

Project Objectives

FullCourt Enterprise Statewide Case Management Upgrade - centralize 192 individual distributed oracle databases throughout Montana to a single database hosted in Helena with SITSD.

Agency Comment

Only minimal new new funds have been expended this quarter (no vendor payments, UAT expenses). During the rebaseline a new payment schedule was negotiated. There are 2 remaining payments. Project activities have moved forward very successfully since the last quarter. 1 of the 2 remaining payments will be made before the end of April 2018 and the the final payment (10% holdback) will be made at the end of project. The OCA accomplished another successful FullCourt Enterprise implementation. The Flathead County District Court went live production on February 5, 2018. That leaves 2 remaining pilots scheduled for April and June and closing the project at end June 2018.

Planned Value	$2,033,407
Rebaselined Date	7/1/2017
Earned Value	$2,033,407
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

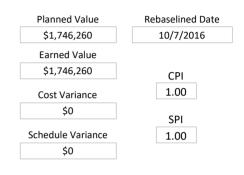| Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
JUD	Montana Courts Electronic Filing System	(green)	Closing	McLaughlin, Beth / Mader, Lisa	No	3/7/2013	6/30/2017	1/31/2018	$1,717,367	$1,745,660	$1,535,000		$487,263		$2,022,263	$1,746,260	No	No	Yes	No				
LEG	Legislative Session Systems Replacement	(green)	Executing	Fox, Susan / Murray, Susan	Yes	5/15/2013	12/31/2017	12/31/2018	$6,146,000	$7,361,455	$982,355	$233,100		$6,146,000	$7,361,455	$6,744,765	Yes	No	Yes	No				

Description

Electronic Filing of Cases in Montana Courts via an E-Filing Web Portal

Project Objectives

The Efiling portal will improve access to MT court systems; 24/7 standard/secure electronic filing/serving docs; reduce doc storage/retrieval costs; reduce data entry; improve quality/consistency of court records; increase productivity-simultaneous access to case files; reduce catastrophic loss risk; secure pymt processing of statutory filing fees/costs.

Agency Comment

The remaining 2 milestones were met in December 2017 with payments being made in January 2018. Final project acceptance payment was approved on February 7, 2018. PLEASE NOTE: In reviewing the project reports for the closing phase of this project, I realized there were some numeric errors that have been carried forward since September 2016. In September 2016, per discussions with Ron Baldwin, internal operating costs were to have been removed from our project numbers. The errors discovered were because the internal operating expenses did not get removed from the general fund field or the total project funding field. In addition, the $2,015,660 in the current estimate field from the 11/15/2017 reporting included $270,000 in maintenance which should not be included in the project estimate. The accurate #s are now reflected above. The report will show a difference of $270,000 between the funding column, and the total expended column. This $270,000 represents the maintenance costs under contract at $90,000 each year, for a 3 year period.

Planned Value	$1,746,260
Earned Value	$1,746,260
Cost Variance	$0
Schedule Variance	$0
Rebaselined Date	10/7/2016
CPI	1.00
SPI	1.00

Description

Replacement, upgrade and consolidation of legislative systems supporting bill drafting, the engrossing and enrolling of bills, amendment processing, House and Senate journals and committee minutes, and replacement of the database that stores the Montana Code Annotated.

Project Objectives

The LEG IT Plan adopted by the Legislative Council identifies IT systems that are at or near obsolescence and need replacement. This project addresses the need to design and modernize core Legislative technology that is more than 27 years old.

Agency Comment

HB10 (Ch. 383, L. 2013) transferred funds from the General Fund to the Long Range Information Technology Project account. Additional General Fund from HB2 appropriations and from the IT Reserve Fund (5-11-407, MCA) have been used to supplement and continue the project.

Planned Value	$6,809,167
Earned Value	$6,809,167
Cost Variance	$64,402
Schedule Variance	$0
Rebaselined Date	7/26/2016
CPI	1.01
SPI	1.00

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
MDT	Maintenance Management System (MMS)	🟩	Closing	Swartz, Jonathon / Warren, Mike	No	3/4/2013	9/27/2016	10/27/2017	$2,000,000	$2,850,000		$2,529,893			$2,850,000	$2,438,681	No	No	No	No	🟩	🟩	🟩	🟩
MDT	RSS (Aerial Photography)	🟩	Closing	Kailey, Dwane / Dennis, Aaron	No	7/1/2015	6/30/2016	8/15/2017	$868,469	$1,193,469	$1,119,519	$73,950			$1,193,469	$868,469	No	Yes	No	No	🟩	🟩	🟩	🟩

Maintenance Management System (MMS)

Description

The purpose of this project is to purchase a commercial off-the-shelf (COTS) product that meets the MDT business need for a comprehensive, integrated Maintenance Management System (MMS).

Project Objectives

1) Advance the strategic approach to managing the MDT Maintenance Program.
2) Improve MDT Maintenance Program efficiencies.
3) Maintain or improve the customer satisfaction index."

Agency Comment

The MMS Project went live with full functionality on October 2, 2017. The difference between EV and PV ($18,569.50) is a result of lower than anticipated MDT internal costs. The difference between Total Expended and Earned Value ($384,333) represents the final payment due the vendor after both parties have signed the Maintenance and Support Agreement.

Planned Value	$2,841,580
Rebaselined Date	1/2/2017
Earned Value	$2,823,014
CPI	1.16
Cost Variance	$384,333
SPI	0.99
Schedule Variance	($18,566)

RSS (Aerial Photography)

Description

MDT has COMPLETED the contract with Vexcel-Imaging to provide services to acquire, implement, train, and support an RSS to meet MDT's aerial survey and mapping business needs. The immediate operational need was an RSS that supports MDT's business, functional, and technical requirements/framework as identified. Focus will be on future growth and capability. DOA, STISD instructed MDT to store all RSS data at The State Data Center. The infrastructure between the State Data Center and MDT is now complete and functional. The State Data Center requirement did not delay the project however it added unanticipated costs ($190K), time (12 months) and complexity. The 90-day warranty for project was signed off on August 15, 2017. A licence and maintenance contract is in effect unitl June 2019.

Project Objectives

MDT has established a number of goals for the airborne sensing program.
- Replace existing analog camera, film processing, film scanning, and current softcopy suite used for photogrammetry with a new RSS.
- Ensure that MDT provides same or improved services and products.
- Satisfy goal of integrating different types of remote sensing data.
- The ability to store and retrieve data from The State Data Center.

Agency Comment

- Engineering Leadership has extended the User Acceptance Testing (UAT) to ensure appropriate and thorough testing is accomplished for the camera and all the software associated with the overall system.
- The Original Estimate of $868,469 only included vendor costs from MDT's contract with Vexcel. Added into the Current Estimate is Internal Labor.
- The UAT testing is using actual federal aide projects, therefore, a portion of the labor costs will be reimbursed via FHWA.
- Internal hours from 11/18 until project completion have been rebaselined to a total of 2,700 hours at an internal cost of $50 per hour. Of this number, 1,700 hours will be reimbursed via FHWA at a rate of 87%
- The original RSS Project was funded through State Special Revenue at $868,469 for external costs only.
- The State Data Center requirement added $190,000 in unanticipated costs to upgrade infrastructure.
- All project payments ($868,469) have been made to Vexcel.

Planned Value	$868,469
Rebaselined Date	11/18/2016
Earned Value	$868,469
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded		Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
OPI	ART II Grant		🟩	Executing	Emerson, Christine	No		10/1/2015	9/30/2018	9/30/2018	$1,514,918	$1,514,918	$17,729		$1,497,189		$1,514,918	$1,057,721	No	No	No	No	🟩	🟩	🟩	🟩
					Draur, Bitsey																					

Description

The purpose of the grant funding is to decrease administrative errors in LEAs and schools identified by the OPI that are experiencing, or likely to experience, program administrative errors. Train School Food authority in school meal programs processes and newly implemented system.

Project Objectives

Purchase and implement a replacement Child Nutrition System, train users, reduce administrative errors, streamline data collection, reporting, and claiming.

Agency Comment

Planned Value	$1,081,500
Rebaselined Date	
Earned Value	$1,081,500
CPI	1.02
Cost Variance	$23,779
SPI	1.00
Schedule Variance	$0

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS					EXPENDED	OTHER				HEALTH			
OPI	Technology Innovation Implementation Grant		🟩	Initiating	Emerson, Christine	No		10/1/2018	9/30/2020		$1,742,656	$1,742,656	$12,000		$1,730,656		$1,742,656	$817	No	No	No	No	🟩	🟩	🟩	🟩
					Draur, Bitsey																					

Description

This project will expand the capabilities of the School Nutrition Programs (SNP) system deployed with the ART II grant. It will optimize the use of cloud-based programs for the State Agency and Local Education Agencies allowing more collaboration and data analytics to assist with identifying errors, as well as successes among the SNP participants.

Project Objectives

- Enhance connectivity to remote locations
- Integrate USDA Free/Reduced application into the SNP system
- Expand menu planning functionality for sponsor collaboration
- Streamline responses to data requests and reporting to the USDA
- Upgrade and integrate the direct certfication system soon to reach end of life
- Deploys a movile application for meal counting
- Summer Food Service Program EBT demonstration
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Agency Comment

Planned Value	$817
Rebaselined Date	
Earned Value	$817
CPI	1.00
Cost Variance	$0
SPI	1.00
Schedule Variance	$0

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
STF	Insurance Policy and Billing System Replacement - Phase One	🟩	Executing	Parisian, Al / Copps, Shannon	No	11/13/2017	12/1/2019		$15,780,619	$15,780,619				$15,780,619	$15,780,619	$2,086,206	No	No	No	Yes	🟩	🟩	🟩	🟩

Description

Phase One to replace legacy insurance system that currently includes policy administration and billing functionality with the following systems:
1. Policy Administration
2. Policy Billing
3. Policy Rating
4. Account Management Portal
5. Agent Gateway Portal

Agency Comment

Project Objectives

Develop and implement Phase One core insurance functionality for the defined systems.

Planned Value: $2,086,206
Rebaselined Date:
Earned Value: $2,086,206
CPI: 1.00
Cost Variance: $0
SPI: 1.00
Schedule Variance: $0

Agency	Title	Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Expended Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
STF	Policy Billing Replacement Inception	🟩	Closing	Parisian, Al / Leyva, Sandy	No	6/12/2017	11/10/2017	11/10/2017	$1,626,565	$1,439,320				$1,626,565	$1,626,565	$637,820	No	No	No	Yes	🟩	🟩	🟩	🟩

Description

First phase to replace 20 year-old insurance policy administration and billing application.

Agency Comment

Project is closed.

Project Objectives

Planning and design for insurance policy administration and billing application.

Planned Value: $628,525
Rebaselined Date:
Earned Value: $628,585
CPI: 0.99
Cost Variance: ($9,235)
SPI: 1.00
Schedule Variance: $60

	GENERAL PROJECT INFORMATION							SCHEDULE DATES			TOTAL ESTIMATED COSTS		APPROPRIATED BUDGET AMOUNTS						EXPENDED	OTHER				HEALTH			
Agency	Title		Overall	Current Phase	Sponsor / Project Manager	HB10 Funded	Actual Start Date	Original Delivery Date	Revised Delivery Date	Original Estimate	Current Estimate	General Fund	State Special Revenue	Federal	Other	Total	Total	Supplemental	Post-IMP	Re-Baselined	IV-V	Scope	Schedule	Budget	Risk
TRS	M-Trust Enhancements		🟨	Executing	Graham, Shawn	No	1/17/2017	9/30/2018	1/10/2019	$1,281,010	$1,281,010				$1,281,010	$1,281,010	$566,059	Yes	No	Yes	Yes	🟩	🟩	🟨	🟩
					Fournier, Jane																				

Description

The enhancement project encompasses a group of specific changes that will allow TRS to take full advantage of the recently completed technology upgrade to streamline business processes and significantly enhance staff productivity, compliance, and customer service.

Project Objectives

Improve TRS staff efficiency and productivity by reducing manual, off-system work.
Improve customer service by providing more information accurately and timely and by reducing the time taken to provide routine customer services.
Improve data quality and auditibility.

Agency Comment

Planned Value	Rebaselined Date
$524,842	11/1/2017
Earned Value	
$512,397	CPI
	0.91
Cost Variance	
($53,662)	SPI
Schedule Variance	0.98
($12,446)	